

PORT OF SEATTLE
SIGNATORY LEASE AND OPERATING AGREEMENT
2018 – 2022

AIRLINE:
<Airline Legal Name>

SEATTLE-TACOMA INTERNATIONAL AIRPORT

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PORT OF SEATTLE

SEATTLE-TACOMA INTERNATIONAL AIRPORT

2018 – 2022

SIGNATORY LEASE AND OPERATING AGREEMENT

Airline: <Airline Legal Name>

This SIGNATORY LEASE AND OPERATING AGREEMENT (this “Agreement”) is made by and between the PORT OF SEATTLE (the “Port”), a Washington municipal corporation, and <Airline Legal Name>, <Company Type and State> (the “Airline”).

RECITALS

The Port owns and operates the Seattle-Tacoma International Airport (the “Airport”) and has the authority to grant to Airline rights and privileges concerning the occupancy and use of the Airport.

The Airline desires to occupy or use certain Airport premises and facilities and to acquire from the Port certain rights and privileges in connection with its use of the Airport.

In consideration of the terms and conditions described below, the Port and Airline agree as follows:

ARTICLE 1

DEFINITIONS AND EXHIBITS

1.1 Basic Data.

Each reference in this Agreement to any of the following subjects shall incorporate the information specified below:

Port: Port of Seattle.

Port’s Overnight Delivery and Street Address: Attn: Manager, Aviation Properties, Mezzanine Level, 17801 Pacific Highway So. Seattle, WA 98158.

Port’s Payment Address: P. O. Box 24507, Seattle, WA 98124-0507

Port's Post Office Address: Attn: Senior Manager, Aviation Properties, PO Box 68727, Seattle, WA 98168

Airline: <Airline Legal Name>

Airline's Overnight Delivery Address: <Address>

Airline's Post Office Delivery Address: <Address>

Effective Date: <Date>

Term: The period of time beginning on the Effective Date and ending on the Expiration Date, unless earlier terminated as provided in this Agreement; *provided*, however, that this Agreement shall not commence for any Air Carrier unless both of the following conditions are satisfied: (a) one (1) or more Air Carriers that are currently performing scheduled passenger or cargo operations at the Airport and that also collectively account for at least forty percent (40%) of the Terminal Rents and Landing Fees paid by all Air Carriers at the Airport during Fiscal Year 2017 have delivered duly executed Memorandums of Understanding to the Port by April 25, 2018; *and* (b) one (1) or more Air Carriers that are currently performing scheduled passenger or cargo operations at the Airport and that also collectively account for at least sixty-six and two-thirds (66-2/3) percent of the Terminal Rents and Landing Fees paid by all Air Carriers at the Airport during Fiscal Year 2017, deliver to the Port by April 25, 2018 either duly executed Agreements in this form or written representations by a corporate officer of each such Air Carrier that they will unconditionally recommend and expect to receive Board approval of this Agreement and will, upon Board approval, promptly deliver executed Agreements in this form to the Port. If both of these conditions are satisfied, the Effective Date for a duly executed Agreement in this form delivered to the Port by any Air Carrier by May 25, 2018 shall be January 1, 2018, and the Effective Date for a duly executed Agreement in this form that is delivered to the Port after May 25, 2018 by any Air Carrier shall be the first day of the next month beginning no less than thirty (30) days after the date the duly executed Agreement is delivered to the Port, and until such Effective Date any such Air Carrier utilizing the Airport shall be deemed to be a Non-Signatory Airline on and after June 1, 2018.

Expiration Date: December 31, 2022.

Permitted Uses: As provided in Article 3.

Premises and Legal Description: As provided in Article 2.

Security Deposit: **\$<Security Deposit>**, as provided in Section 19.1.

1.2 Additional Defined Terms.

The following terms shall have the following meanings wherever used in this Agreement:

“2013 SLOA” means the Signatory Lease and Operating Agreement between Airline or other Air Carriers and the Port dated <DATE>.

“AAAC” means the Airline Airport Affairs Committee established by the Signatory Airlines operating at the Airport.

“Affiliate” means any Air Carrier that is (a) flying in or out of the Airport solely for the benefit of a Contracting Carrier(s) and providing transportation of property or passengers for the Contracting Carrier under the name of the Contracting Carrier, (b) if flying under its own name, not selling any seats in its own name and all seats are being sold in the name of the Contracting Carrier or (c) a wholly-owned subsidiary of the Contracting Carrier or a subsidiary of the same corporate parent as the Contracting Carrier.

“Air Carrier” means a carrier certificated by the Secretary of Transportation as a Passenger Carrier under 49 U.S.C. § 41102 or a Cargo Carrier under 49 U.S.C. § 41103.

“Airfield” means the total area comprised of the Airfield Apron Area, Airfield Movement Area and Airfield Commercial Area.

“Airfield Apron Area” or “Apron” means the paved areas surrounding the Terminal used by Passenger Carriers, including taxi lanes used for circulation and ramp areas used for parking of aircraft and ground service equipment and the remote parking areas designated for Airlines, not including Airfield Commercial Area ramps and taxi lanes.

“Airfield Commercial Area” means the land, taxi lanes, ramps and facilities outside the Airfield Movement Area, Aprons and Terminal used primarily for cargo activities and aircraft maintenance.

“Airfield Movement Area” means all landing areas, runways, taxiways, adjacent field areas and related support facilities (e.g. field lighting, navigational aides and cart roads).

“Airline Rate Bases” means the rate bases used to calculate Landing Fees or Terminal Rents as provided in Article 8.

“Airline Rented Space” means all Exclusive Premises and Preferential Use Premises leased to any Signatory Airline, plus all Common Use Premises.

“Airline Rate-Based Capital Costs” means the portion of costs of a Capital Improvement that is reasonably attributable or allocable to the Airfield Movement Area, Airfield Apron Area or the Terminal, net of any PFCs or federal or state grants.

“Airline Support Systems and Equipment” shall mean various systems and equipment provided by the Port to support Airline operations at the Airport including but not limited to Common Use Baggage Claim and Baggage Make up Systems, Passenger Loading Bridges and

utility systems and services, airport information technology systems, and electric ground service equipment (“EGSE”) charging stations used for airline vehicles.

“Airline Support Systems and Equipment Costs” means all the Capital Costs and O&M Expenses allocable to Airline Support Systems and Equipment.

“Airport” means the realty and improvements generally known and designated as the “Seattle-Tacoma International Airport.” The improvements on the realty consist of the runways, aircraft taxiways and parking aprons, the passenger and freight terminal buildings, hangars, vehicle roadways and parking facilities, and all other improvements on such realty. The term “Airport” shall also include any adjacent or nearby realty hereafter acquired for purposes of the Airport by the Port and all improvements hereafter constructed on such realty.

“Approved Projects” means those previously approved Capital Improvement projects as described in Section 6.1 and listed in **Exhibit F**.

“Baggage Claim Areas” means the areas located in the Terminal where inbound baggage is unloaded and/or delivered to and claimed by arriving passengers.

“Baggage Make up Areas” means the areas located in the Terminal where outbound baggage is sorted for delivery to departing aircraft.

“Baggage Make up Circulation Space” means the areas within the Terminal that are associated with the movement of bags from Baggage Make up devices to aircraft.

“Baggage Make up System” means all equipment owned, operated and maintained by the Port associated with the transportation of baggage from Ticket Counters to baggage make up devices.

“Baggage Make up System Space” means the footprint of the Baggage Make up devices plus adjacent circulation space sufficient to accommodate the parking of tugs and carts required during operations of the devices.

“Baggage System Costs” means all Capital Costs and O&M Expenses allocable to the Baggage Make up System and the Common Use Baggage Claim System.

“Capital Costs” means all capital costs of the Airport, including the following:

- (a) Debt service (net of PFC’s) allocable to revenue bond-funded Capital Improvements.
- (b) Amortization allocable to Capital Improvements funded with airport revenue expended on or after January 1, 1992, based on the economic life for each Capital Improvement and calculated using an interest rate set to equal comparable published average borrowing costs for debt financings by comparable public entities during the calendar year when such Capital Improvement is put in service.

- (c) Debt service coverage, if for any given Fiscal Year a charge for debt service coverage is necessary to maintain total Airport debt service coverage at no less than 1.25 times the sum of debt service for that Fiscal Year.

A copy of the Port's current Debt Service Schedule is attached as **Exhibit I** to this Agreement.

"Capital Improvement" means a single addition or improvement to the Airport's physical plant or equipment consistent with the Port's Capitalization Guidelines attached as **Exhibit H**, as may be amended by the Port.

"Cargo Carrier" means a carrier certificated by the Secretary of Transportation as a Cargo Carrier under 49 U.S.C. § 41103.

"Chair of the AAAC" means the representative of the Signatory Airline designated as such by the members of the AAAC.

"Common Use Baggage Claim Areas" means the space in the Terminal (excluding the FIS Area) designated by the Managing Director to be used in common with other Airlines for the delivery of inbound baggage to arriving passengers, including the areas where Common Use Baggage Claim Systems are located.

"Common Use Baggage Claim System" means equipment owned, operated and maintained by the Port that delivers inbound baggage to arriving passengers.

"Common Use Baggage Make up System" means equipment owned, operated and maintained by the Port that sorts outbound baggage for delivery to departing aircraft.

"Common Use Baggage Make up System Space" means the space in the Terminal designated by the Managing Director to be used in common with other Airlines for the transportation and sorting of outbound baggage for delivery to departing aircraft.

"Common Use Baggage System Costs" means all the Capital Costs and O&M Expenses allocable to the Common Use Baggage Claim System and the Common Use Baggage Make up System.

"Common Use Gates" means the space in the Terminal designated by the Managing Director to be used in common with other Airlines for passenger holdrooms and gate areas and does not include any Preferential Use Gates.

"Common Use Hardstands" means an aircraft parking position not contiguous to the Terminal and not exclusively leased to any Air Carrier.

"Common Use Passenger Loading Bridge" means a passenger loading bridge and related equipment owned and maintained by the Port and serving a Common Use Gate.

"Common Use Premises" means those areas within the Terminal including Common Use Baggage Make up System Space, Common Use Gates, Common Use Ticket Counters, Common

Use Baggage Claim Areas that are made available by the Port to Airline and to one or more other Air Carriers, as more fully described in the Premises Notice.

“Common Use Ticket Counters” means the space in the Terminal designated by the Managing Director to be used in common with other Airlines for ticket counters and associated queuing space.

“Contracting Carrier” means a Signatory Airline who contracts with another Air Carrier that is an Affiliate.

“Date of Beneficial Occupancy” means the date when a project or a phased element of a project has been completed and the Director determines that it is available for use by Air Carriers.

“Deplaned Domestic Passengers” means passengers (including non-revenue passengers) disembarking from a domestic flight and pre-cleared passengers disembarking from an international flight at the Terminal, but does not include the flight crew.

“Deplaned International Passengers” means passengers (including non-revenue passengers) disembarking from an international flight at the Terminal, but does not include pre-cleared passengers or the flight crew.

“Director” means the Managing Director, Aviation Division, of the Port or his/her successor.

“Enplaned Passenger” means passengers boarding an aircraft, including any such passenger that previously disembarked from another aircraft of the same or a different Air Carrier, or from the same aircraft previously operating under a different flight number.

“Exclusive Premises” means any office space, storage area, VIP Lounge, employee break room, baggage service office, Ticket Counter or other areas of the Terminal designated for the exclusive use by Airline in the Premises Notice, and includes any Shared Exclusive Premises.

“Exempt Projects” means those Capital Improvements subject to Section 6.5 of the Agreement.

“FAA” means the Federal Aviation Administration or successor agency.

“FIS Facility” means the Federal Inspection Services Facility located in the Terminal and is sometimes referred to as the “International Arrivals Facility.”

“FIS Fees” means the fees charged by the Port for Airline’s use of the FIS Facility, as described in Article 8.

“Fiscal Year” means a year beginning January 1 and ending December 31.

“Gate” means an in service PLB Gate or a Ground-boarded Gate; provided, however, that for Fiscal Year 2018, there shall be no distinction between the two types of Gates.

“Gate Ramp” means the ramp area associated with each Gate.

“Gross Revenues” means the selling price, whether for cash or credit, of all alcoholic beverages or other beverages, and any related food service items sold at the VIP Lounge, but shall exclude any sales or other excise tax imposed upon the purchaser and collected by the Airline as agent for the taxing body imposing the tax and billed to the purchaser as a separate item.

“Ground-boarded Gate” means those portions of the Terminal individually comprised of a passenger hold room with American with Disabilities Act compliant access to an adjacent aircraft parking position from the ground and no such access from a passenger loading bridge.

“International Gate” means a Gate that provides international aircraft direct access to the FIS Facility.

“Landing Fees” means the fees described in Article 8.

“Majority-in-Interest” or “MII” means:

(i) for a Capital Improvement in the Airfield Movement Area, MII-Eligible Signatory Airlines that (a) account for more than fifty-five percent (55%) in number of all MII-Eligible Signatory Airlines and (b) account for more than fifty-five percent (55%) of the Landing Fees paid by all MII-Eligible Signatory Airlines at the Airport during the immediately preceding Fiscal Year;

(ii) for a Capital Improvement in the Terminal, MII-Eligible Signatory Airlines that are Passenger Carriers that (a) account for more than fifty-five percent (55%) in number of all MII-Eligible Signatory Airlines that are Passenger Carriers and (b) account for more than fifty-five percent (55%) of the Terminal Rents paid by all MII-Eligible Signatory Airlines at the Airport during the immediately preceding Fiscal Year;

(iii) for a Capital Improvement in the Airfield Apron Area, MII-Eligible Signatory Airlines that are Passenger Carriers that (a) account for more than fifty-five percent (55%) in number of all MII-Eligible Signatory Airlines that are Passenger Carriers and (b) account for more than fifty-five percent (55%) of the Passenger Airline Apron Fees paid by all MII-Eligible Signatory Airlines at the Airport during the immediately preceding Fiscal Year; and

(iv) for a Capital Improvement in the FIS Facility, MII-Eligible Signatory Airlines that are Passenger Carriers that utilize the FIS Facility that (a) account for more than fifty-five percent (55%) in number of all MII-Eligible Signatory Airlines that are Passenger Carriers that utilize the FIS Facility and (b) account for more than fifty-five percent (55%) of the FIS Fees paid by all MII-Eligible Signatory Airlines that utilize the FIS Facility at the Airport during the immediately preceding Fiscal Year.

“Majority-in-Interest Threshold” means the total estimated Airline Rate-Based Capital Costs at or above Ten Million Dollars (\$10M).

“Maximum Gross Landed Weight” means the maximum weight in thousand pound units at which each aircraft operated by Airline is authorized by the FAA to land at the Airport.

“Memorandum of Understanding” means the memorandum of understanding in substantially the same form as Exhibit A.

“MII-Eligible Signatory Airline” means a Signatory Airline whose aggregate Maximum Gross Landed Weight during the prior Fiscal Year was equal to or greater than one hundred thousand (100,000).

“Net Revenue” means Airport net operating income plus (a) interest income on the Airport Development Fund plus (b) grants treated as non-operating revenues used to fund operating expenses, less (c) the customer facility charge surplus, if any, and less (d) other non-operating expenses paid out of the Airport Development Fund.

“New Projects” means Capital Improvement projects that are not Approved Projects or Exempt Projects.

“Non-Airline Support Systems and Equipment” shall mean various systems and equipment, if any, provided by the Port to support operations at the Airport by tenants other than Air Carriers.

“Non-Airline Support Systems and Equipment Costs” means all the Capital Costs and O&M Expenses allocable to Non-Airline Support Systems and Equipment.

“Non-Signatory Airline” means any Air Carrier that is not a Signatory Airline.

“Open Storage Space” means unimproved, not fully-enclosed space.

“Operations and Maintenance Expenses” or “O&M Expenses” means operations and maintenance expenses of the Airport.

“Other Airfield Movement Area Revenue” means revenue derived from fees charged for the use of the Airfield Movement Area other than Landing Fees such as badge fees and land rent.

“Outbound Checked Bags” means the actual number of outbound bags or other checked items (including bags transferred aircraft-to-aircraft if the bags entered the outbound baggage system) delivered on the Baggage Make up System.

“Passenger Airline Apron Fee” means the fees charged by the Port for Airline’s use of the Airfield Apron Area, as described in Article 8.

“Passenger Carrier” means an air carrier certificated by the Secretary of Transportation under 49 U.S.C. § 41102.

“Passenger Facility Charges” or “PFCs” means charges authorized by 49 U.S.C. § 40117 and applicable implementing regulations adopted by the FAA, as they may be amended from time to time.

“PLB Gate” means those portions of the Terminal individually comprised of a passenger loading bridge and a passenger hold room with access to an adjacent aircraft parking position.

“Port Passenger Processing Equipment” means equipment owned and installed by the Port for use in passenger processing, which may include all or some of, equipment casework, gate information displays (“GIDS”), boarding gate readers, passenger processing workstations, seating and self-service kiosks (for boarding passes and bag tagging).

“Preferential Use Baggage Make up System Space” means the space in the Terminal assigned by the Port as Preferential Use Premises as set forth in Article 5 to be used by Airline for the transportation and sorting of outbound baggage for delivery to departing aircraft.

“Preferential Use Gate” means a Gate assigned by the Port for Preferential Use by a Signatory Airline as set forth in Article 4.

“Preferential Use International Gate” means an International Gate assigned by the Port for Preferential Use by a Signatory Airline as set forth in Article 4.

“Preferential Use Premises” means those areas designated as such in the Premises Notice that are within the Terminal, including Preferential Use Baggage Make up System Space, Preferential Use Gates and Preferential Use Ticket Counters and to which Airline has a higher priority of use over all other Air Carriers.

“Preferential Use Ticket Counter” means a Ticket Counter assigned by the Port as Preferential Use Premises to a Signatory Airline as set forth in Article 5.

“Premises” means any: (a) Exclusive Premises, (b) Preferential Use Premises; and (c) Common Use Premises; *provided*, however, that in the case of Common Use Premises, such areas will only constitute “Premises” during the period of time for which Airline has the right to use such areas.

“Premises Notice” means the notice described in subsection 2.3.1.

“Public Areas” means sidewalks, concourses, corridors, lobbies, passageways, restrooms, elevators, escalators and other similar space made available by the Port from time to time for use by passengers, Port and Airline employees and other members of the public.

“Ramp Tower Fees” means the fees charged by the Port to Airline for costs associated with the Ramp Tower, as described in Article 8.

“Ramp Tower Revenues” means all revenues received by the Port from payments of Ramp Tower Fees.

“Rentable Space” means any areas in the Terminal that are available for use by Airlines, other aeronautical users, concessionaires or Port or other governmental users on an exclusive, preferential or common use basis, as designated by the Managing Director, and shall include Security Checkpoint Areas, but shall not include Open Storage Space.

“RON Parking Revenues” means all revenues received by the Port from payments for the use of remote parking areas for RON Parking.

“Scheduled Airline” means an Air Carrier performing scheduled passenger service operations at the Airport.

“Scheduled Operation” means a Scheduled Airline’s operation (arrival or departure) that occurs pursuant to a schedule that is published in the Official Airline Guide (OAG), FlightGlobal or equivalent publication and that is also made available to the Port at least forty-five (45) days prior to the commencement of such operation.

“Security Checkpoint Area” means an area used for passenger security screening and associated queuing space as designated by the Managing Director.

“Shared Exclusive Premises” means Exclusive Premises assigned to Airline pursuant to a Premises Notice that are also assigned by the Port to other Signatory Airlines on an equal percentage basis pursuant to a lease agreement, and designated as Shared Exclusive Premises in the Premises Notice.

“Signatory Airline” means any Air Carrier that has entered into an agreement with the Port substantially similar to this Agreement and that provides regularly scheduled service at the Airport.

“Terminal” means Gates, Ticket Counters, Baggage Claim Areas, Baggage Make up areas, Security Checkpoint Areas, office space, storage areas, concourses, lobbies, VIP lounges, the FIS Facility, employee break rooms and Public Areas located within the “drip-line” of the passenger terminal building at the Airport. For purposes of this definition, the “drip-line” means the footprint (improved or unimproved) inside the outer limits of the passenger terminal building, which in all cases should not extend beyond the roof-drip line.

“Terminal Rents” means the rents charged by the Port for Airline’s use of the Terminal, as described in Article 8.

“Ticket Counter Space” means all the space available for assignment as either Preferential Use Ticket Counters or Common Use Ticket Counters.

“Ticket Counters” means those areas made available by the Port for use by Airline for ticketing passengers and similar activities, including curbside check-in positions, and associated queuing space.

“Turn” means the active arrival and departure of an aircraft from a Gate and may be measured in halves. The movement of an empty aircraft to or from a Gate shall not constitute half a “Turn.”

“VIP Lounge” means those Exclusive Premises used by Airline to provide premium services to its passengers.

1.3 **Exhibits.**

Exhibit A: Memorandum of Understanding

Exhibit B: Airport Legal Description and Drawing

Exhibit C: Premises Notice

Exhibit D: Gate Use, Assignment and Scheduling Procedures.

Exhibit E: Preferential Use Gate Assignments

Exhibit F: Approved Capital Improvement Projects

Exhibit G: INTENTIONALLY OMITTED

Exhibit H: Port's Capitalization Guidelines

Exhibit I: Debt Service Schedule

Exhibit J: Article 8 Airfield Fee Calculations

Exhibit K: Article 8 Terminal Rent Calculations

Exhibit L: Article 8 FIS Fee Calculations

ARTICLE 2

GRANT OF RIGHTS TO USE AIRPORT

The Port grants to Airline the rights of occupancy and use in certain areas located within the Airport as provided in this Article, subject to the terms of this Agreement. The legal description of the Airport is attached hereto as **Exhibit B** and incorporated herein by this reference.

2.1 **Rights to Use Airfield Area.**

The Port grants to Airline a nonexclusive license to use the Airfield Area, in common with others, subject at all times to the exclusive control and management by the Port.

2.2 **Rights to Use Public Areas.**

The Port grants to Airline a nonexclusive license to use the Public Areas within the Terminal, in common with others, subject at all times to the exclusive control and management by the Port. Port shall have the right to relocate, change or discontinue the use of any such area from time to time during the Term.

2.3 **Rights to Use Premises.**

2.3.1 Premises Notice. On or before the Effective Date, the Port will issue to Airline a Premises Notice, attached hereto as **Exhibit C** and incorporated herein by this reference, that will designate which areas of the Airport, if any, will be made available by the Port for use by Airline as: (a) Exclusive Premises, including Shared Exclusive Premises; (b) Preferential Use Premises; and (c) Common Use Premises (all, collectively, the “Premises”). Airline acknowledges and agrees that the Premises Notice will be revised by the Port and issued to Airline from time to time during the Term to reflect assignment and reallocation rights pursuant to this Agreement. The parties agree that, upon issuance by the Port, the revised Premises Notice shall be attached and incorporated to the Agreement and shall update and replace the last issued **Exhibit C** without further amendment of the Agreement. In addition to, but no in lieu of, other forms of delivery specified in Section 24.21, the Port may issue a revised Premises Notice by email.

2.3.2 Exclusive Premises. The Port grants to Airline the exclusive right to use the Exclusive Premises, including Shared Exclusive Premises, identified in the Premises Notice.

2.3.3 Preferential Use Premises. The Port grants to Airline, subject to Articles 4 and 5 of this Agreement, the right to use, on a preferential use basis, the Preferential Use Premises identified in the Premises Notice.

2.3.4 Common Use Premises. The Port grants to Airline, subject to Articles 4 and 5 of this Agreement, the right to use, on a common use basis, the Common Use Premises identified in the Premises Notice, subject at all times to the exclusive control and management by the Port. Subject to the provisions of Articles 4 and 5 of this Agreement, the Port reserves the right to revise Airline’s right to use such Common Use Premises by sending to Airline a revised Premises Notice.

ARTICLE 3

USE OF AIRPORT

3.1 Limitations and Prohibitions on Use.

Airline shall not use the Premises or cause or permit its employees or others to use the Premises for any other purpose than specified in this Agreement.

3.2 Terminal.

Use of the Terminal by Airline shall be limited to the following activities:

3.2.1 The operation of an air transportation business for the carriage of persons, property, baggage, cargo, express and mail, including but not limited to the following categories of flights: revenue, training, test, inspection, emergency, charter and sightseeing.

3.2.2 The hiring and training of personnel in the employ of or to be employed by Airline, and the training of Airline’s contractors.

3.2.3 The use alone or in conjunction with other Air Carriers, for any and all purposes in connection with or incidental to the operation of an air transportation business, including the handling of reservations, the handling, ticketing and billing of passengers, and the operation of passenger clubs and lounge rooms, and, to the extent permitted by law, the serving of food and beverages in such passenger clubs and lounge rooms.

3.2.4 The installation and operation, at Airline's expense, of identification signs advertising the business of Airline, which shall be substantially uniform in size, type and location with those of other Air Carriers, the number, type, size, design and location of which shall be consistent with Port standards and subject to the approval of the Port, which shall not be unreasonably withheld or delayed.

3.3 **Gates.**

Subject to Article 4 (Assignment and Use of Gates), the use of Gates by Airline shall be limited to:

3.3.1 The ticketing, boarding, unboarding and billing of passengers, the use of the passenger holding areas as waiting areas for such passengers and the use of the Gate Ramp while the Gate is used by Airline.

3.3.2 Operational staging of equipment for fueling, servicing, loading, or unloading and line maintenance of aircraft that can be completed during the time period associated with a Scheduled Operation, *provided*, however, that:

(a) Nothing in this subsection shall be implied or construed to grant to Airline the right to store or park equipment on the Gate Ramp (other than as required for the regular servicing of aircraft at Gates); and

(b) In addition to the line maintenance permitted under subsection 3.3.2 above, at the Port's sole discretion and so long as it does not interfere with another Air Carrier's Scheduled Operations, the Port may permit Airline to perform emergency line maintenance of aircraft on the Gate Ramp.

3.4 **Airfield Area.**

The use of the Airfield Area and related facilities by Airline shall be limited to the following activities:

3.4.1 The servicing by Airline or others of Airline's aircraft, including Airline's servicing of its code-share partners and affiliates, and other equipment by truck or otherwise, with gasoline, fuel, or other propellants, de-icing or other supplies including food and beverages required by Airline.

3.4.2 The landing, taking off, flying, taxiing, towing, parking, loading or unloading of Airline's aircraft or the aircraft of any other Air Carrier.

3.4.3 The loading and unloading of any property, cargo, mail, and carriage of employees, in properly designated facilities, by such motor vehicles or other manner of conveyance as Airline may require in the operation of an air transportation business.

3.4.4 The installation, maintenance and operation by Airline of aircraft air-conditioning equipment, auxiliary power, start-up and miscellaneous support equipment reasonably necessary for Airline's operations and not otherwise provided by the Port. Any such equipment not reasonably required shall be promptly removed by Airline.

ARTICLE 4

ASSIGNMENT AND USE OF GATES

4.1 No Exclusive Use Gates.

All Gates within the Terminal will be for either Common Use or Preferential Use in accordance with the terms of this Article. Airline's use of all Gates shall at all times be subject to the Port's Gate Use, Assignment and Scheduling Procedure, which may be amended from time to time after consultation with the Signatory Airlines. A copy of the Port's current Gate Use, Assignment and Scheduling Procedures is attached as **Exhibit D** to this Agreement.

4.2 Definitions.

For the purposes of this Article 4, the following terms shall have the following meanings:

4.2.1 "Allocation Basis Period" means February 1 through October 31 of the current calendar year.

4.2.2 "Average Daily Weighted Turns" means:

(a) the sum of a Signatory Airline's: (i) Regional Aircraft Operations during the Allocation Basis Period multiplied by 0.5, (ii) Narrowbody Aircraft Operations during the Allocation Basis Period multiplied by 1.0, and (iii) Widebody Aircraft Operations during the Allocation Basis Period multiplied by 1.7; *divided by*

(b) the actual number of calendar days in the Allocation Basis Period.

4.2.3 "Eligible Scheduled Seats" means the total number of actual outbound seats on a Gate Eligible Airline's Scheduled Operations from February 1 through July 31 of the current year and the total number of scheduled outbound seats on a Gate Eligible Airline's Scheduled Operations from August 1 through October 31 of the current year based on a schedule that is published in the Official Airline Guide (OAG), FlightGlobal or equivalent publication.

4.2.4 "Gate Eligible Airline" means a Signatory Airline with Average Daily Weighted Turns equal to or greater than 6.0.

4.2.5 "Narrowbody Aircraft Operation" means the Scheduled Operation of a single-aisle aircraft with a seating capacity greater than one hundred (100) seats.

4.2.6 “Period of Use” for a Scheduled Operation means:

(a) For arrivals of aircraft the Period of Use shall commence thirty (30) minutes prior to a scheduled arrival. The Period of Use shall terminate sixty (60) minutes after scheduled arrival or upon the completion of the deboarding process, whichever is the earlier to occur.

(b) For departures of aircraft the Period of Use shall commence sixty (60) minutes prior to a scheduled domestic departure and ninety (90) minutes prior to a scheduled international departure. The Period of Use for such an originating flight shall terminate upon the actual departure of the aircraft from the Gate or thirty (30) minutes after scheduled departure time, whichever is the earliest to occur. The departure time shall be extended if the originating aircraft is being boarded and actively prepared for departure. In such instances, the extension shall extend only to the completion of the active boarding process.

There shall be no Period of Use for which Airline has a scheduling preference under this Article 4 with respect to any operation of Airline that occurs at the Airport pursuant to a published schedule that is not made available to the Port by Airline within the time limits required for a Scheduled Operation.

4.2.7 “Preferential Use” of a Gate means scheduling preference, over similar operations by another Scheduled Airline, given to a Signatory Airline for the use of a Gate during applicable Periods of Use for its Scheduled Operations.

4.2.8 “Regional Aircraft Operation” means the Scheduled Operation of a single-aisle aircraft with a seating capacity less than or equal to one hundred (100) seats.

4.2.9 “Requesting Airline” means a Scheduled Airline without adequate Gate access desirous of operating from the Airport.

4.2.10 “Widebody Aircraft Operation” shall mean the Scheduled Operation of a dual-aisle aircraft.

4.3 Annual Determination by the Port of the Total Number of Common Use Gates.

4.3.1 Effective on and after January 1, 2019, a PLB Gate shall be the equivalent of one (1.0) Gate and a Ground-boarded Gate shall be the equivalent of one-half (0.5) Gate for the purpose of determining and assigning Gates under this Article 4.

4.3.2 Airline acknowledges that as of the Effective Date, the Port has made the annual determination of the number of Common Use Gates for Fiscal Year 2018 listed on attached **Exhibit E**, and has provided Airline with notice of such determination. Effective January 1st 2019 and January 1st of each Fiscal Year thereafter during the Term and subject to Section 4.3.3, the Director shall have sole discretion to determine the total number of Gates to be reserved for use as Common Use Gates during that year (after taking into consideration any recommendations by the Common Use Facilities Advisory Committee). All remaining Gates

available for use on January 1st of each Fiscal Year will be offered by the Port to Gate Eligible Airlines for use as Preferential Use Gates to be allocated in accordance with Section 4.4. (Any Gate first becoming available for use after January 1st of each Fiscal Year shall be reserved for use as a Common Use Gate for the remainder of that Fiscal Year unless the Port and the Signatory Airlines agree otherwise.) The Port shall notify in writing all Signatory Airlines, including Airline, of its determination under this Section 4.3.2 no fewer than ninety (90) days before January 1st 2019 and January 1st of each Fiscal Year thereafter during the Term.

4.3.3 Effective January 1st 2019 and each Fiscal Year thereafter, the Port's initial determination of Gates to be reserved as Common Use Gates for that Fiscal Year shall not exceed the following:

Fiscal Year 2019: 16 Gates

Fiscal Years 2020 and 2021: 18 Gates

Fiscal Years 2022: 21 Gates

4.4 **Annual Determination of the Number and Locations of Preferential Use Gates to be Offered to Airline.**

Airline acknowledges that as of the Effective Date, the Port has made the annual determination of the number and locations of Preferential Use Gates for Fiscal Year 2018 and has provided Airline with notice of such determination and Gate assignment, and Airline has accepted assignment of the Preferential Use Gates listed on attached **Exhibits C and E**. Effective on January 1, 2019 and January 1st of each Fiscal Year thereafter the Port shall apply the following methodology to determine the total number of Gates that will be offered to each Gate Eligible Airline for its Preferential Use during the following Fiscal Year:

4.4.1 The Port shall first determine whether Airline is a Gate Eligible Airline. If Airline is not a Gate Eligible Airline, then Airline shall not be eligible for the assignment of Preferential Use Gates and Sections 4.4.2 through 4.4.10 shall not apply to Airline.

4.4.2 The Port shall then divide the number of Eligible Scheduled Seats for Airline by the total number of Eligible Scheduled Seats for all Gate Eligible Airlines to determine Airline's percentage share of all Eligible Scheduled Seats.

4.4.3 The Port shall then calculate the number of Preferential Use Gates to be offered to Airline by multiplying Airline's percentage share of all Eligible Scheduled Seats for all Gate Eligible Airlines by the total number of Gates to be made available for Preferential Use, and rounding the product to the nearest whole number; *provided*, however, that a Gate Eligible Airline with a product less than ~~X~~0.5 shall not be eligible for rounding and ~~a Gate Eligible Airline~~ shall not be eligible to receive a Preferential Use Gate.

4.4.4 If as a result of rounding the total number of Preferential Use Gates to be offered to all Gate Eligible Airlines as computed in subsection 4.4.3 is less than the total number of Gates available for Preferential Use as determined under Section 4.3, the Port shall offer

additional Preferential Use Gates to Gate Eligible Airlines based on the unrounded results of the computations under subsection 4.4.3. The unallocated Preferential Use Gates shall be offered in priority order by first increasing by one (1) the number of Preferential Use Gates to be offered to the Gate Eligible Airline whose unrounded subsection 4.4.3 product is nearest to X.5 without equaling or exceeding X.5 and next proceeding to increase by one (1) the number of Preferential Use Gates to be offered to the Gate Eligible Airline whose unrounded subsection 4.4.3 product is second nearest to X.5 without equaling or exceeding X.5 and so on until the total number of Preferential Use Gates to be made available to all Gate Eligible Airlines by the Port is reached.

4.4.5 If as a result of rounding the total number of Preferential Use Gates to be offered to all Gate Eligible Airlines as computed in subsection 4.4.3 exceeds the total number of Gates available for Preferential Use as determined under Section 4.3, the Port shall reduce the number of calculated Preferential Use Gates to be offered to Gate Eligible Airlines based on the unrounded results of the computations under subsection 4.4.3. The number of over-allocated Preferential Use Gates shall be reduced in priority order by first reducing by one (1) the number of allocated Preferential Use Gates to the Gate Eligible Airline whose unrounded subsection 4.4.3 product is nearest to X.5 without being less than X.5 and next proceeding to reduce by one (1) the number of Preferential Use Gates to be offered to the Gate Eligible Airline whose unrounded subsection 4.4.3 product is second nearest X.5 without being less than X.5 and so on until the total number of Preferential Use Gates to be made available to all Gate Eligible Airlines by the Port is reached.

4.4.6 If any Gate Eligible Airline does not accept assignment of a Preferential Use Gate such Preferential Use Gate shall be designated as a Common Use Gate unless within the thirty (30) day acceptance period prescribed by this Section 4.4 the following two conditions are met: (i) another Gate Eligible Airline has a written handling agreement, approved by the Port, with the Gate Eligible Airline rejecting the Preferential Use Gate, and (ii) that other Gate Eligible Airline demonstrates to the Port's satisfaction that it needs the rejected Preferential Use Gate reasonably to accommodate the rejecting Gate Eligible Airline's flights, in which case the Gate shall be assigned to that other Gate Eligible Airline as a Preferential Use Gate.

4.4.7 If either condition in subsection 4.4.6(i) or (ii) is not met, then the Port may elect to reassign a Preferential Use Gate not accepted by a Gate Eligible Airline to another Gate Eligible Airline if the Port determines the number of Common Use Gates determined in Section 4.3 is adequate to accommodate all Air Carrier operations needing to use Gates at the Airport. The Port will reallocate such Gates to Gate Eligible Airlines requesting additional Preferential Use Gates in accordance with subsection 4.4.11. In the event the Port does not have sufficient Common Use Gates available for reassignment to all requesting Gate Eligible Airlines, the Port will reassign the available Common Use Gates using the methodology described in subsection 4.4.4. Any Gate rejected for assignment as a Preferential Use Gate and not subsequently assigned to another Gate Eligible Airline pursuant to this subsection will become a Common Use Gate even if, as a result, the total number of Common Use Gates exceeds the amount listed in Section 4.3.3 for the applicable year.

4.4.8 If a Preferential Use Gate is designated as a Common Use Gate by operation of subsection 4.4.6 and is not reassigned to a Gate Eligible Signatory Carrier for Preferential Use under subsection 4.4.7, the costs that would otherwise have been assigned to

such Gate for rate-setting purposes under subsection 8.3.2 shall be evenly redistributed among all of the other rented space; *provided*, however, that any Common Use Gate charges paid to the Port for use of such Gate shall be credited against such redistributed costs.

4.4.9 The Port shall in its sole discretion determine the locations of any Preferential Use Gates to be offered and assigned to each Gate Eligible Airline, after taking into consideration the desirability of assigning contiguous Gates for Preferential Use by any given Gate Eligible Airline and minimizing the frequency of changes in the locations of Preferential Use Gates, as well as any recommendations by the Common Use Facilities Advisory Committee (defined in Section 4.8 below).

4.4.10 No later than September 15th of each Fiscal Year during the Term, the Port shall provide written notice to all Signatory Airlines, including Airline, of its annual determination under this Section 4.4, and shall offer Airline the opportunity to be assigned the number of Preferential Use Gates indicated by these calculations. Airline shall provide written notice to the Port no later than thirty (30) days after September 15th of each Fiscal Year during the Term, (i) if it wishes to reject any or all of that number of Gates offered by the Port for Preferential Use or (ii) if it wishes to have additional Preferential Use Gates assigned to it that may become available in accordance with subsection 4.4.7. Airline may not reject 'a Gate offered to it under this Section 4.4.10 unless it is adjacent to either a Common Use Gate or a Preferential Use Gate assigned to a Gate Eligible Airline other than Airline. **Exhibit E** attached to this Agreement displays the assignments (if any) of Preferential Use Gates to each Gate Eligible Airline effective January 1, 2018. The Port shall update **Exhibit E** by January 1, 2019 and January 1st of each Fiscal Year thereafter, to display the assignments of Preferential Use Gates, and the locations of Common Use Gates, effective January 1, 2019 and January 1st of each Fiscal Year thereafter.

4.4.11 If the numbers or locations of Preferential Use Gates offered to Airline, if any, are changed during the term of this Agreement, Airline may, upon thirty (30) days written notice to the Port, terminate its rights to those portions of the Exclusive Premises that are no longer proximate to the Preferential Use Gates offered to Airline. Upon Airline's request, the Port shall use reasonable efforts to provide Airline with substitute Exclusive Premises more proximate to newly assigned Preferential Gates assigned to Airline, for the remaining Term. The Port shall issue a revised Premises Notice to Airline documenting the deletion or substitution of any Exclusive Premises under this Section. The reasonable costs of relocating the Preferential Use Gates assigned to Airline or any Gate Eligible Airline, plus the reasonable costs of Airline's or each Gate Eligible Airline's tenant improvements at the substitute Exclusive Premises when constructed with the Port's consent under subsection 12.3.1 of this Agreement, shall be paid by the Port and included in the Terminal Revenue Requirement calculated under subsection 8.3.1 of this Agreement.

4.5 **Port Scheduling Rights at Preferential Use Gates.**

4.5.1 The Port shall have the right, upon reasonable notice to Airline, to schedule at a Preferential Use Gate arrivals and departures by a Requesting Airline at all periods of time other than Airline's Periods of Use of that Preferential Use Gate. In accommodating the Port in its right to schedule such operations, Airline shall allow and provide for use of its

facilities or equipment (not including ground service equipment) at the Preferential Use Gate, or permit use of Port equipment and podiums, as may be required for the efficient use of the Preferential Use Gate by a Requesting Airline.

4.5.2 The Port shall have the right, upon reasonable notice to Airline, when no International Gate is available to schedule at Airline's Preferential Use International Gate arrivals by a Requesting Airline that require use of an International Gate even if it would displace Airline's Scheduled Operation that does not require use of such International Gate for arrival. In accommodating the Port in its right to schedule such operations, Airline shall allow and provide for use of its facilities or equipment (not including ground service equipment) at the Preferential Use International Gate, or permit use of Port equipment and podiums, as may be required for the efficient use of the Preferential Use International Gate by a Requesting Airline, subject to Section 4.6. Airline's displaced Scheduled Operation shall be accommodated in accordance with Exhibit D.

4.5.3 In the event that the Port cannot accommodate a Requesting Carrier at a Common Use Gate due to aircraft size and the Gate Ramp for a Scheduled Operation at a Preferential Use Gate can accommodate an aircraft larger than that used in the Scheduled Operation, the Port shall have the right, upon reasonable notice to Airline, to schedule at a Preferential Use Gate arrivals and departures by a Requesting Airline with a large size aircraft even if it would displace another Scheduled Operation. In accommodating the Port in its right to schedule such operations, Airline shall allow and provide for use of its facilities or equipment (not including ground service equipment) at the Preferential Use Gate, or permit use of Port equipment and podiums, as may be required for the efficient use of the Preferential Use Gate by a Requesting Airline, subject to Section 4.6. Airline's displaced Scheduled Operation shall be accommodated in accordance with Exhibit D.

4.5.4 The Port shall, consistent with the priorities set forth in Exhibit D, attempt to accommodate Requesting Airlines at Common Use Gates before scheduling Requesting Airline arrivals and departures at any Preferential Use Gates.

4.5.5 If, in the exercise of its rights under subsection 4.5.2 and 4.5.3, the Port is unable to accommodate Airline's displaced Scheduled Operation at one of Airline's Preferential Use Gates, the Port shall accommodate Airline's displaced Scheduled Operation in accordance with Exhibit D without levying a charge. The Port shall consider Airline's preference for a specific Common Use Gate prior to accommodating Airline's displaced Scheduled Operation under this subsection 4.5.5.

4.5.6 Notwithstanding the foregoing and any other provision of this Article 4, the Port shall have the right, upon reasonable notice to Airline, to schedule at a Preferential Use Gate arrivals and departures by a Requesting Airline during Airline's Periods of Use of that Preferential Use Gate, if Airline is not utilizing that Preferential Gate during the Period of Use for a Scheduled Operation.

4.6 Charges for Use of Gate by Another Carrier.

Any Requesting Airline that is a Signatory Airline or has executed another agreement with the Port for operations at the Airport, may be accommodated at any of Airline's Preferential Use Gates and, effective June 1, 2018, shall pay the Port directly for the use of such Gate at the Common Use Gate rate. Airline may not demand any payments from the Requesting Airline on account of its use of the Gate, other than pursuant to an agreement solely between Airline and the Requesting Carrier for the use of Airline's Gate equipment. As a condition of accommodation on any of Airline's Preferential Use Gates, the Requesting Airline shall have executed an agreement providing indemnification and insurance obligations reasonably satisfactory to Airline, but no broader than the indemnification and insurance obligations Airline has given to the Port under Article 14. The Port shall credit Airline on a monthly basis the full amount of any Gate fees, if any, collected from Requesting Airlines for the use of Airline's Preferential Use Gates under this Section 4.

4.7 Port's Control of Common Use Gates.

The Port shall retain exclusive control of the use of all Common Use Gates.

4.8 Common Use Facilities Advisory Committee.

The Port shall establish a Common Use Facilities Advisory Committee ("Committee"), composed of representatives designated by the Port and representatives of the Signatory Airlines designated by the AAAC. The Committee shall review and make recommendations to the Port about the numbers of Gates to be reserved for use as Common Use Gates during any Fiscal Year and about the locations within the Terminal of Common Use Gates and Preferential Use Gates. The Committee shall consider both the operational efficiency (from the perspectives of the Port, the Signatory Airlines and any Non-Signatory Airlines) and the customer service implications of its recommendations. The Committee's recommendations about the numbers of Gates to be reserved for use as Common Use Gates shall take into account the expected average number of Scheduled Seats to be accommodated by all Gates at the Airport during the coming year. The final numbers and locations of all Common Use and Preferential Use Gates, however, shall be determined by the Director's sole discretion, after taking account of the recommendations, if any, of the Committee.

4.9 Port Passenger Processing Equipment.

The Port reserves the right to install Port Passenger Processing Equipment at all Common Use and Preferential Use Gates, *provided*, however, that the Port will not install Port Passenger Processing Equipment at any of Airline's Preferential Use Gates unless the Port reasonably expects Air Carriers other than Airline to have Scheduled Operations at Airline's Preferential Use Gates. The Port shall maintain Passenger Processing Equipment the Port installs under this Section 4.9 consistent with standards published by the Port in its Airport Rules and Regulations.

ARTICLE 5

ASSIGNMENT AND USE OF OTHER TERMINAL FACILITIES

5.1 General.

The Port and Airline agree that facilities within the Terminal are limited and that the availability and use of certain facilities in the Terminal during the Term is expected to change.

5.2 One-time Reallocation of Premises (Other Than Gates).

5.2.1 In addition to all of its other rights under this Agreement, the Port may once during the Term, at a time determined at the Port's sole discretion, reallocate certain Terminal space, including Preferential Use Premises, among the Signatory Airlines and may change the designation of certain premises within the Terminal as exclusive, preferential or common use to accommodate the reallocation. Airline acknowledges that such reallocations will be completed in phases and may result in a change in the Premises made available by the Port for use by Airline. The Port will develop a reallocation plan after consulting with the Signatory Airlines. The reallocation plan shall take into account the following factors, among others:

- (a) Each Signatory Airline's historical, current and reasonably projected frequency of operations;
- (b) Each Signatory Airline's historical, current and reasonably projected number of enplaning and deplaning passengers;
- (c) Each Signatory Airline's use and occupancy of Common Use and Preferential Use Gates;
- (d) Each Signatory Airline's use and occupancy of facilities, other than Gates, within the Terminal;
- (e) The need to correct an imbalanced use of Terminal facilities or to reduce congestion in the Terminal or at the curbside; and
- (f) The need to accommodate Non-Signatory Airlines.

5.2.2 The Port shall give Airline, and all other Signatory Airlines, not less than one hundred and twenty (120) days written notice of its proposed reallocation plan before any of the reallocations take effect under this Section 5.2. Airline may, within thirty (30) days of receiving such written notice submit to the Port in writing any objections it may have to the Port's proposed reallocation plan. The Port shall take into account any objections to the proposed reallocations submitted by the Signatory Airlines, including Airline, before making its final decision with respect to reallocations. The Port shall give Airline, and all other Signatory Airlines, written notice of its final decision on Terminal space reallocations to be made under this Section 5.2, including notice of any resulting increase in Airline's exclusive or preferential space, not less than sixty (60) days before any of the reallocations take effect ("Final Notice Period"). The Port shall also give Airline not less than sixty (60) days written notice before any

reallocations affecting Terminal premises used by Airline are due to take effect. Unless Airline objects in writing during the initial thirty (30) days of the Final Notice Period, the Port may reallocate Terminal space under this Section 5.2 in such a way that Airline is subject to an increase in the amount of space that is assigned for Airline's exclusive or preferential use.

5.2.3 In implementing such reallocations, the Port shall attempt to minimize disruptions to the Airline's operations and to preserve the operational integrity of the Premises made available for use by Airline during and after such reallocations.

5.2.4 The reasonable costs of relocating each Signatory Airline's furniture, equipment and signage in connection with the reallocation of premises among the Signatory Airlines under this Section 5.2, plus the reasonable costs of each Signatory Airline's tenant improvements to the relocated premises when constructed with the Port's consent under subsection 12.3.1 of this Agreement, shall be paid by the Port and included in the Terminal Building Requirement calculated under subsection 8.3.1 of this Agreement. Notwithstanding the foregoing, the Port shall not reimburse Airline under this subsection 5.2.4 for any costs associated with Airline's unamortized improvements at those Premises occupied by Airline prior to reallocation under Section 5.2.

5.2.5 The Port shall revise the Premises Notice issued to Airline under subsection 2.3.1 of this Agreement to reflect any reallocations of Terminal space made available by the Port for use by Airline and shall issue such a revised Premises Notice to Airline when any such reallocations take effect.

5.3 Priorities for Accommodation.

If the Port receives a request for access to space in the Terminal (other than Gates, which are subject to the provisions of Article 4 of this Agreement) from any Air Carrier seeking to commence or expand Scheduled Operations at the Airport ("Requesting Airline"), the Port shall, whenever possible, accommodate such a request by providing access to existing common use space under the Port's control. If such common use space is unavailable or inadequate to meet the reasonable requirements of the Requesting Airline, as determined by the Port, the Port shall encourage Signatory Airlines voluntarily to accommodate the Requesting Airline, by subletting or otherwise making available for use by the Requesting Airline space within the Terminal that is subject to their exclusive or preferential use. The Port will notify the Chair of the AAAC in writing when the Port has determined that a Requesting Airline cannot be accommodated in common use space, and the Signatory Airlines will have fifteen (15) calendar days from the receipt of such notice by the Chair of the AAAC to voluntarily agree to accommodate the Requesting Airline. Any such agreements to accommodate a Requesting Airline must be in writing and are subject to approval by the Port under Article 18 of this Agreement. If a Requesting Airline is unable to meet its reasonable requirements, as determined by the Port, by using common use space made available by the Port or by using space voluntarily made available by Signatory Airlines, the Port shall have the right, upon fifteen (15) calendar days notice to Airline, to require Airline to accommodate the Requesting Airline in space designated by the Port by allowing the Requesting Airline to use Airline's Preferential Use Premises, subject to Section 5.4, below; *provided*, however, that if the Requesting Airline is a Signatory Airline, the Requesting Airline must show, to the Port's satisfaction, that it cannot reasonably

accommodate its own expanded service within the Terminal space already subject to its exclusive or preferential use. If the Port is unable to meet the reasonable requirements of the Requesting Airline, as determined by the Port, after requiring the Signatory Airlines, including Airline, to accommodate the Requesting Airline in their preferential use space, the Port shall consider whether the reasonable requirements of the Requesting Airline could be met in a reasonable, cost-effective way by constructing temporary or permanent new facilities. Only if all of these measures are inadequate to meet the reasonable requirements of the Requesting Airline, as determined by the Port, may the Port exercise its right to consolidate Airline's operations under Section 5.6, below.

5.4 Accommodation in Preferential Use Premises.

The Port may not require Airline to accommodate a Requesting Airline in space that is subject to Airline's preferential use if such accommodation would require Airline to reschedule a scheduled arrival or departure during Airline's Periods of Use as defined in Article 4 of this Agreement. Airline shall, consistent with its rights to preferential use, accommodate such Requesting Airline as directed by the Port by providing access to and use of its Preferential Use Premises; Airline may, however, require as a condition of accommodation that the Requesting Airline provide (a) indemnification reasonably satisfactory to Airline (although Airline may not require indemnification that is broader than the indemnification Airline has given to the Port under Article 14 of this Agreement) and (b) proof of insurance of the types and with the limits of coverage required to be carried by Airline under Article 14 of this Agreement.

5.5 Charges for Use of Facilities by Another Carrier.

Any Requesting Airline that is accommodated at any facilities (other than Gates) used by Airline on an exclusive or preferential use basis shall, in the absence of an agreement with Airline, be required (a) to pay Airline the same charges for use of the space that it would have been required to pay the Port for use of such a facility on a common use basis, (b) to reimburse Airline for any additional Port charges Airline incurs as a result of its accommodation of the Requesting Airline and (c) a fifteen percent (15%) administrative fee. Airline shall not demand any additional payments from the Requesting Airline on account of its use of such a facility.

5.6 Consolidation of Operations.

5.6.1 If the Port is unable otherwise to meet the reasonable requirements of a Requesting Airline in accordance with the priorities established in Section 5.3, above, and the Port determines that Airline is under-utilizing its Preferential Use Premises (other than Gates), the Port may, upon not less than thirty (30) days written notice to Airline, require Airline to vacate its under-utilized Preferential Use Premises and consolidate its operations in its remaining Preferential Use Premises. The Port's determination of Airline's utilization of Preferential Use Premises (other than Gates) shall be made in the Port's sole discretion and may take into account, among other things, the factors listed in subsection 5.2.1, above. Airline may request the Port to reconsider its determination of under-utilization within fifteen (15) calendar days of receipt of the Port's notice to consolidate and, if it does so, Airline shall provide reasonable documentation of its need for the Premises that are the subject of the notice. If the Port, after reconsidering its determination, elects to proceed with the consolidation, the Port shall give

Airline not less than fifteen (15) calendar days notice to vacate such Premises. The Port may either assign the vacated premises to the Requesting Airline on a preferential use basis, if the Requesting Airline is or becomes a Signatory Airline, or deem the vacated premises to be available for common use subject to the Port's exclusive control.

5.6.2 The reasonable costs of relocating Airline's furniture, equipment and signage in connection with the consolidation of Airline's operations, if required by the Port under this subsection, plus the reasonable costs of Airline's tenant improvements that cannot be relocated, when originally constructed with the Port's consent, shall be paid by the Port and included in the Terminal Revenue Requirement calculated under subsection 8.3.1 of this Agreement.

5.6.3 The Port shall revise the Premises Notice issued to Airline under subsection 2.3.1 of this Agreement to reflect any consolidation of Airline's operations required by the Port under Section 5.6 and shall issue such a revised Premises Notice to Airline when any such consolidation takes effect.

ARTICLE 6

CAPITAL IMPROVEMENTS

6.1 **Previously Approved Capital Improvement Projects.**

Airline previously approved each of the Capital Improvement projects listed on **Exhibit F** attached to this Agreement ("Approved Projects"). The Port may proceed with any and all Approved Projects without further review by the Majority-in-Interest.

6.1.1 Notice of Increased Approved Project Costs. If by the time the Port elects to proceed with construction of an Approved Project, the Port's then-current estimate (calculated on a consistent basis) of the Approved Project's capital costs that will be added to the Airline Rate Bases exceeds in constant dollars one hundred and ten percent (110%) of the Approved Project's capital costs to be added to the Airline Rate Bases estimated at the time of Airline approval, and the increase did not result from an event set forth in subsection 6.5.1 below, the Port shall provide written notice to all Signatory Airlines, including Airline, of the increase in the Approved Project's estimated rate base impact, shall provide a written explanation or justification for the increase and shall give the Majority-in-Interest, including Airline, an opportunity to review the Approved Project increase in accordance with subsection 6.1.2 below.

6.1.2 Majority-In-Interest Review. Only MII-Eligible Signatory Airlines shall be eligible participate in the Majority-in-Interest Review Process. The Majority-in-Interest shall deliver to the Port, within thirty (30) days of the Port's mailing or delivery of its notification under subsection 6.1.1, any written objections it may have against proceeding with the Approved Project. The Port shall not proceed with any previously Approved Project which has been objected to by a Majority-in-Interest under this subsection 6.1.2 for a period of one hundred and eighty (180) days from the Port's mailing or delivery of its notification of the increase in cost, to allow the Majority-in-Interest to develop and present to the Port the basis of its objections to the completion of the Approved Project. At the conclusion of that one hundred and eighty (180) day

period, the Port may proceed with the previously Approved Project, notwithstanding the increase in its costs and any objections by the Majority-in-Interest.

6.1.3 Capital Project Procedures.

(a) The Port will provide to the Signatory Airlines the following reports: (1) not less than twice each Fiscal Year at an AAAC meeting, a Status Report of the Approved Projects that are listed in Exhibit F or that are approved pursuant to Section 6.2 below, containing updated information concerning the scope, schedule and budget status of those Approved Capital Improvement Projects; and (2) once each Fiscal Year at an AAAC meeting occurring in the fourth quarter, a 5-year CIP Outlook providing preliminary information regarding potential upcoming capital projects.

(b) The Port will use its best efforts to obtain and to use federal funds for eligible Approved Projects.

6.1.4 List of Approved Projects. The Port shall maintain a list of Capital Improvement projects and provide it to Airline upon Airline's request, including the projects listed on **Exhibit F** that have been approved by the Majority-in-Interest or that have been subject to review by the Signatory Airlines under subsection 6.2. This list shall be the basis for cost reporting to the Airlines as prescribed in the Capital Project Procedures.

6.2 **New Project Approval.**

6.2.1 New Project Approval. Each New Project meeting the Majority-in-Interest Threshold shall be subject to the procedures set forth in this subsection 6.2.1

(a) Subject to 6.1.3, the Port shall, during the Term, develop any New Projects using the Capital Project Procedures.

(b) The Port shall provide written notice to all Signatory Airlines, including Airline, of any proposed New Project subject to this subsection 6.2.1 and shall give the Majority-in-Interest, including Airline, an opportunity to determine whether or not to object to the proposed New Project. The Port's notification shall include (i) a description of the New Project; (ii) drawings showing its location, to the extent available; (iii) estimates of its total capital cost; (iv) estimates of its O&M costs; (v) an explanation of the benefits it will provide; (vi) a schedule for its implementation; (vii) a summary of how the New Project will be funded; (viii) an estimate of the impact the New Project will have on the Terminal Rents and Landing Fees to be paid by Signatory Airlines; and (ix) a summary of the status of the New Project budget. The Majority-in-Interest shall deliver to the Port, within thirty (30) days of the Port's mailing or delivery of its notification of the proposed New Project, written notice of any objections it wishes to lodge against the proposed New Project.

(c) The Port shall not proceed with construction of any New Project which has been objected to by a Majority-in-Interest for a period of twelve (12) months after the date of the Port's mailing or delivery (if hand delivered) of its notification of the proposed New Project, to allow the Majority-in-Interest to develop and present to the Port the basis of its

objections to the proposed New Project. At the conclusion of that twelve (12) month period, the Port may proceed with the proposed New Project notwithstanding any objections by the Majority-in-Interest, *provided*, however, that at the time the Port elects to proceed with construction of the New Project, the Port's then-current estimate (calculated on a consistent basis) of the New Project's total budget does not exceed in constant dollars one hundred and ten percent (110%) of the New Project's estimated total budget disclosed when the Port gave notice under subsection 6.2.1 (b). If by the time the Port elects to proceed with construction of a New Project that was subject to review by the Signatory Airlines under this subsection 6.2.1(c) the Port's then-current estimate (calculated on a consistent basis) of the New Project's total budget exceeds in constant dollars one hundred and ten percent (110%) of the New Project's estimated total budget disclosed when notice was given, the provisions of subsections 6.2.1(a) and (b) shall again apply and the Majority-in-Interest, including Airline, shall be given an opportunity to provide written notice to the Port of any objections it wishes to lodge against completion of the New Project; *provided*, however, that if the increase in estimated capital costs is attributable to delays associated with review of the proposed project by the Signatory Airlines, the provisions of subsections 6.2.1 (a) and (b) shall not apply again.

6.3 Project Management Reserve.

6.3.1 The Port may increase the budgets of New Projects approved under subsection 6.2.1 up to an aggregate additional One Hundred Fifty Million Dollars (\$150,000,000) without further Majority-in-Interest review under Section 6.2.1 ("Management Reserve").

6.3.2 The Port may transfer budget savings from Approved Projects and from New Projects approved under Section 6.2.1 into the Management Reserve to be used in accordance with subsection 6.3.1 on New Projects that have been previously approved under Section 6.2.1. The Port shall document any such transfers using the same methods that are customary for all budget transfers at the Port.

6.4 Discretionary Projects.

An amount not to exceed Thirty Million Dollars (\$30,000,000) shall be for the implementation of New Projects that meet the Majority-in-Interest Threshold ("Discretionary Projects"). Discretionary Projects are exempt from Majority-in-Interest review under subsection 6.2.1.

6.5 Capital Improvements Exempt from Majority-In-Interest Review.

6.5.1 A Capital Improvement project that is not an Approved Project, meets the Majority-in-Interest Threshold and meets any one of the criteria set forth below, shall be exempt from Majority-in-Interest review ("Exempt Project"):

(a) the Capital Improvement is required by a Federal or State agency of superior authority with jurisdiction over the Airport;

(b) the Capital Improvement is of an emergency nature, which, if not made, would substantially impair the current operation of the Airport;

(c) the Capital Improvement is required in order to make available additional terminal space or related facilities for the expansion of an Air Carrier or to make space or facilities available in a terminal to accommodate a new entrant or expanding Air Carrier; provided such Air Carrier enters into a binding commitment to lease the space so made available for at least the remaining Term and on the same terms as provided for the lease of comparable space under this Agreement, and provided, further, that existing space or facilities are not otherwise available to accommodate the Air Carrier under Articles 2, 3, 4 and 5 of this Agreement in a competitive, non-disruptive and otherwise satisfactory manner;

(d) the Capital Improvement is to repair or replace Airport property damaged or destroyed by fire or other casualty; or

(e) the Capital Improvement is made to settle claims or lawsuits, satisfy judgments or comply with judicial or administrative orders against the Port arising from or relating to its design, construction, ownership, maintenance or use of the Airport.

6.5.2 To the extent consistent with meeting Federal or State mandates or responding to Airport emergencies, the Port shall notify all Signatory Airlines, including Airline, in writing of any proposed Exempt Project under this Section 6.5, and shall provide Airline with an opportunity to comment upon the proposed Exempt Project.

6.6 Rate Recovery.

The capital costs (including capitalized interest) of any Capital Improvement project subject to this Article shall not be included in the Airline Rate Bases until its Date of Beneficial Occupancy.

6.7 Applicability of Majority-in-Interest to Projects Financed with PFCs.

As provided by 49 U.S.C. § 40117(f), no portion of a Capital Improvement financed by PFCs or PFC-backed bonds shall be subject to Majority-in-Interest voting or approval; *provided*, however, that any portion of a Capital Improvement that includes Airline Rate-Based Capital Costs may be subject to Majority-in-Interest voting or approval of the Airline Rate-Based Capital Costs, unless such Airline Rate-Based Capital Costs have already been approved or are exempt from such voting or approval.

6.8 Northside Gate Capacity Expansion Projects.

Airline and the Port acknowledge that constructing additional Gate capacity at the Airport is a priority in order to meet current and anticipated demand. To further this mutual goal, the Port plans to spend approximately \$300 million for preliminary project planning and design costs for Gate capacity expansion projects on the north side of the Airport. Airline and the Port further acknowledge that such preliminary project planning and design costs do not require approval by

a Majority-in-Interest under this Agreement, but that approval by a Majority-in-Interest in accordance with subsection 6.2.1 would be required prior to proceeding with construction.

ARTICLE 7

AIRLINE REPRESENTATIONS AND WARRANTIES

Airline represents and warrants to the Port that:

7.1 **Corporate Structure.** Airline (a) is a corporation, partnership or limited liability company duly organized or formed, validly existing and in good standing under the laws of the jurisdiction of its incorporation or organization, and (b) has all requisite power and authority and all requisite governmental licenses, authorizations, consents and approvals to execute, deliver and perform its obligations under this Agreement.

7.2 **Duly Authorized.** The execution, delivery and performance by Airline of this Agreement has been duly authorized by all necessary corporate or other organizational action, and do not and will not (a) contravene the terms of any of Airline's organization documents, or (b) conflict with or result in any breach or contravention of any contractual obligation to which Airline is a party, or any order, injunction, writ or decree of any governmental authority or any arbitral award to which Airline or its property is subject.

7.3 **Approvals Unnecessary.** Except as otherwise required pursuant to Section 7.5, no approval, consent, exemption, authorization, or other action by, or notice to, or filing with, any governmental authority or any other person is necessary or required in connection with the execution, delivery or performance by, or enforcement against, Airline of this Agreement.

7.4 **Duly Executed.** This Agreement has been duly executed and delivered by Airline. This Agreement constitutes a legal, valid and binding obligation of Airline, enforceable against Airline in accordance with its terms.

7.5 **No Litigation.** On the date it becomes a Signatory Airline, either (a) Airline is not the subject of a case or proceeding described in subsection 20.1.4, or (b) if Airline is the subject of a case or proceeding described in subsection 20.1.4, Airline has obtained entry in such case or proceeding of a final order in form reasonably satisfactory to the Port as to which the appeal period has expired authorizing Airline to execute, deliver and perform its obligations under this Agreement.

ARTICLE 8

CALCULATION OF RATES AND CHARGES.

8.1 Generally.

The fees and rents to be charged by the Port and paid by Airline (and by all other Signatory Airlines) for its use of the Airport from the Effective Date until the expiration or earlier termination of this Agreement shall be calculated using the compensatory rate-setting

methods set forth in this Article 8. In calculating the revenue requirements used to derive each of these kinds of rates and charges, the Port shall exclude any cost (net of the cost of collection) that (a) has been reimbursed or covered by government grants or PFC's, (b) has been reimbursed or covered by any insurance recovery, condemnation proceeds or other third-party payment, or (c) has been reimbursed or is required to be reimbursed to the Port by an individual Airline in connection with projects undertaken by the Port at the request and for the benefit of an individual Airline. The Port may add to such revenue requirements any bad debt caused by the failure of any Air Carrier to pay fees and rents charged by the Port under this Article 8, but only after the Port has made commercially reasonable efforts to recover any such bad debt under a Security Deposit required by this Agreement. Illustrative calculations displaying how rates and charges will be calculated under the methodology set forth in this Article 8 are attached as **Exhibits J, K and L.**

8.1.1 Airline Consultations on Proposed Rates and Charges. No later than November 1 of each year, the Managing Director shall provide each Airline then currently operating scheduled passenger or cargo service at the Airport with a complete copy of the then proposed rates and charges, calculated in accordance with this Article 8, for the succeeding Fiscal Year. The Managing Director shall consult with the AAAC concerning the then proposed rates and charges. No later than December 1 of each year, after giving due consideration to the comments provided by the AAAC, the Managing Director shall make any revisions to the proposed rates and charges as the Managing Director determines, in his or her sole discretion, to be warranted as a result of consultation with the AAAC or otherwise, and shall provide notice to each Airline then currently operating scheduled passenger or cargo service at the Airport of the new rates and charges to be effective on January 1 of the following calendar year by posting the new rates and charges on the Port's website.

8.1.2 Airline Consultation on Fiscal Year 2018 Rates and Charges. Airline acknowledges that the Port complied with the consultation requirements of Section 8.1.1 for rates and charges for Fiscal Year 2018.

8.2 **Calculation of the Landing Fee.** Each year the Port shall calculate the estimated Landing Fee for the following Fiscal Year as follows:

8.2.1 The Airfield Movement Area Requirement shall be computed as the total of budgeted Capital Costs and O&M Expenses allocable to the Airfield Movement Area, less budgeted Other Airfield Movement Area Revenue and less any Non-Signatory Premiums paid in Landing Fees under Section 8.21, for the following Fiscal Year.

8.2.2 The estimated Landing Fee shall then be calculated by dividing the Airfield Movement Area Requirement by the estimated total Maximum Gross Landed Weight ("MGLW") for the following Fiscal Year. The Port may use the most recent available historical MGLW or forecasts of MGLW that reflect reasonable Port management judgment in calculating the estimated Landing Fee. The calculation of the Landing Fee shall exclude non-revenue landings that are timely and accurately reported by Air Carriers in monthly Activity Reports submitted under Section 8.20.2.

8.3 Calculation of Terminal Rental Rates. Each year the Port shall calculate estimated Terminal Rental Rates for the next Fiscal Year as follows:

8.3.1 The Terminal Building Requirement shall be computed by multiplying (a) the total of the budgeted Capital Costs and O&M Expenses allocable to the Terminal for the following Fiscal Year by (b) the ratio of Airline Rentable Space to total Rentable Space; less any Non-Signatory Premiums paid in Terminal Rents under Section 8.21. The Terminal Building Requirement shall not include Common Use Baggage System Costs, Passenger Loading Bridge Costs, Airline Support Systems and Equipment Costs or Capital Costs and O&M Expenses allocated to the FIS Facility, nor shall the Terminal Building Requirement include Non-Airline Support Systems and Equipment Costs, if any.

8.3.2 The Port will distribute the aggregate Terminal Building Requirement calculated in accordance with subsection 8.3.1 into four cost assignment groups: Group A (consisting of Gates); Group B (consisting of Ticket Counters, Baggage Claim, Baggage Make up, Publicly-accessible Offices, Security Checkpoint Areas and VIP lounges); Group C (consisting of Non-publicly-accessible Offices); and Group D (consisting of closed storage space). The costs assigned to the rentable space within each of these four groups shall bear the following relativities to each other on a square foot basis:

Group A:	2.00
Group B:	1.00
Group C:	0.50
Group D:	0.25

For rate-setting purposes, the cost per square foot of space in each of these four groups will be normalized so that the aggregate costs assigned to all four groups will equal the Terminal Building Requirement.

8.3.3 The Port shall calculate the Baggage Make up Circulation Rate by (a) multiplying Baggage Make up Circulation Space by the normalized cost per square foot of Group B Space and then (b) dividing this product by the estimated total amount of Airline Rented Space.

8.3.4 The Port shall calculate estimated Terminal Rental Rates for each space group as the sum of (a) the normalized cost per square foot of space in each such group, and (b) the Baggage Make up Circulation Rate; *provided*, however, that Terminal Rental Rates for Preferential Use and Common Use Ticket Counters, Non-Publicly Accessible Office Space and Closed Storage Space shall be calculated in accordance with Sections 8.9 through 8.12.

8.4 Calculation of the FIS Fee. Each year the Port shall calculate the estimated FIS Rate for the next Fiscal Year as follows:

8.4.1 The estimated FIS Requirement shall be computed as the sum of (a) the total of the budgeted Capital Costs and O&M Expenses allocable to the FIS Facility; (b) the total of the budgeted Capital Costs and O&M Expenses allocable to the Common Use Baggage Claim Area serving the FIS Facility; and (c) the Capital Costs and O&M Expenses of the Baggage

Make up System and Common Use Baggage Claim System allocable to the FIS Facility; less (d) any estimated revenue from the rental of space in the FIS Facility to governmental agencies, for the following Fiscal Year.

8.4.2 The estimated FIS Fee shall be calculated by dividing the FIS Requirement by the estimated total number of Deplaned International Passengers for the following Fiscal Year. The Port may use the most recent available historical number of Deplaned International Passengers or forecasts that reflect reasonable Port management judgment in calculating the estimated FIS Fee.

8.4.3 If, during the Term, the Port constructs a new FIS Facility, the Capital Costs and O&M Expenses of such new FIS Facility shall be recovered through the FIS Fee and the FIS Facility shall continue to be treated as a separate cost center. During the Term, there will only be a single FIS cost center.

8.4.4 At any time, the Port may use non-aeronautical revenues to offset the FIS Requirement and reduce the FIS Fee.

8.5 **Calculation of Gate Rates and Fees.** Each year the Port shall calculate the estimated Preferential Use Gate Rate and Common Use Gate Turn Fee as follows:

8.5.1 Calculation of Average Gate Cost. Each year the Port shall calculate the estimated Average Gate Cost for the next Fiscal Year as follows:

(a) The estimated Total Gate Requirement shall be computed as the sum of (a) the product of the estimated Terminal Rental Rate for Group A times the total square footage of all Gate space; (b) the product of the estimated Terminal Rental Rate for Group B times the total square footage of the Security Checkpoint Area; (c) the total of the Capital Costs and O&M Expenses allocable to Airline Support Systems and Equipment other than Baggage Systems and Passenger Loading Bridges; and (d) the Capital Costs and O&M Expenses allocable to airline realignment projects, for the next Fiscal Year.

(b) The Average Gate Cost shall then be calculated by dividing the Total Gate Requirement by the number of Gates.

8.5.2 Preferential Use Gate Rental Rate. The Port shall calculate the estimated Preferential Use Gate Rental Rate for the next Fiscal Year as follows:

(a) The estimated Preferential Use Gate Requirement shall be computed by first multiplying the Average Gate Cost calculated in accordance with Section 8.5.1(b) by the number of Preferential Use Gates and then adding the Unrecovered Common Use Gate Requirement calculated in accordance with Section 8.5.4, below.

(b) The Preferential Use Gate Rental Rate for PLB Gates shall be calculated by dividing the Preferential Use Gate Requirement by the number of Preferential Use Gates.

(c) The Preferential Use Gate Rental Rate for Ground-boarded Gates shall be calculated by multiplying the rate from Section 8.5.2.(b) above by 0.5.

8.5.3 Common Use Gate Turn Fees. Each year the Port shall calculate estimated Common Use Gate Turn Fees for the next Fiscal Year as follows:

(a) The estimated Common Use Gate Requirement shall be computed by multiplying the number of Common Use Gates multiplied by the Average Gate Cost calculated in accordance with Section 8.5.1(b).

(b) For rate setting purposes only, the Port shall assume that each Common Use Gate will have no less than 4 Turns per day, 365 days per year.

(c) The Port will then calculate separate Common Use Gate Turn Fees for use of Common Use Gates by the three different classes of aircraft: Class 1 (Wide Body [dual-aisle aircraft]); Class 2 (Narrow Body [single-aisle aircraft, over 100 seats]); and Class 3 (Regional and Commuter [aircraft with 100 or fewer seats]) to levied on the basis of the total number of turns made in each class of aircraft. The charges for use of Common Use Gates by aircraft within each of these classes shall bear the following relativities to each other:

Class 1: 2.00
Class 2: 1.00
Class 3: 0.50

For rate-setting purposes, the charges per Turn for each of these three classes of aircraft will be normalized so that expected aggregate Common Use charges, assuming no less than 4 Turns per day, equal the Common Use Gate Requirement.

8.5.4 The Port shall estimate the Unrecovered Common Use Gate Requirement by subtracting the estimated Common Use Gate Turn Fees to be paid for actual Turns on Common Use Gates from the Common Use Gate Requirement.

8.5.5 For the purpose of determining the number of Gates in this Section 8.5 for Fiscal Years 2019 through 2022, a PLB Gate shall be the equivalent of one (1.0) Gate and a Ground-boarded Gate shall be the equivalent of one-half (0.5) Gate.

8.6 **Calculation of Baggage Claim Rate.** Each year the Port shall calculate the estimated Baggage Claim Rate for the next Fiscal Year as follows:

8.6.1 The estimated Baggage Claim Requirement shall be computed as the sum of (a) the product of the estimated Terminal Rental Rate for Group B times the total square footage of the Baggage Claim Area; and (b) the Capital Costs and O&M Expenses allocable to the Common Use Baggage Claim System (excluding the Capital Costs and O&M Expenses of the Common Use Baggage Claim System allocable to the FIS Facility).

8.6.2 Charges for the use of Baggage Claim Areas shall be calculated by allocating ten percent (10%) of the Baggage Claim Requirement equally among all Signatory

Airlines with scheduled domestic service, and ninety percent (90%) of the Baggage Claim Requirement shall be divided by the expected number of Deplaned Domestic Passengers arriving during the Fiscal Year to determine the Baggage Claim charge per deplaned passenger.

8.7 Calculation of Baggage Make up System Space Rate and Fees. Each year the Port shall calculate the estimated Preferential Baggage Make up System Space Rate and the Common Use Baggage Make up System Space Fee for the next Fiscal Year as follows:

8.7.1 Preferential Baggage Make up System Space Rent. The Port shall calculate Airline's annual rent for the use of Preferential Baggage Make up System Space by multiplying the square footage of such space assigned to the Airline by the Terminal Rental Rate for Group B.

8.7.2 Common Use Baggage Make up System Space Fee. The Port shall calculate the estimated Common Use Baggage Make up System Space Fee as follows:

(a) The Common Use Baggage Make up System Space Requirement shall be calculated by multiplying the total square footage of such space by the Terminal Rental Rate for Group B.

(b) The Port shall calculate the Common Use Baggage Make up System Space Fee by dividing the Common Use Baggage Make up System Space Requirement by the estimated number of Outbound Checked Bags processed on Common Use Baggage Make up Systems. The Port may use the most recent available historical number of Outbound Checked Bags or forecasts that reflect reasonable Port management judgment.

8.8 Calculation of Baggage Make up System Fees. Each year the Port shall calculate the Baggage Make up System Fees for the next Fiscal Year as follows:

(a) The estimated Baggage Make up System Requirement shall consist of the Capital Costs and O&M Expenses allocable to the Baggage Make up System *plus* fifty percent (50%) of the costs incurred by the Port to handle baggage transferred from cruise ships to the Airport.

(b) Charges for the use of the Baggage Make up System shall be calculated by allocating ten percent (10%) of the Baggage Make up System Requirement equally among all Signatory Airlines and ninety percent (90%) of the Baggage Make up System Requirement shall be divided by the estimated annual number of Outbound Checked Bags processed on Baggage Make up Systems during the Fiscal Year to determine the Baggage Make up Equipment Rate.

8.9 Calculation of Preferential Use Ticket Counter Rental Rate. Each year the Port shall calculate the estimated Preferential Use Ticket Counter Rental for the next Fiscal Year as follows:

8.9.1 The Ticket Counter Requirement shall be computed by as the sum of (a) the normalized cost per square foot for Group B space from Section 8.3.2 multiplied by the

estimated total square footage of rentable Ticket Counter Space and (b) the Baggage Makeup Circulation Rate from Section 8.3.3 multiplied by the estimated total square footage of rented Ticket Counter Space.

8.9.2 The Preferential Use Ticket Counter Rental Rate shall be calculated by dividing the Ticket Counter Requirement by the estimated total square footage of rented Ticket Counter Space.

8.10 Calculation of Common Use Ticket Counter Rate. Each year the Port shall calculate the estimated Common Use Ticket Counter Rate for the next Fiscal Year as follows:

8.10.1 The Common Use Ticket Counter Requirement shall be calculated by multiplying the Preferential Use Ticket Counter Rental Rate computed in accordance with Section 8.9.2 by the estimated total square footage of rented Common Use Ticket Counter Space.

8.10.2 The estimated Common Use Ticket Counter Rate shall then be calculated by dividing the Common Use Ticket Counter Requirement by the estimated total annual number of hours of use of Common Use Ticket Counters. The Port may use the most recent available historical numbers of hours of use of Common Use Ticket Counters or forecasts that reflect reasonable Port management judgment in calculating the estimated Common Use Ticket Counter Rate.'

8.11 Calculation of Non-Publicly-Accessible Office Space Rental Rate. Each year the Port shall calculate the estimated Non-Publicly-Accessible Office Space Rental Rate for the next Fiscal Year as follows:

8.11.1 The Non-Publicly-Accessible Office Requirement shall be computed as the sum of (a) the normalized cost per square foot for Group C space from Section 8.3.2 multiplied by the estimated total square footage of rentable Non-Publicly Accessible Office Space and (b) the Baggage Makeup Circulation Rate from Section 8.3.3 multiplied by the estimated total square footage of rented Non-Publicly-Accessible Office Space.

8.11.2 The Non-Publicly-Accessible Office Rental Rate shall be calculated by dividing the Non-Publicly-Accessible Office Requirement by the estimated total square footage of rented Non-Publicly-Accessible Office Space.

8.12 Calculation of Closed Storage Space Rental Rate. Each year the Port shall calculate the estimated Closed Storage Space Rental Rate for the next Fiscal Year as follows:

8.12.1 The Closed Storage Requirement shall be computed by as the sum of (a) the normalized cost per square for Group D space from Section 8.3.2 multiplied by the estimated total square footage of rentable Closed Storage Space and (b) the Baggage Makeup Circulation Rate from Section 8.3.3 multiplied by the estimated total square footage of rented Closed Storage Space.

8.12.2 The Closed Storage Rental Rate shall be calculated by dividing the Closed Storage Requirement by the estimated total square footage of rented Closed Storage Space.

8.13 **Rent for Publicly-Accessible Offices and VIP Lounges.** The Rental Rate for use of Publicly-Accessible Offices and VIP Lounges shall be the Terminal Rental Rate for Group B space.

8.14 **Calculation of Passenger Loading Bridge Fees.**

8.14.1 Calculation of Average Passenger Loading Bridge Cost. Each year the Port shall calculate the estimated Average Passenger Loading Bridge Cost for the following Fiscal Year by dividing the sum of the budgeted Capital Costs and O&M Expenses allocable to Port-owned Passenger Loading Bridges by the number of Port-owned Passenger Loading Bridges.

8.14.2 Preferential Passenger Loading Bridge Fee. The annual fee for the use of any Port-owned Passenger Loading Bridge serving a Preferential Use Gate shall equal the Average Passenger Loading Bridge Cost.

8.14.3 Common Use Passenger Loading Bridge Rate. The Common Use Passenger Loading Bridge Rate for the use of any Port-owned Passenger Loading Bridge serving a Common Use Gate shall be calculated by multiplying the Average Annual Passenger Loading Bridge Cost by the total number of Port-owned Passenger Loading Bridges serving Common Use Gates and then dividing by the estimated total number of Turns on Common Use Gates with Port-owned Passenger Loading Bridges. The Port may use the most recent available historical numbers of Turns on such Gates or forecasts that reflect reasonable Port management judgment in calculating the estimated Common Use Passenger Loading Bridge Rate.

8.15 **Calculation of the Ramp Tower Fee.**

8.15.1 Each year the Port shall calculate the estimated Ramp Tower Fee for the next Fiscal Year by dividing the budgeted Capital Costs and O&M Expenses allocable to the Ramp Tower by the estimated total number of Landings for the following Fiscal Year. The Port may use the most recent available historical number of Landings or forecasts that reflect reasonable Port management judgment in calculating the estimated Ramp Tower Fee.

8.16 **Calculation of the Passenger Airline Apron Fee.** Each year the Port shall calculate the estimated Passenger Airline Apron Fee for the next Fiscal Year as follows:

8.16.1 The Airfield Apron Area Requirement shall be computed as the total Capital Costs and O&M Expenses allocable to the Airfield Apron Area, less Ramp Tower Revenues, less any Non-Signatory Premium paid in Apron Fees under Section 8.21, and less RON Parking Revenues in the Airfield Apron Area.

8.16.2 The estimated Passenger Airline Apron Fee shall then be calculated by dividing the Airfield Apron Area Requirement by the estimated total MGLW for Passenger Carriers for the following Fiscal Year. The Port may use the most recent available historical MGLW or forecasts of MGLW that reflect reasonable Port management judgment in calculating the estimated Apron Fee.

8.17 Mid-year Adjustments.

8.17.1 If it appears to the Port on the basis of information it is able to accumulate during the course of any Fiscal Year that the budgeted Capital Costs or O&M Expenses or projected levels of Airline activity it has used to calculate the rates and charges set forth in this Article 8 are likely to vary significantly (higher or lower) from actual results, the Port may make adjustments to such rates and charges at mid-year or at such other time during the calendar year (a) as the need for such an adjustment becomes apparent to the Port or (b) the variance between the budgeted Capital Costs or O&M Expenses or projected levels of Airline activity and actual results is expected to be ten percent (10%) or more. The Port shall provide the AAAC with at least thirty (30) days advance written notice (“Mid-Year Adjustment Notice”) of any adjustments to be made under this Section 8.17. The AAAC may, within fifteen (15) days of receipt of the Mid-Year Adjustment Notice, request a meeting with the Port to review the information that the Port used as the basis for an adjustment under this Section 8.17 and if the AAAC does so, the Port shall meet with the AAAC within fifteen (15) days of the AAAC’s request.

8.18 Annual Adjustments-to-Actual.

8.18.1 Within sixty (60) days after completion of the audit for the preceding Fiscal Year, the Port shall recalculate the rates and charges as set forth in this Article 8 on the basis of actual Capital Costs and O&M Expenses, Airline activity and other factors affecting the prescribed calculations and shall determine the amount of any overpayment (credit) or underpayment (debit) due to or from Airline. Any resulting credit will be issued to Airline, and any resulting debit will be invoiced to and payable by Airline.

8.18.2 For Fiscal Year 2022, the final year of the Term, the Port shall make an adjustment-to-actual in accordance with Section 8.18.1, and any resulting credit will be issued to Airline and any resulting debits will be invoiced to payable by Airline notwithstanding the termination of the Agreement on December 31, 2022.

8.19 Revenue Sharing.

8.19.1 For Fiscal Year 2018, the Port will share revenue with all Signatory Airlines as follows. When making adjustments-to-actual under Section 8.18 the Port will calculate the “Revenue Available for Sharing” by multiplying the amount, if any, by which the Airport’s Net Revenue exceeds 125% of its annual debt service by forty percent (40%). The Revenue Available for Sharing, if any, shall be distributed among all Passenger Carriers that were Signatory Airlines during the preceding Fiscal Year. Each such Signatory Airline’s share of the Revenue Available for Sharing for that year shall be calculated by dividing such Signatory Airline’s Enplaned Passengers for the preceding Fiscal Year by the total number of Enplaned Passengers for all Signatory Airlines for that same year. Revenue sharing shall be distributed among all the Signatory Airlines in the form of a credit against amounts due to the Port.

8.19.2 For Fiscal Year 2019, the Port will share revenue with all Signatory Airlines as follows. When making adjustments-to-actual under Section 8.18 the Port will calculate the “Revenue Available for Sharing” by multiplying the amount, if any, by which the Airport’s Net Revenue exceeds 125% of its annual debt service by twenty percent (20%). The

Revenue Available for Sharing, if any, shall be distributed among all Passenger Carriers that were Signatory Airlines during the preceding Fiscal Year. Each such Signatory Airline's share of the Revenue Available for Sharing for that year shall be calculated by dividing such Signatory Airline's Enplaned Passengers for the preceding Fiscal Year by the total number of Enplaned Passengers for all Signatory Airlines for that same year. Revenue sharing shall be distributed among all the Signatory Airlines in the form of a credit against amounts due to the Port.

8.19.3 There will be no revenue sharing for Fiscal Years 2020, 2021 or 2022.

8.20 Activity Reports.

8.20.1 Flight Information Management System. Airline shall provide the Port with the information for the Port's Flight Information Management System ("FIMS") by providing *real time* data output from Airline's internal flight information display system, computer reservations system, cargo load message transmission, ARINC or SITA transmissions, or other information systems (including commercial information systems) on a per flight basis. Airline flight information shall be in a format prescribed by the Port and shall include, at least, the following information about the Airline's operations and activities at the Airport. For each *arriving* flight: (a) flight number and Airport Gate utilized, (b) aircraft registration number and aircraft type, (c) actual time of arrival at the Airport (wheels-on) and actual time of arrival at the Gate (aircraft parked at the Gate), (d) baggage claim number, (e) scheduled time of arrival, (f) estimated time of arrival, (g) aircraft parking position, (h) international or domestic flight indicator, (i) pre-cleared flight indicator, (j) code share information if applicable and (k) flight routing. For each *departing* flight: (a) flight number and Airport Gate utilized, (b) aircraft registration number and aircraft type, (c) actual time of departure from Gate (aircraft pushback) and actual time of departure from Airport (wheels-off), (d) scheduled time of departure, (e) estimated time of departure, (f) aircraft parking position (g) code share information if applicable and (h) flight routing.

8.20.2 Airline Reporting. Airline shall provide to the Port, on or before the 10th day of each and every month, an accurate summary report of Airline's operations at the Airport during the preceding month ("Monthly Activity Report"). Airline's Monthly Activity Report shall be in a format prescribed by the Port and shall include at least the following information: (a) the aircraft make, model and series, Maximum Gross Landed Weight ("MGLW"), seating capacity and configuration of every aircraft type operated by Airline at the Airport during the preceding month; (b) the total MGLW of all passenger aircraft and, separately, all cargo aircraft landing at the Airport; (c) the total number of domestic and international enplaned and deplaned passengers served by Airline at the Airport (including the breakdown of FIS Facility and non-FIS Facility deplaned passengers and revenue and non-revenue passengers); (d) the total amount (in pounds or kilograms) of domestic and international cargo and mail enplaned and deplaned by Airline at the Airport; (e) the total number of revenue and non-revenue aircraft operations; and (f) total Airline use of Common Use Gates by date and time, including gate, aircraft type and registration (tail) number.

8.20.3 Airline Activity Management System. The Port is working to enhance the Airport's system for the collection of airline-reported data. The Port expects the enhanced system will provide for the electronic collection of all airline data required under subsections

8.20.2 and Section 9.1 via the internet and/or other automated activity data sources (“Airline Activity Management System”). Airline agrees to collaborate with the Port in support of the development of the Airline Activity Management System and shall cooperate with the Port in testing and utilizing the Airline Activity Management System.

8.20.4 **Failure to Report.** If Airline fails timely to furnish the Port with any Monthly Activity Report under subsections 8.20.1, 8.20.2 or Section 9.1, whichever may be applicable, Airline’s Landing Fees, Terminal Rents and any other charges due under this Agreement shall be determined by assuming that Airline’s activity in any month for which Airline has failed to report its activity equaled the Airline’s maximum activity during any of the previous twelve (12) months for which Airline submitted a Monthly Activity Report to the Port. Any necessary adjustments in the Airline’s charges shall be calculated after an accurate report is delivered to the Port by Airline for the month in question. Resulting credits or debits shall be applied to the appropriate invoices in the next billing period.

8.21 **Non-Signatory Premium.** Non-Signatory Airlines shall pay a twenty-five percent (25%) premium on all rates and charges set forth under this Article 8.

8.22 **Air Service Incentive Program.** Notwithstanding any other provision in this Agreement and, in order to enhance and attract new air service to the Airport, the Port reserves the right to adopt and implement a program of air service incentives at the Airport, consistent with applicable federal requirements, which may include rates and charges incentives and marketing support (“Air Service Incentive Program”). The Air Service Incentive Program, if implemented, shall be offered to all eligible Air Carriers on a nondiscriminatory basis. Airline acknowledges and expressly agrees that the Port may recover the costs of forgone (waived) Landing Fees or Terminal Rents (including fees for the use of the FIS) for Passenger Carriers through the Landing Fee or Terminal Rents calculated under this Article 8. The Port will defray the costs of foregone (waived) Landing Fees for Cargo Carriers through Airfield Commercial Area revenues. Subject to Port Commission approval, non-aeronautical Airport revenues will be used as the funding source for marketing support under any such Air Service Incentive Program.

8.23 **Affiliates.** In the event Airline contracts with an Affiliate, it shall be considered a Contracting Carrier, and all of the following provisions applicable to Contracting Carriers shall apply to Airline:

8.23.1 Airline may not use an Affiliate without first notifying the Port that it intends to designate an Affiliate and ensuring that the Affiliate must enter into an Affiliate Operating Permit with the Port, and that Airline also signs that agreement as the Contracting Carrier. Airline is also responsible to notify the Port when it ceases to use the Affiliate. Affiliates signing a Signatory Lease and Operating Agreement will be bound by that Agreement for its entire term.

8.23.2 All Affiliates using the Airport must enter into an Affiliate Operating Permit with the Port. The Contracting Carrier must also sign the Affiliate’s Operating Permit with the Port. An Affiliate shall be considered an agent of the Contracting Carrier.

8.23.3 All Landing Fees, Terminal Rents and other charges and fees due from the Affiliate and all reports required to be made for payment of Landing Fees and Terminal Rents shall be made by the Contracting Carrier. The Contracting Carrier will remain liable to the Port for the payment of all Landing Fees and Terminal Rents due from the Affiliate, and any such past due payments (including PFCs) will be subtracted from any reimbursement due to the Contracting Carrier by the Port. Notwithstanding the foregoing, the Affiliate shall directly report and pay to the Port all PFCs that it collects. If the Contracting Carrier fails to make payment or submit reports on behalf of the Affiliate, the Affiliate remains fully responsible and liable to the Port for both reporting and payment. As long as the Contracting Carrier is making all payments of Landing Fees and Terminal Rents, and submitting the activity reports for the Affiliate, then that Affiliate activity will count toward the Contracting Carrier's activity.

8.23.4 Any Air Carrier who operates under its own name and sells any seats in its own name will not be deemed an Affiliate. An Affiliate may work for more than one (1) Signatory Airline at a time, or from time to time, but any Signatory Airline for whom the Affiliate is working must sign the Affiliate's Operating Permit, agreeing to be responsible for reporting and paying for the Affiliate's operations on its behalf. Notwithstanding anything to the contrary, an Air Carrier's status as Affiliate of the Airline at the Airport may be terminated by the Airline upon not less than thirty (30) days written notice to the Port. Any Affiliate who sells any seats in its own name will be required to sign a Signatory Lease and Operating Agreement, or will be deemed a Non-Signatory Airline, and Section 8.23 shall not apply.

8.23.5 Because the Affiliate is operating on behalf of a Signatory Airline(s) who reports and pays for all Terminal Rents and Landing Fees associated with the Affiliate's operations, the Affiliate will not be required to pay a Non-Signatory premium on its Landing Fees and Terminal Rents, except as provided in this Section 8.23. The Landing Fees and Terminal Rents paid by the Contracting Carrier on behalf of its Affiliate(s) are subject to all the provisions of Article 8.

8.23.6 If an Affiliate chooses to lease space directly from the Port, the Affiliate must become a Signatory Airline or a Non-Signatory Airline, but in either case relinquishes its status as an Affiliate.

8.24 **Airfield Commercial Area.** The Port shall treat the Airfield Commercial Area as a separate, compensatory cost center.

8.25 **Space Determinations.** Each Fiscal Year during the Term, at the time the Port reviews the Airport budget with the AAAC (in July or September each year), the Port shall provide Airline and the AAAC with the Port's annual space update, displaying the Port's then-current determinations of the characterization, locations and measurements of each type of Terminal space leased to any Air Carrier or otherwise affecting the calculation of rates and charges under this Article 8. If Airline believes in good faith that the Port's space determinations are erroneous, Airline may bring its concerns and any supporting information to the attention of the Port by written notice to the Port's Aviation Property Manager. If the Port's Aviation Property Manager and Airline's property representative are unable to resolve such concerns within fifteen (15) days of Airline's written notice to the Port, the matter shall be presented to the Managing Director, whose decision shall be binding. Any error in the Port's determination of

space identified by the Managing Director shall be adjusted by the Port for the Fiscal Year in which the error is acknowledged. The Managing Director may, after consultation with the Chair of the AAAC, appoint a Terminal Space Review Committee, with representatives of the Port and the AAAC, to provide recommendations about the characterization, locations or measurements of space within the Terminal or the resolution of particular concerns about space determinations raised by any Airline.

ARTICLE 9

PAYMENTS

9.1 Payment of Landing Fees and Terminal Rents.

Airline shall pay to the Port Landing Fees and Terminal Rents calculated in accordance with Article 8 as follows. Beginning on the Effective Date, Airline shall pay to the Port on a monthly basis the Landing Fee and Terminal Rents established by the Port in accordance with this Agreement.

9.1.1 All payments of Terminal Rents (except rentals for use of Common Use Premises and the FIS, for which Airline shall pay as noted below) shall be made in advance no later than the first (1st) day of the month without awaiting an invoice from the Port.

9.1.2 Airline shall provide to the Port by no later than the tenth (10th) day of each and every month Airline's Monthly Activity Report for the preceding month. Airline shall pay to the Port the Landing Fees due for the preceding month by no later than the fifteenth (15th) day of each and every month without awaiting an invoice from the Port. In the event Airline fails to provide to the Port the Monthly Activity Report required under this Section and subsection 8.20.2, the Port shall determine the Landing Fee payment due in accordance with the provisions of subsection 8.20.4 of this Agreement.

9.1.3 The Port shall invoice Airline as of the twentieth (20th) day of each month for the actual rentals associated with Airline's use of Common Use Premises and the FIS during the prior month. Airline's payment of actual rentals for the Common Use Premises and the FIS shall be due and payable within fifteen (15) days of the Port's invoice date.

9.1.4 All payments of both Terminal Rents (including rentals for use of Common Use Premises and the FIS) and Landing Fees shall be made to the Port at its Payment Address or at such other place as the Director may from time to time designate in writing. All amounts shall be paid in lawful money of the United States, and all payments must be made by electronic funds transfer, check or credit card. Credit card payments shall be inclusive of any associated service fee, which is subject to change. All amounts paid shall be free from all claims, demands, fees, expenses, set-offs or counterclaims of any kind. Any amounts owed under this Section 9.1 that are not paid when due shall be subject to an interest charge equal to the lesser of, the rate of one and one-half percent (1½%) per month, with a minimum of Five Dollars (\$5.00). The Port's acceptance of any payment under this Agreement shall not constitute a waiver of Airline's default on the overdue amount or prevent the Port from exercising any of its rights and remedies under this Agreement.

9.2 Passenger Facility Charges.

9.2.1 The Port expressly reserves the right to impose passenger facility charges (“PFCs”) in accordance with 49 U.S.C. § 40117 and applicable implementing regulations adopted by the FAA, 14 CFR Pt. 158, as they may be amended from time to time (the “PFC Regulations”).

9.2.2 Airline shall hold in trust for the Port the net principal amount of all PFCs that are collected by Airline or its agents on behalf of the Port pursuant to 49 U.S.C. § 40117 and the PFC Regulations. For purposes of this Section 9.2, net principal amount shall mean the total principal amount of all PFCs that are collected by Airline or its agents on behalf of the Port, reduced by any amount that Airline is permitted to retain pursuant to § 158.53(a) of the PFC Regulations. PFCs collected by the Airline shall be remitted to the Port at its Payment Address or at such other place as the Director may from time to time designate in writing.

9.3 Payment of VIP Lounge Percentage Fees.

On or before the fifteenth (15th) day of each calendar month, each Airline shall pay to the Port the following percentage fees on the sale of all alcoholic beverages or other beverages, and any related food service items sold at or within the VIP Lounge: ten percent (10%) of the Gross Revenues received by the Airline from beer and wine sales, ten percent (10%) of the Gross Revenues received by Airline from all liquor sales and fourteen percent (14%) of the Gross Revenues received by Airline from all other (if any) sales incurred during said preceding month. Each Airline shall submit to the Port, together with the required payment, a detailed statement showing Gross Revenues received by the Airline from all alcoholic beverages or other beverages, and any related food service items sold at or within the VIP Lounge during the preceding calendar month. The monthly statements shall show such reasonable detail and breakdown as may be required by the Port.

ARTICLE 10

AUDIT

Airline shall maintain separate and accurate daily records of Airline’s operations at the Airport for a period of three (3) years after the close of each calendar year throughout the Term, *provided*, however, that in the event the Port gives Airline written notice of a claim for payment under this Agreement, Airline shall retain all of its records relating to its daily operations at the Airport that might pertain to the claim until the claim has been finally resolved. This record-keeping obligation shall survive the expiration or termination of this Agreement. All such books and records, including current and detailed records of all receipts in connection with items sold at the VIP Lounge which are material or relevant in computing and verifying the percentage fees provided for in subsection 9.3, shall be kept in accordance with generally accepted accounting principles, consistently applied, showing in detail all business done or transacted in, on, about or from or pertaining to the Airport, and shall be sufficient to permit the Port to calculate and verify the Landing Fees, Terminal Rents and other charges due under this Agreement. Upon the Director’s written request, Airline shall make available to the Port or its auditors any and all books, records and accounts pertaining to its operations under this Agreement. If the requested

books, records and accounts are not made available at the Airport, and the Port or its auditors are required to travel elsewhere to review them, the Port may require that Airline reimburse the Port for the reasonable costs of such review of Airline's books, records and accounts, provided that the Port demonstrates an underpayment of five percent (5%) or more.

ARTICLE 11

PIPELINES AND UTILITIES

11.1 Reservations by Port.

It is understood and agreed that the Port reserves and retains the right with reasonable advance notice to Airline to construct, reconstruct, install, repair, remove, renew, operate and use pipelines, utility lines, copper wire, fiber-optic and/or high-speed wireless networks, roadways or structures for Airport purposes anywhere within the Airport, provided that any such activities by the Port shall not have a substantial and material adverse effect on Airline's operations at the Airport or its rights hereunder.

11.2 Relocation of Pipelines.

In the event that any pipeline, utility line or appurtenance installed by Airline is so located that it shall be necessary to change, alter, relocate or reconstruct it in order to allow the Port, or an independent party through an arrangement with Port, to install sewer or drain lines or other utility lines, such change, alteration, relocation or reconstruction shall be made by Airline as requested by the Port at the Port's sole cost and expense.

11.3 Utilities.

11.3.1 The Port shall provide the following utility services to the Premises in reasonable amounts and at pressures appropriate for airline operations: water, electricity, fire suppression systems, sewage outlets, heating, ventilation and air conditioning. The Port shall determine the points in the Premises where such services will be made available to Airline. In the event Airline desires to change the points of supply by Port, the expense of making such changes or alterations shall be at the sole cost of Airline. Any additional utility services requested by Airline and not otherwise provided by the Port shall be provided only with the Port's approval and shall be subject to separate tariffs.

11.3.2 Except where, and to the extent, caused by the negligence or intentional wrongdoing of Port, its agents, employees, contractors, officers, directors or predecessors in interest, Airline expressly waives any and all claims against the Port for damages arising or resulting from failures or interruptions of utility services or any failure of performance by an independent party providing utility services to the Premises, including electricity, gas, water, plumbing, sewage, telephone, communications, heat, ventilation, air conditioning, or for the failure or interruption of any public or passenger conveniences.

ARTICLE 12

DEVELOPMENT, MAINTENANCE AND REPAIR OF AIRPORT

12.1 Port Right to Alter Airport.

Subject to the terms of this Agreement, Airline acknowledges and agrees that the Port shall have the right at all times to change, alter, expand or contract the Airport and that the Port has made no representations, warranties or covenants to Airline regarding the design, construction, pedestrian traffic, or views of the Airport.

12.2 Condition of Premises and Janitorial Services.

Airline agrees to keep the Premises, including the fixtures and equipment in Premises, in a clean, neat, safe, and sanitary condition, and in good order, at all times, except for damages or loss due to reasonable wear and tear, fire or other casualty or other cause beyond Airline's control. Airline shall not store nor allow accumulation of trash or debris on any portion of the Premises, nor use Port's trash containers without Director's prior consent. Airline agrees to arrange for the daily disposal, at its own expense, of all waste material. All lawful requirements of the State of Washington relating to health or sanitation adopted by any legal authority with jurisdiction, including the Port, shall be fully met by Airline, and Airline upon request shall give access for inspection purposes to any duly authorized representative of any such legal authority or of the Port. The Port shall provide pest control services to all Premises and Airline agrees to provide Port with reasonable access to the Premises, upon reasonable notice from the Port, for pest control activities, including Premises inspections under subsection 12.6. Janitorial services, carpet cleaning, maintenance and repair and window washing on the Premises will be furnished by the Port except for Exclusive Premises, if any, assigned to Airline. Airline shall be responsible for janitorial services, carpet cleaning, maintenance and repair and window washing in Exclusive Premises, if any, assigned to Airline.

12.3 Airline Improvements.

12.3.1 General Provision. Airline shall make no alterations or improvements upon the Premises or install fixtures without first obtaining the written consent of the Port. In no event may Airline make any alterations or improvements to any Common Use Premises. In the event any alterations or improvements shall be made or fixtures (other than trade fixtures) shall be installed by Airline, they shall at once become part of the realty and become the property of the Port. Moveable furniture, equipment and all trade fixtures shall be and remain the property of the Airline, and the Airline, at its expense, upon the expiration or prior termination of this Agreement, shall promptly remove any such furniture and trade fixtures and, at the Port's request, shall restore the Premises to its condition prior to the installation of any such property.

12.3.2 Visual Artists Rights Act. With respect to construction or installation of any improvements at the Premises that might implicate the requirements of the federal Visual Artists Rights Act of 1990, 17 U.S.C. §§ 106A and 113, as they may be amended from time to time ("VARA"), Airline agrees that it shall not (i) hire any artist or permit any sublessee to hire any artist for the purpose of installing or incorporating any work of art into or at the Premises, or

(ii) permit the installation or incorporation of any work of art into or at the Premises, without the prior written approval of the Port. Airline shall provide such reasonable documentation as the Port may request in connection with any such approval, and the approval of the Port may be conditioned upon the execution by the artist of a waiver of the provisions of the VARA, in form and substance acceptable to the Port.

12.4 Repair.

12.4.1 Except as otherwise expressly provided herein, Airline specifically acknowledges and agrees that the Port is permitting the use of the Premises by Airline on an “as is with all faults” basis and that Airline is not relying on any representations or warranties of any kind whatsoever, express or implied, from the Port, as to any matters concerning the Premises.

12.4.2 In all Exclusive Premises assigned to Airline, Airline shall at its own expense redecorate and paint the interior of the space and replace electric light bulbs, worn carpeting, or other floor coverings, curtains, draperies, blinds or other furnishings and equipment as their conditions may require. Airline may paint Preferential Use Ticket Counters back wall assigned to it after first obtaining the Port’s approval of the paint color and back wall graphics, and Airline shall be responsible for all associated maintenance.

12.4.3 The Port agrees to keep, operate and maintain the Terminal, including its foundation, structure, outside walls, roof and utility systems. The Port will also keep and maintain (i) all Port-standard fixtures, furnishings, light bulbs, equipment, paint and carpeting or other floor coverings located in the Terminal (except those in Airline’s Exclusive Premises) and in Airline’s Preferential Premises, in a neat, clean and operating condition replacing all Port-standard worn-out fixtures, furnishings, carpeting and other floor coverings, machinery and equipment as may be required; *provided*, however, that, if Airline requests that the Port install non-Port standard fixtures, furnishings, equipment, carpeting or other floor covering in Airline’s Preferential Use Premises, Airline shall be responsible for all associated maintenance and repair costs throughout the Term of this Agreement and, consistent with the provisions of subsection 12.4.2, for painting Airline’s Preferential Use Premises.

12.4.4 Gate Ramp Maintenance. The Port agrees to provide striping and maintain the Industrial Waste System on the Gate Ramp. The Port shall also keep, operate and maintain the concrete infrastructure and structural integrity of the Gate Ramp.

12.5 Damage or Destruction.

12.5.1 Damage. If any portion of the Terminal in which Airline occupies Premises under this Agreement is damaged by fire, earthquake or other casualty, but is not rendered unfit for use by Airline, the damage shall be repaired by the Port. If the damage renders the Premises unfit for use by Airline, and if the damage is repairable using reasonable diligence within four months from the date of the occurrence, the Premises shall be repaired by the Port.

12.5.2 Destruction. If any portion of the Terminal in which Airline occupies Premises under this Agreement is completely destroyed by fire, earthquake or other casualty, or damaged to such extent that such damage cannot be repaired within four months from the date of

the occurrence, the Port shall have the option to terminate this Agreement to the extent that it shall apply to the particular Premises. The Port shall within thirty (30) days of such occurrence provide written notice to Airline that it intends to (i) terminate the Agreement or (ii) repair or reconstruct the Premises. If the Port elects to repair or reconstruct the Premises, it shall begin any work necessary to do so and shall use reasonable efforts to provide the Airline with temporary substitute space while the repairs are being completed. If the Port elects to terminate this Agreement, such termination shall be effective as to the Premises, sixty (60) days after the occurrence of the damage, *provided*, however, that before electing to terminate, upon request of Airline the Port shall use reasonable efforts to provide Airline with substitute space for the remaining Term.

12.5.3 Rent Abatement. For the period from the occurrence of any damage to the Premises to the date of completion of the repairs to the Premises (or to the date of termination of the Agreement as to such portions of the Premises if the Port shall elect not to restore them), the rental allocable to the particular Premises involved shall be abated in the same proportion as the unusable portion of the Premises bears to the whole, or, if the damage or destruction has rendered the entire Premises unusable, said rental shall be abated entirely, and upon termination of the Agreement as to such damaged or destroyed Premises, the Airline shall have no further obligation to pay the rental allocable thereto. The costs assigned to such unusable Premises under subsection 8.3.2 shall be evenly redistributed for the duration of such rent abatement among all of rented space in the corresponding Group under subsection 8.3.2. The Port may charge a reasonable rental for any temporary substitute space it furnishes. In the event that the Port shall elect to terminate the Agreement as to the portion of the Premises damaged or destroyed as provided above, and in the event the loss of use thereof by the Airline will have a substantial adverse effect on Airline's use of the remainder of the Premises and its business and operations at the Airport, the Airline may within thirty (30) days after receipt of the Port's notice of termination, terminate this Agreement in its entirety by giving the Port written notice thereof.

12.6 **Inspections.**

The Port may, upon reasonable notice to Airline, cause the Premises and Airline's operations at the Airport to be inspected and may conduct an inspection of Airline's operations at the Airport, including pest inspections pursuant to subsection 12.2, to confirm that such operations comply with the requirements set forth in this Agreement. The Port shall use reasonable efforts not to interfere with Airline's operations during any such inspection, and Airline shall cooperate with such inspection. In the event such inspection shows that Airline is not substantially complying with such requirements, without limiting the Port's ability to call a default hereunder, the Port may require that Airline reimburse the Port for the reasonable costs of such inspection. Airline shall promptly remedy any noncompliance shown in any such inspection.

ARTICLE 13

COMPLIANCE WITH LAW

13.1 General Laws.

At all times, Airline shall, with respect to its operations at the Airport, comply with all applicable present and future federal, state and local laws, rules, regulations and ordinances, as they may be amended from time to time, whether foreseen or unforeseen, ordinary as well as extraordinary, including without implied limitation those relating to (i) health and safety; (ii) the environment; and (iii) disabled access, including the Americans with Disabilities Act, 42 U.S.C. §§ 12101 *et seq.*

13.2 Airport Rules and Regulations.

The use by Airline of the Premises, the Public Areas, the Airfield Area and all other areas of the Airport shall be subject to such Airport Rules and Regulations as are now or may in the future be adopted by the Port, provided that such Rules and Regulations do not conflict with applicable provisions of state or federal law. Except in the case of emergency Rules and Regulations, the Port shall give Airline written notice and opportunity to comment on any proposed Rules and Regulations that would affect Airline's operations at the Airport before such proposed Rules and Regulations are adopted by the Port. Within twenty (20) calendar days after receipt of the Port's notice of such proposed Rules and Regulations, the Chair of the AAAC (and not Airline individually), may submit, in writing, objections to the proposed Rules and Regulations on behalf of Airline and all other objecting Air Carriers. The Port and the Chair of the AAAC shall have fifteen (15) calendar days after the Port's receipt of the AAAC's objection to meet and discuss the proposed Rules and Regulations. If the AAAC's objections are not resolved, the Port shall provide the proposed Rules and Regulations and the AAAC's objections to the Port Commission prior to implementation, and the AAAC shall have twenty (20) days to comment to the Port Commission on its objections. After the AAAC comments to the Port Commission on its objections, or if the AAAC fails to comment to the Port Commission during the allotted twenty (20) day period, the Port shall implement the proposed Rules and Regulations. This Agreement shall not be interpreted as a waiver of any right of Airline to challenge any future Rules and Regulations of the Port on the basis of the Airline Deregulation Act, 49 U.S.C. § 41713.

ARTICLE 14

INDEMNIFICATION - LIABILITY INSURANCE

14.1 Indemnification of Port by Airline.

Except where, and to the extent, caused by the negligence or intentional wrongdoing of Port, its agents, employees, contractors, officers, directors or predecessors in interest, the Port and its officers, employees and agents, shall not be liable for any injury (including death) to any persons or for damage to any property regardless of how such injury or damage may be caused, sustained or alleged to have been sustained by Airline or by others, including but not limited to

all persons directly or indirectly employed by Airline, or any agents, contractors, subcontractors, licensees and invitees of Airline, as a result of any condition (including existing or future defects in the Premises) or occurrence (including failure or interruption of utility service) whatsoever related in any way to the Premises or the areas adjacent thereto or related in any way to Airline's use or occupancy of the Premises and of areas adjacent thereto. Airline agrees to defend (with counsel reasonably acceptable to the Port) and hold and save the Port harmless from all liability and expenses (including attorney's fees, costs, and all expenses of litigation) in connection with any such actual or alleged injury or damage, except where, and to the extent, caused by the negligence or intentional wrongdoing of the Port, its agents, employees, contractors, officers, directors or predecessors in interest. All indemnities provided in this Agreement shall survive the expiration or any earlier termination of this Agreement. Any final judgment rendered against the Port for any cause for which Airline is liable hereunder shall be conclusive against Airline as to liability and amount upon the expiration of the time for appeal therefrom.

14.1.1 Industrial Insurance Laws. Airline shall comply with the statutory requirements of Chapter 51 of the Revised Code of Washington ("RCW") regarding workers compensation coverage for its employees. In any and all claims against the Port by an employee of Airline, the indemnification obligation of Section 14.1 of this Agreement shall not be limited in any way by any limitation on the amount or type of damages or compensation benefits payable by or for the Airline under applicable worker's or workmen's compensation, benefit, or disability laws (including but not limited to RCW 51 Industrial Insurance). Airline expressly waives any immunity Airline might have under such laws and, by agreeing to enter into the Agreement, acknowledges that the foregoing waiver has been mutually negotiated by the parties.

14.2 **Liability Insurance.**

During the Term, Airline shall provide to the Port at the address set forth in Section 1.1, pay for and maintain with companies, reasonably satisfactory to Port, aircraft liability insurance on each aircraft, including all owned, non-owned and hired aircraft, and commercial general liability insurance covering bodily injury, personal injury, property damage, product/completed operations, premises liability and contractual liability. Insurance liability limits shall not be less than \$500 million per occurrence for each aircraft and not less than \$10 million per occurrence for commercial general liability insurance. Insurance shall be placed with companies reasonably satisfactory to the Port in terms of financial strength, rating and solvency. The Port shall be named as an additional insured (using ISO Form 20 26 11 85 or equivalent endorsement acceptable to the Port), and shall be furnished with appropriate written evidence to establish that Airline's insurance obligations as required by this Section have been and continue to be met, and that the insurance coverage required by this Section is not subject to cancellation, nonrenewal or material reduction in coverage without at least thirty (30) days' advance written notice to the Port. The inclusion of the Port as an additional insured shall not create any premium liability for the Port. The liability insurance required by this Section 14.2 shall not contain a deductible or self-insured retention in excess of \$250,000 without the prior written approval of the Port. All deductibles and self-insured retentions shall be paid by, assumed by, for the account of, and at Airline's sole risk. To the extent that Airline relies on excess or "umbrella" policy of insurance to satisfy the requirements of this Section, any such policy shall be no less broad than the

underlying policy, shall have the same inception and expiration dates as the underlying policy, and shall include a drop-down provision.

14.3 Automobile Liability Insurance.

During the Term, Airline shall provide to the Port at the address set forth in Section 1.1, pay for and maintain with companies reasonably satisfactory to Port, commercial automobile liability insurance covering all owned, non-owned and hired automobiles, trucks and trailers in the minimum single limit of \$1 million for operations outside the Airfield Movement Area and \$10 million for operations inside the Airfield Movement Area and hereafter in such increased amounts or on such revised terms and conditions as the Port may from time to time specify. The policy shall specifically be endorsed to cover all “mobile equipment” utilized by Airline at the Airport. The Port shall be named as an additional insured using an appropriate policy form or endorsement, and shall be furnished with appropriate written evidence to establish that Airline’s insurance obligations as required by this Section have been and continue to be met, and that the insurance coverage required by this Section is not subject to cancellation, nonrenewal or material reduction in coverage without at least thirty (30) days’ advance written notice to the Port. The inclusion of the Port as an additional insured shall not create any premium liability for the Port. The liability insurance required by this Section shall not contain a deductible or self-insured retention in excess of \$50,000 without the prior written approval of the Port. All deductibles and self-insured retentions shall be paid by, assumed by, for the account of, and at Airline’s sole risk. To the extent that Airline relies on excess or “umbrella” policy of insurance to satisfy the requirements of this Section, any such policy shall be no less broad than the underlying policy, shall have the same inception and expiration dates as the underlying policy, and shall include a drop-down provision.

14.4 Other Forms of Insurance.

Airline shall also obtain all other forms of insurance required for its particular use of the Airport or as required by law.

14.5 Termination, Renewal and Additional Insurance.

Should any insurance required under this Agreement be terminated, cancelled, or not renewed, Airline will have five (5) business days to obtain replacement insurance from the date of termination, cancellation, or non-renewal notice Airline receives from its insurer(s). In the event the insurance is not replaced within the five (5) business days, the Port reserves the right, after consultation with Airline, to provide additional insurance and charge the cost of any premiums for such coverage to the Airline. The Port’s right under this Section 14.5 includes, but is not limited to, the Port purchasing higher limits for its own insurance program to account for erosion in limits by Airline.

14.6 No Representation of Adequacy.

The Port makes no representation that limits or forms of insurance coverage specified or required under this Agreement are adequate to cover Airline’s property or Airline’s liabilities or obligations under this Agreement.

14.7 Port's Right to Request Information from Insurance Company.

If at any time the Port requests a written statement from the insurance company as to any impairments to the aggregate limit, Airline shall promptly authorize and have delivered such statement to the Port. Airline authorizes the Port and its insurance consultant to confirm with Airline's insurance agents, brokers and insurance companies all information furnished the Port, as to Airline's compliance with the Port's insurance requirements.

14.8 Primary Coverage.

All insurance policies required under this Agreement shall be endorsed to state that Airline's policy is primary and not contributory with any insurance carried by the Port.

ARTICLE 15

WAIVER OF SUBROGATION

The Port and Airline (for themselves and on behalf of anyone claiming through or under them by way of subrogation or otherwise) hereby release each other from liability and waive all right of recovery against each other for any loss to real or personal property located anywhere on or about the Airport from perils which can be insured against under a standard form commercial property or fire insurance policy (specifically including hull insurance or the like) with extended perils coverage endorsements generally available in Washington at the time the loss occurs. The effect of the release and waiver of the right to recover damages shall not be limited by whether the party incurring the loss has actually obtained such insurance, by the amount of insurance carried, or by any deductibles applicable thereto. If a party's applicable insurance policies do not allow the insured to waive the insurer's rights to recovery, the party shall cause each insurance policy to be endorsed to allow the waiver of subrogation required by this section.

ARTICLE 16

INCREASE IN COST OF INSURANCE

Airline shall not use the Premises in any manner not contemplated by this Agreement so as to increase the existing rates of insurance applicable to the buildings or structures of which the Premises are a part. If it nevertheless does so, then, at the option of the Port, the full amount of any resulting increase in premiums paid by the Port with respect to the buildings or structures of which the Premises are a part, and to the extent allocable to the Term, shall be paid by Airline to the Port. Conversely, the Port shall not use the Public Areas in any manner not contemplated by this Agreement so as to increase the existing rates of insurance applicable to the Airline's Premises. If it nevertheless does so, then, at the option of the Airline, the full amount of any resulting increase in premiums paid by the Airline with respect to the buildings or structures of which the Premises are a part, and to the extent allocable to the Term, shall be paid by Port to the Airline.

ARTICLE 17

DISCRIMINATION

17.1 Nondiscrimination.

17.1.1 Airline for itself, its heirs, personal representatives, successors in interest, and assigns, as part of the consideration hereof, does hereby covenant and agree that in the event facilities are constructed, maintained, or otherwise operated on the property described in this Agreement for a purpose for which a United States Department of Transportation/Federal Aviation Administration program or activity is extended or for another purpose involving the provision of similar services or benefits, Airline shall maintain and operate such facilities and services in compliance with all requirements imposed by the "Acts and Regulations" (as may be amended) such that no person on the grounds of race, color or national origin, will be excluded from participation in, denied the benefits of, or be otherwise subjected to discrimination in the use of said facilities. The "Acts and Regulations" referenced in this Section mean Title 49, Code of Federal Regulations, U.S. Department of Transportation, Subtitle A, Office of the secretary, part 21, Non-discrimination in Federally-assisted programs of the U.S. Department of Transportation, Effectuation of Title VI of the Civil Rights Act of 1964 and as said Regulations and Acts may be amended.

17.1.2 Airline for itself, its personal representatives, successors in interest, and assigns, as a part of the consideration hereof, does hereby covenant and agree that: (i) no person on the grounds of race, color, or national origin shall be excluded from participation in, denied the benefits of, or be otherwise subjected to discrimination in the use of said facilities, (ii) in the construction of any improvements on, over, or under such land and the furnishing of services thereon, no person on the grounds of race, color, or national origin shall be excluded from participation in, denied benefits of, or otherwise be subjected to discrimination, and (iii) Airline shall use the premises in compliance with all other requirements imposed by or pursuant to the Acts and Regulations, as amended, set forth in this assurance.

17.1.3 Airline assures that it will comply with pertinent statutes, Executive Orders and such rules as are promulgated to assure that no person shall, on the grounds of race, creed, color, national origin, sex, age, or handicap be excluded from participating in any activity conducted with or benefiting from Federal assistance. This provision obligates Airline or its transferee for the period during which Federal assistance is extended to the airport program, except where Federal assistance is to provide, or is in the form of personal property or real property or interest therein or structures or improvements thereon. In these cases, the provision obligates Airline or any transferee for the longer of the following periods: (i) the period during which the property is used for a purpose for which Federal assistance is extended, or for another purpose involving the provision of similar services or benefits; or (ii) the period during which the Port or any transferee retains ownership or possession of the property. In the case of contractors, this provision binds the contractors from the bid solicitation period through the completion of the contract.

17.1.4 Airline will, at the timely request of the Port, (a) provide access to records, facilities and staff as necessary to comply with DOT/FAA compliance reviews and/or complaint

investigations conducted by the DOT/FAA; and (b) provide information needed for preparation of necessary reports or to meet evaluation requirements of the DOT/FAA.

17.1.5 Airline hereby assures that it will include the above clauses in any subcontract(s) approved by the Port and cause subcontractor(s) to similarly include clauses in further subcontracts.

17.1.6 In addition, Airline agrees that, whether or not this Agreement is conducted with, or benefits from, Federal assistance, it shall in all matters pertaining to the performance of this Agreement conduct its business in a manner which assures fair, equal and nondiscriminatory treatment of all persons without respect to race, sex, age, color, creed, sexual preference, marital status, national origin, or the presence of any sensory, mental or physical handicap.

17.1.7 Airline will maintain open hiring and employment practices and will welcome applications for employment in all positions from all qualified individuals.

17.1.8 It is the policy of the Department of Transportation that disadvantaged business enterprises as defined in the Airport and Airway Improvement Act, as amended, and as implemented by Federal regulations shall have the maximum opportunity to participate in the performance of services as defined in 49 CFR 23.5. Consequently, this Agreement is subject to 49 CFR Part 23 as applicable.

17.2 Affirmative Action.

Airline assures that it will undertake an affirmative action program if required by 14 CFR Part 152, Subpart E, to ensure that no person shall on the grounds of race, creed, color, national origin, or sex be excluded from participating in any employment activities covered in 14 CFR Part 152, Subpart E. Airline assures that no person shall be excluded on these grounds from participating in or receiving the services or benefits of any program or activity covered by this subpart. Airline assures that it will require that its covered sub organizations provide assurances to Airline that they will require assurances from their sub organizations, if required by 14 CFR Part 152, Subpart E, to the same effect.

ARTICLE 18

ASSIGNMENT AND SUBLETTING

Airline shall not assign or transfer this Agreement or any interest therein nor sublet the whole or any portion of the Premises without first obtaining the Port's written consent, nor shall this Agreement or any interest thereunder be assignable or transferable by operation of law or by any process or proceeding of any court, or otherwise without the consent of the Port first had and obtained, which consent shall not be unreasonably withheld. Airline further agrees that if at any time during the Term more than one-half (1/2) of the outstanding shares of any class of stock of Airline's corporation shall belong to any stockholders other than those who own more than one-half (1/2) of the outstanding shares of that class of stock at the time of the execution of this Agreement or to members of their immediate families, such change in ownership of the stock of

Airline shall be deemed an assignment of this Agreement within the meaning of this Section (unless Airline is a corporation whose stock is listed on the New York Stock Exchange or other major stock exchange, in which case such an event will not be considered an assignment of this Agreement). Airline's entering into any operating agreement, license or other agreement whereunder a third party, other than a subsidiary, affiliate, or code share partner of Airline is given rights or privileges to utilize portions of the Premises shall be considered an attempted assignment or subletting within the meaning of this Section. Notwithstanding the foregoing, Airline shall not be permitted to assign or transfer this Agreement or any interest therein nor sublet the whole or any portion of the Premises once it has provided the Port with notice of its intent to terminate this Agreement pursuant to the provisions of subsection 20.3.4.

ARTICLE 19

SECURITY DEPOSIT

19.1 Required Deposit.

If Airline has operated at the Airport for less than twenty-four (24) consecutive months prior to the Effective Date of this Agreement, or Airline does not meet the criteria set forth in Section 19.2 for exemption from the Security Deposit requirement, then Airline shall obtain and deliver to the Port at the address set forth in Section 1.1, a Security Deposit to secure Airline's full performance of this Agreement, including but not limited to all rates, charges and rents now or in the future payable to the Port under this Agreement, including fees for services subject to tariffs such as utilities and parking, and damages for breach or rejection of this Agreement. The amount of the Security Deposit for Passenger Carriers shall be equivalent to: (i) three (3) months of estimated rental charges for Airline's use of its Preferential Use Premises and Exclusive Use Premises, plus (ii) three (3) months estimated rental charges for Airline's use of Common Use Premises and the FIS, plus (iii) three (3) months of Airline's estimated Landing Fees. The amount of the Security Deposit for Cargo Carriers shall be equivalent to (i) three (3) months of Airline's estimated Landing Fees, plus (ii) three (3) months of estimated charges for Airline's use of Common Use Hardstands. The amount, form, provisions and nature of the Security Deposit, including if appropriate the identity of the surety or other obligor thereunder, shall at all times be subject to the Port's approval. The Security Deposit shall be made in advance by cash, letter of credit, surety bond or other instrument acceptable to the Port and shall remain in place at all times throughout the Term and throughout any holdover period. The Port shall not pay interest on the Security Deposit, and the Port shall not be required to keep the Security Deposit separate from its other accounts. No trust relationship is created with respect to the Security Deposit. The Security Deposit is a part of the consideration for execution of this Agreement. If Airline shall have fully performed all terms and conditions of this Agreement, any cash deposit shall be paid to Airline within thirty (30) days following the termination or expiration of this Agreement, without interest; otherwise the Port shall, in addition to any and all other rights and remedies available under this Agreement or at law or equity, retain the Security Deposit. The Port may apply all or part of the Security Deposit to any unpaid sum due under this Agreement or to cure other Events of Default (defined in Article 20) except that Events of Defaults shall include any event that would constitute an Event of Default upon the giving of written notice and the passage of time even if the notice and passage of time has not occurred. If the Port depletes

the Security Deposit in this way, Airline shall restore the Security Deposit within ten (10) days after the receipt of the Port's written request to do so. Notwithstanding the foregoing, in the event the Port depletes the Security Deposit and an unpaid sum remains due under this Agreement, the Port shall have the right to recover the total of such unpaid sum through the rates and charges mechanism set forth in Article 8; *provided*, however, this shall not release nor in any way affect the liability of Airline for such unpaid sums.

19.1.1 If, Airline maintains the Security Deposit required by Section 19.1 for a period of twenty-four (24) consecutive months, during which period Airline has provided continuous service to and from the Airport, and Airline does not commit an Event of Default under Section 20.1 then, at the end of said twenty-four (24) month period, the Port shall return the Security Deposit to Airline, and Airline will be exempt from providing a Security Deposit. *Notwithstanding the foregoing*, if at any time after Airline is exempt from the Security Deposit requirement, Airline commits an Event of Default under Section 20.1, Airline shall once again be subject to the Security Deposit requirement in accordance with Section 19.3.

19.2 Exemptions.

The Port shall not require a Security Deposit where Airline meets all of the criteria in subsections (a) *or* (b) of this Section 19.2 as of the Effective Date. Airline shall have the burden of proving, to the Port's reasonable satisfaction, that Airline is not required to provide a Security Deposit pursuant to this Section. Airline further acknowledges and agrees that in the event of a default by a Signatory Airline that does not have a Security Deposit pursuant to this Section, Airline and all other Signatory Airlines shall be responsible for the payment of any costs, losses, amounts associated with the default or breach by any Signatory Airline in accordance with Article 8 of this Agreement.

(a) Airline is in good standing without any uncured Event of Default under Section 20.1 of the Signatory Lease and Operating Agreement that expired on December 31, 2012; Airline is not in bankruptcy; and Airline has been operating at the Airport for a minimum of twenty-four (24) consecutive months as of the Effective Date; *or*

(b) Airline has not provided service to and from the Airport for a period of twenty-four (24) consecutive months prior to the Effective Date, *and* Airline provides written certified proof to the Port that: (i) Airline has provided such service to at least ten (10) other airports in the United States during the twenty-four (24) consecutive months prior to the Effective Date; *and* (ii) Airline has not been delinquent in payment of PFCs, landing fees, terminal rents or any other rate or charge due at any of such other airports during said twenty-four (24) consecutive months.

19.3 Events of Default – Security Deposit Required.

If, at any time during the Term of this Agreement, Airline shall commit an Event of Default under Section 20.1 that is not fully cured in accordance with the applicable provisions of Section 20.1, then the Port shall have the right to immediately impose or reimpose the Security Deposit requirements of Section 19.1, and shall provide Airline with notice thereof. In such event, Airline shall provide the Port with the required Security Deposit no later than ten (10)

calendar days after receipt of the Port's notice imposing the Security Deposit requirement. Airline shall maintain such Security Deposit for the remainder of the Term of this Agreement. The Port's rights under this Section shall be in addition to all other rights and remedies provided to the Port under this Agreement or otherwise provided by law.

ARTICLE 20

TERMINATION

20.1 Airline Defaults.

20.1.1 The occurrence of any one or more of the following events shall constitute a breach of this Agreement and an "Event of Default" under this Agreement:

20.1.2 Airline shall fail duly and timely to pay any Landing Fees, Terminal Rent or any other rate or charge due under this Agreement, when due to Port, and such failure shall continue for five (5) days beyond Airline's receipt, pursuant to Section 24.21, of a written notice of such breach or default from Director. Notwithstanding the foregoing, in the event there occur two (2) defaults in the payment of Landing Fees, Terminal Rent or other rate or charge due under this Agreement in any twelve (12) month period, thereafter Airline shall not be entitled to, and Port shall have no obligation to give, notice of any further payment defaults. In such event, there shall be deemed to occur an "Event of Default" immediately upon Airline's failure timely to pay Landing Fees, Terminal Rent or other payment due under this Agreement.

20.1.3 Airline shall fail duly and timely to remit to the Port passenger facility charges ("PFCs") collected by Airline from its passengers in accordance with 49 U.S.C. § 40117 and applicable implementing regulations adopted by the FAA, 14 CFR Pt. 158, as they may be amended from time to time.

20.1.4 Airline shall become insolvent, take the benefit of any present or future insolvency statute, make a general assignment for the benefit of creditors, file a voluntary petition in bankruptcy or a petition or answer seeking an arrangement for its reorganization or the readjustment of its indebtedness under the federal bankruptcy laws, or under any other law or statute of the United States or of any state, or consent to the appointment of a receiver, trustee, or liquidator of any or substantially all of its property, or petition under any part of the federal bankruptcy laws, or an action under any present or future insolvency law or statute shall be filed against Airline and shall not be dismissed within ninety (90) days after the filing thereof.

20.1.5 There shall occur a transfer subject to Section 18.1 without the prior approval of the Port.

20.1.6 Airline shall abandon, desert, or vacate the Premises.

20.1.7 Any lien shall be filed against the Premises as a result of an act or omission of Airline, and shall not be discharged within sixty (60) days after receipt of notice by Airline.

20.1.8 Airline shall fail to obtain and maintain the insurance required by this Agreement, or provide copies of the policies or certificates to Port as required.

20.1.9 Airline shall fail to keep, perform and observe each and every other promise, covenant and agreement set forth in this Agreement, and such failure shall continue for a period of more than five (5) days after delivery by Director of a written notice of such failure or if satisfaction of such obligation requires activity over a period of time, if Airline fails to commence the cure of such failure within five (5) days after receipt of such notice, or thereafter fails to diligently prosecute such cure, or fails to actually cause such cure within thirty days after the giving of such notice.

20.2 **Port Remedies.**

20.2.1 General Remedies – Applicable to All Portions of the Premises.

(a) Whenever any default shall occur (other than a default pursuant to subsection 20.1.4 upon which termination of this Agreement, at the Port's option, shall be effective immediately without further notice), this Agreement and all of Airline's rights thereunder shall terminate if the written notice of default so provides. The Port shall be entitled to recover from Airline all unpaid rent and fees and damages incurred because of such default, including, but not limited to, attorneys fees and costs ("Termination Damages"), together with interest on all Termination Damages at the rate of 18% per annum, or the maximum rate permitted by applicable law, whichever is lower, from the date such Termination Damages are incurred by the Port.

(b) In addition to Termination Damages, and notwithstanding termination, Airline's liability for all rent and fees which, but for termination of the Agreement, would have become due over the remainder of the Agreement ("Future Charges") shall not be extinguished and Airline agrees that the Port shall be entitled, upon termination for default, to collect as additional damages a Rental Deficiency. As used in this subsection 20.2.1, a "Rental Deficiency" shall mean: an amount or amounts equal to Future Charges less the amount or amounts of rental, if any, which the Port shall receive during the remainder of the Term from others to whom the Premises may be rented, in which case such Rental Deficiency shall be computed and payable at Port's option either: (i) in an accelerated lump sum payment or (ii) in monthly installments, in advance, on the first day of each calendar month following termination of the Agreement and continuing until the date of which the Term would have expired but for such termination, and any suit or action brought to collect any portion of Rental Deficiency attributable to any particular month or months, shall not in any manner prejudice the Port's right to collect any portion of Rental Deficiency by a similar proceeding.

(c) The Port's action pursuant to this subsection 20.2.1 shall not in any way limit the Port in the pursuit of any other additional right or remedy available to the Port in law or in equity by reason of Airline's default.

20.2.2 Additional Remedies for Exclusive Premises.

(a) Whenever any default shall occur (other than a default pursuant to subsection 20.1.4 upon which termination of this Agreement, at the Port's option, shall be effective without further notice), this Agreement and all of Airline's rights thereunder shall terminate if written notice of the default so provides. In the event such default involves space occupied by Airline on an Exclusive Use basis, in addition to those remedies for default set forth in subsection 20.2.1, above, upon termination the Port may re-enter and take exclusive possession of any such Exclusive Premises and remove all persons and property from such Exclusive Premises, without Port being liable to Airline for damage or loss thereby sustained by Airline. The Port shall be entitled to recover from Airline, in addition to Termination Damages, additional damages incurred because of such default, including but not limited to the costs of removing or storing any personal property from the Exclusive Premises, the cost of re-letting the Exclusive Premises and the costs of any necessary renovations or repairs and related expenses ("Additional Termination Damages"), together with interest on all Additional Termination Damages at the rate of 18% per annum, or the maximum rate permitted by applicable law, whichever is lower, from the date such Additional Termination Damages are incurred by the Port. Airline shall have no right to or claim upon any improvements that may have been previously installed by Airline in or on the Exclusive Premises.

(b) If this Agreement terminates as a result of Airline's default, the Port shall use reasonable efforts to relet the Exclusive Premises or any part thereof, alone or together with other Exclusive Premises, for such term or terms and for such use or uses as the Port in its sole discretion may determine. Airline's obligations hereunder shall not be discharged by reason or failure of Port to relet the Exclusive Premises.

(c) The Port's actions pursuant to this subsection 20.2.2 shall not in any way limit the Port in pursuant of any other additional right of remedy available to the Port in law or in equity by reason of Airline's default.

20.3 Termination. This Agreement may be terminated in advance of its Expiration Date in the following events:

20.3.1 In the event the Port, in its sole discretion, shall require the use of the Premises or any substantial portion of the Premises for a major capital improvement for public or private use in connection with the operation of the business of the Port, this Agreement may be terminated by the Port by written notice delivered or mailed by the Port to Airline not less than one (1) year before the termination date specified in the notice; or

20.3.2 In the event that any federal, state or local government or agency or instrumentality thereof shall, by condemnation or deed or conveyance in lieu thereof, take title, possession or the right to possession of the Premises or any substantial portion of the Premises, the Port may, at its option, terminate this Agreement as of the date of such taking; or

20.3.3 In the event that any court having jurisdiction in the matter shall render a decision which has become final and which will permanently or for a substantial period of time prevent the performance by the Port of any of its material obligations under this Agreement, then

either party hereto may terminate this agreement by written notice. This right of termination shall be and remain effective whether or not the Port, by taking affirmative action or by inaction, could have prevented the rendering of the decision or could have caused the decision to be vacated before it became final.

20.3.4 Reserved.

20.3.5 In the event of termination of this Agreement under any of the above subsections, all rights and obligations of the parties (with the exception of any undischarged rights and obligations that accrued prior to the effective date of such termination) shall terminate, and if Airline is not in default under any of the provisions of this Agreement on the effective date of termination, any rent prepaid by Airline shall, to the extent allocable to any period subsequent to the effective date of the termination, be promptly refunded to Airline.

20.3.6 In the event of termination of this Agreement under subsection 20.3.1, the Port shall reimburse Airline for the unamortized costs of any improvements to the Terminal constructed by Airline with the Port's consent during the Term, *provided*, however, that the costs of any such improvements shall be amortized on such reasonable basis as the Port may specify in writing when the Port's consent for the improvement is given to Airline under subsection 12.3.1 of this Agreement unless Airline has previously been reimbursed by the Port for the costs of such improvements.

20.4 Airline's Right to Partial Termination. Airline shall have the right to terminate its use of certain Premises prior to the expiration of this Agreement, but solely under the terms and conditions set forth below:

20.4.1 In the event Airline determines that its operations do not require use of all the Preferential Premises assigned to it pursuant to subsection 2.3.1, Airline may give the Port ninety (90) days written notice of its intent to terminate portions of its Preferential Use Premises; *provided*, however, that in order to exercise its rights under this subsection, Airline shall be required to surrender to the Port all Exclusive Premises associated with Airline's operations of the Preferential Premises to be terminated under this subsection, unless the Port, in its sole discretion, determines surrender of said Exclusive Premises is not required; and *further provided*, however, Airline may not terminate its assignment of a Preferential Use Gate unless it is adjacent to either a Common Use Gate or a Preferential Use Gate assigned to an Air Carrier other than Airline. Until the Port reassigns to other Air Carriers the Premises surrendered by Airline under this subsection 20.4.1, the costs assigned to such surrendered Premises under subsection 8.3.2 shall be evenly redistributed among all of the rented space in the corresponding Group under subsection 8.3.2. If the Port determines that the resulting reduction of Airline's Preferential Premises would cause the Terminal Rents under Article 8 of the Agreement to vary substantially from the Terminal Rents then in effect, the Port may, in its sole discretion, make mid-year adjustments to the existing Terminal Rents as provided in Section 8.5.1.

20.4.2 All Premises surrendered by Airline under this Section 20.4 shall be subject to the provisions of Article 21.

20.5 Port's Right to Partial Termination. In the event the Port determines, in its sole discretion, that Airport operations or capital project development require the use of all or a portion of Airline's Exclusive Premises, the Port shall provide Airline with one-hundred twenty (120) days notice of termination of the required Exclusive Premises. If Airline is required to move pursuant to this Section 20.5, the Port shall relocate Airline to Exclusive Premises that are reasonably similar to those previously occupied by Airline, and shall pay for all reasonable costs of such relocation, which shall be recoverable under Article 8.

20.6 Port's Right to Perform. All agreements and obligations to be performed by Airline under any of the terms of this Agreement shall be at its sole cost and expense and without any abatement of Terminal Rent or Landing Fees. If Airline shall fail to make any payment or perform any act on its part to be performed hereunder and such failure shall continue for ten (10) days, after notice thereof by Port, Port may, but shall not be obligated to do so, and without waiving or releasing Airline from any obligations of Airline, make any such payment or perform any such other act on Airline's part to be made or performed as provided in this Agreement. All sums so paid by Port and all necessary incidental costs shall be deemed additional rent hereunder and shall be payable to Port on demand, and Port shall have (in addition to any other right or remedy of Port) the same rights and remedies in the event of the nonpayment thereof by Airline as in the case of default by Airline in the payment of Terminal Rent or Landing Fees.

20.7 Rights Related to Termination. In the event of any termination based on any breach of the covenants, terms and conditions contained in this Agreement, all rights, powers and privileges of Airline under this Agreement shall cease, and Airline shall immediately vacate any portions of the Premises occupied by it under this Agreement. Airline shall have no claim of any kind whatsoever against Port by reason of such termination or by reason of any act by Port.

ARTICLE 21

SURRENDER OF POSSESSION

Airline agrees to yield and deliver to Port possession of the Premises as a result of: (i) the termination of this Agreement; (ii) the partial termination of Premises under Section 20.4 or Section 20.5; (iii) the reallocation of Premises under Article 4 and/or Article 5; or (iv) the termination of any holdover period. Upon surrender, all Premises shall be in good condition in accordance with Airline's obligations under this Agreement, except for damage or loss due to reasonable wear and tear, fire or other casualty, or other cause beyond Airline's control, and Airline shall have the right for thirty (30) days after the surrender of said Premises to remove all furniture, equipment and trade fixtures; subject, however, to any valid lien which Port may have thereon for unpaid rentals or fees. Such removal shall not damage the Premises. If damage results from such removal, Airline shall restore the Premises to as good condition as they were prior to removal, normal wear and tear excepted.

ARTICLE 22

HOLDING OVER

If Airline shall, with the consent of Port, hold over after the expiration or sooner termination of this Agreement, the resulting tenancy shall, unless otherwise mutually agreed, be on a month-to-month basis and may be terminated by the Port or Airline at any time on thirty (30) days written notice to the other party. During such month-to-month tenancy, Airline shall continue to pay Terminal Rent and Landing Fees and shall be bound by all of the provisions of this Agreement, insofar as they may be pertinent, unless different terms and conditions shall be agreed upon.

ARTICLE 23

ENVIRONMENTAL STANDARDS

23.1 **Definitions.** For purposes of this Article 23, the following terms shall have the following meanings:

23.1.1 “Environmental Law” means any environmentally related state or federal law, regulation, ordinance, permit or order (including without limitation any final order of any court of competent jurisdiction), now or hereafter in effect.

23.1.2 “Hazardous Substances” means any substance or material defined or designated as a hazardous waste, toxic substance, or other pollutant or contaminant by any Environmental Law.

23.1.3 “Release” means any spilling, leaking, pumping, pouring, emitting, discharging, leaching, dumping or disposing into or on any property or the environment. Petroleum spills of less than five (5) gallons are excluded unless water or soil are impacted.

23.2 **Restriction on Hazardous Substances.** Airline shall not allow the presence or Release on the Airport of any Hazardous Substance that is in violation of any Environmental Law. Airline shall not allow any Hazardous Substances first Released during the Term to migrate off the Airport or allow the Release of any Hazardous Substances into adjacent surface waters, soils, underground waters or air in violation of any Environmental Law. At the reasonable written request of the Port, Airline shall provide the Port with Airline’s USEPA Waste Generator Number. Airline shall immediately notify the Port in writing should Airline become aware of: (1) any Release of any Hazardous Substances or the occurrence of any other environmental problem or liability with respect to the Airport or any real property adjoining or in the vicinity of the Airport; (2) any notice given to Airline from any third party with respect to any Release or threat of Release of any Hazardous Substances; or (3) the commencement of any litigation or any information relating to any threat of litigation relating to any alleged unauthorized Release of any Hazardous Substances or other environmental contamination, liability or problem with respect to the Airport. In addition to any remedy provided in this Agreement, the Port shall be entitled to full reimbursement from Airline whenever the Port incurs any reasonable costs directly attributable to Airline’s use or management of Hazardous

Substances at the Airport, including but not limited to, costs of clean-up or other remedial activities, fines or penalties assessed directly against the Port, and injuries to third persons or other properties.

23.3 Compliance and Remediation. Airline shall at all times conduct its business at the Airport in compliance with all applicable Environmental Laws and if Airline or the Premises is in violation of any Environmental Law concerning the presence, use, Release or threat of Release of Hazardous Substances or any other Environmental Law (whether or not pertaining to Hazardous Substances), Airline shall promptly take such action as is reasonably necessary to remedy and cure the violation.

23.4 Port Remedies. If Airline, or the Premises because of actions that occur during the Term, is in violation of any Environmental Law concerning Hazardous Substances and Airline does not act promptly to take such action as is reasonably necessary to remedy and cure the violation, the Port has the right, but not the obligation, to come onto the Premises, to act in place of the Airline (Airline hereby appoints the Port as its agent for such purposes) and to take such action reasonably necessary to cure the violation. If the Port has a reasonable belief that Airline's actions or inactions present a threat of violation or a threat of damage to the Premises, the Port reserves the right to enter onto the Premises and take such corrective or mitigating action as the Port deems reasonably necessary. All reasonable costs and expenses incurred by the Port in connection with any such actions shall become due and payable by Airline thirty (30) days after presentation of an invoice to the extent caused by Airline's violation of Environmental Law.

23.5 Access to Premises. At the forty eight (48) hour advance request of the Port, the Airline shall grant access to the Premises to conduct an annual environmental inspection. The Port shall conduct the inspection in a manner that does not unduly interfere with Airline's operation. In addition, Airline shall permit the Port access to the Premises at any reasonable time upon reasonable notice for the purpose of conducting environmental testing. Prior to conducting environmental testing, the Port shall provide written notice to Airline concerning the planned testing procedures and locations. The results of such testing shall be provided to Airline as well. In the event of an emergency, Airline shall immediately grant the Port access to the Premises for any necessary environmental response activities, including environmental testing needed in response to the emergency.

23.6 Vacating of Premises. Prior to vacating the Premises, in addition to all other requirements under this Agreement, Airline shall remove any Hazardous Substances placed on the Premises during the Term by Airline, or as a result of Airline's use or occupancy of the Premises and shall demonstrate such removal to the Port's reasonable satisfaction. This reasonable removal and demonstration shall be a condition precedent to the Port's return of any portion of the Security Deposit, if any, to Airline upon termination or expiration of this Agreement.

23.7 Environmental Indemnity. Without limiting any indemnities provided in this Agreement for other than environmental matters, and except for Excluded Environmental Claims, as hereinafter defined, Airline agrees to defend, indemnify and hold the Port free and harmless from any and all claims, causes of action, regulatory demands, liabilities, fines,

penalties, losses, and expenses, including without limitation clean-up or other remedial costs (and including actually incurred reasonable attorneys' fees, costs and all other reasonable litigation expenses when incurred and whether incurred in defense of actual litigation or in reasonable anticipation of litigation), arising from the existence or discovery of any Hazardous Substance on the Premises or at the Airport, or the Release of any Hazardous Substance from the Premises to other properties or into the surrounding environment or from any other violation of Environmental Law, whether made, commenced or incurred during the Term, or made, commenced or incurred after the expiration or termination of this Agreement, directly attributable to Airline's actions during the Term or any holdover period. For purposes of this Section 23.7, "Excluded Environmental Claims" shall mean, any claims, causes of action, demands, liabilities, fines, penalties, costs, expenses or any other liabilities, to the extent caused by or arising from (A) the migration of Hazardous Substances not first Released during the Term; and (B) the movement of Hazardous Substances first Released outside the Premises onto or under the Premises due to leaching or the flow of groundwater, provided that Airline is not otherwise responsible for the off-Premises Release that introduced the migrating Hazardous Substances into the environment.

ARTICLE 24

MISCELLANEOUS PROVISIONS

24.1 No Personal Liability.

No director, officer, agent or employee of either party shall be charged personally or contractually liable by or to the other party under any term or provision of this Agreement or because of any breach of this Agreement or because of their execution or attempted execution of this Agreement.

24.2 Governing Law.

This Agreement shall be deemed to have been made in, and be construed in accordance with the laws of, the State of Washington.

24.3 No Waiver.

No waiver of default of any of the terms, covenants and conditions of this Agreement to be performed, kept and observed by the other party shall be construed as, or operate as, a waiver of any subsequent default of any of the terms, covenants or conditions of this Agreement to be performed, kept and observed by the other party.

24.4 No Exclusive Remedy.

No remedy provided by this Agreement shall be deemed to be exclusive.

24.5 Subordination to Sponsor's Assurance Agreement.

This Agreement shall be subordinate and subject to the terms of any "Sponsor's Assurance Agreement" or like agreement that has been or may be furnished to the FAA by the Port or required by law.

24.6 SEC Rule 15c2-12.

Airline, upon request by the Port, shall provide the Port with such information as the Port may reasonably request in writing to comply with the Port's continuing disclosure requirements under SEC Rule 15c2-12 as it may be amended from time to time, *provided*, however, that Airline may in lieu of providing the requested information direct the Port to an Airline or SEC website where the requested information is then currently available.

24.7 Force Majeure.

Neither the Port nor Airline shall be deemed in violation of this Agreement if it is prevented from performing any of its obligations under this Agreement by reason of strikes, boycotts, labor disputes subject to the provisions of Section 24.22, embargoes, shortages of material, acts of terrorism, riots, rebellion, sabotage or any other casualty which is not within its control; *provided*, however, that these provisions shall not excuse Airline from payment of the Landing Fees, Terminal Rents and other rates and charges specified in Article 8.

24.8 Severability.

In the event any covenant, condition or provision in this Agreement is held to be invalid by a court of competent jurisdiction, the invalidity of any such covenant, condition or provision shall in no way affect any other covenant, condition or provision in this Agreement, provided the invalidity of any such covenant, condition or provision does not materially prejudice either the Port or Airline in their respective rights and obligations contained in the valid covenants, conditions and provisions of this Agreement.

24.9 Headings.

The headings of the several sections of this Agreement are inserted only as a matter of convenience and for reference and in no way define, limit or describe the scope or intent of any provisions of this Agreement, and shall not be construed to affect in any manner the terms and provisions, of or the interpretation or construction, of this Agreement.

24.10 Exclusiveness of Airline's Rights.

Nothing contained in this Agreement shall be deemed to grant to Airline any exclusive right or privilege within the meaning of 49 U.S.C. § 40103(e) with respect to activity on the Airport, except that, subject to the terms and provisions of this Agreement, Airline shall have the right to exclusive possession of any Exclusive Premises made available to Airline under the provisions of this Agreement.

24.11 Withholding Required Approvals.

Whenever the approval or consent of the, Port or Airline is required by this Agreement, no such approval or consent shall be unreasonably refused, withheld or delayed.

24.12 Successors and Assigns.

All of the terms, provisions, covenants, stipulations, conditions and considerations in this Agreement shall extend to and bind the legal representatives, successors, and assigns of each party to this Agreement.

24.13 Taxes.

Airline recognizes and understands that this Agreement may create a possessory interest subject to property taxation, including state leasehold tax, and that Airline may be subject to the payment of property taxes levied on such interest. Airline shall be liable for, and shall pay throughout the Term, all taxes payable for, or on account of, the activities conducted by Airline on the Airport and all taxes on the personal property of Airline on the Premises and any taxes on the Premises or on any property interest created by this Agreement and any taxes levied in lieu of a tax on any such property interest and any taxes levied on, or measured by, the Terminal Rents and other charges payable under this Agreement, whether imposed on Airline or on the Port. Airline shall reimburse the Port for all such taxes paid or payable by the Port. With respect to any such taxes payable by the Port that are levied on, or measured by, the Terminal Rents or other charges payable under this Agreement, Airline shall pay to the Port with each payment an amount equal to the tax levied on, or measured by, that particular payment. All other tax amounts for which the Port is or will be entitled to reimbursement from Airline shall be payable by Airline to the Port at least fifteen (15) days prior to the due dates of the respective tax amounts involved, provided that Airline shall be entitled to a minimum of ten (10) days written notice of the amounts payable by it.

24.14 Exhibits.

All exhibits referred to in this Agreement and which may, from time to time, be referred to in any duly executed amendment to this Agreement are (and with respect to future amendments, shall be) by such reference incorporated in this Agreement and shall be deemed a part of this Agreement as fully as if set forth within it.

24.15 Entire Agreement.

This Agreement supersedes the 2013 SLOA, if any, between Airline and the Port; *provided*, however, that any approvals obtained from either party under the provisions of the 2013 SLOA shall survive its termination. The parties intend that this Agreement shall be the final expression of their agreement with respect to its subject matter and may not be contradicted by evidence of any prior or contemporaneous written or oral agreements or understandings. The parties further intend that this Agreement shall constitute the complete and exclusive statement of its terms and that no extrinsic evidence whatsoever (including prior drafts of the Agreement)

may be introduced in any judicial, administrative or other legal proceeding involving this Agreement.

24.16 Amendments.

Except as specifically provided herein, neither this Agreement, nor any of its term or provisions, may be changed, waived, discharged or terminated, except by a written instrument signed by the party against which the enforcement of the change, waiver, discharge or termination is sought.

24.17 No Third-Party Beneficiaries.

There are no third-party beneficiaries to this Agreement.

24.18 No Joint Venture.

It is expressly agreed that the Parties are not, in any way or for any purpose, partners and therefore do not assume any responsibilities for one another.

24.19 Attorneys' Fees.

In the event that either party shall be required to bring any action to enforce any of the provisions of this Agreement, or shall be required to defend any action brought by the other party with respect to this Agreement, and in the further event that one party shall substantially prevail in such action, the losing party shall pay all of the prevailing party's reasonable costs and reasonable attorneys fees as determined by the court. In the event the Port or Airline is represented by in-house attorneys in such action, such attorneys' fees shall be computed at hourly rates charged by attorneys of comparable experience in private practice in Seattle; *provided*, however, that Airlines shall only be required to pay to the Port the difference between the total attorneys fees owed by Airline and the amount direct billed to the Port by its in-house counsel.

24.20 Liens and Encumbrances.

Airline shall keep the Premises free and clear of any liens and encumbrances arising or growing out of Airline's use and occupancy of the Premises or activities at the Airport. Airline agrees to fully indemnify and defend the Port in connection with any such liens filed against the Premises. At the Port's request, Airline shall furnish the Port with written proof of payment of any item that would or might constitute the basis for such a lien on the Premises if not paid.

24.21 Notices.

All notices hereunder shall be in writing and shall be delivered personally, by certified or registered mail, or by recognized overnight courier. For any notice directed to the Port, the address shall be as provided in Section 1:

For any notice directed to Airline, the address shall be as set forth in Section 1 of this Agreement. Either party may, however, designate a different address from time to time by

providing written notice thereof. Notices shall be deemed delivered (i) when personally delivered; (ii) on the third day after mailing when sent by certified or registered mail and the postmark affixed by the United States Postal Service shall be conclusive evidence of the date of mailing; or (iii) on the first business day after deposit with a recognized overnight courier if deposited in time to permit overnight delivery by such courier as determined by its posted cutoff times for receipt of items for overnight delivery to the recipient. Payments may be made in the manner provided for notice or may be delivered by regular mail (postage prepaid); provided, payments made by regular mail (postage prepaid) shall be deemed delivered when actually received by the Port.

24.22 Labor Disputes.

Airline agrees to use reasonable efforts to avoid disruption to the Port, its tenants or members of the public, arising from labor disputes involving Airline, and in the event of a strike, picketing, demonstration or other labor difficulty involving Airline, to use its good offices, including the utilization of available legal remedies, to minimize or eliminate any disruption to the Port, its tenants or members of the public, arising from such strike, picketing, demonstration or other labor difficulty.

24.23 Agreement Not to Grant More Favorable Terms.

During the Term, the Port agrees not to enter into any lease, contract or other agreement with any other Air Carrier conducting operations at the Airport that contains rates and charges more favorable to such Air Carrier than the rates and charges payable by Airline under this Agreement, unless the Port also makes those more favorable terms available to Airline. The provisions of this Section 24.23 shall in no way limit, impair or interfere with the Port's ability to charge or establish such rates and charges as the Port may deem applicable when entering into any lease, contract or other agreement with any party that is not an Air Carrier.

IN WITNESS WHEREOF, the parties hereto have entered into this Agreement as of the Effective Date.

PORT OF SEATTLE

a municipal corporation

By: _____

Name: _____

Title: _____

AIRLINE: <Airline Legal Name>

<Company Type and State>

By: _____

Name: _____

Title: _____

STATE OF WASHINGTON)

) ss.

COUNTY OF KING)

I certify that I know or have satisfactory evidence that _____ is the person who appeared before me, and said person acknowledged that (he/she) signed this instrument, on oath stated that (he/she) was authorized to execute the instrument and acknowledged it as the _____ of the PORT OF SEATTLE, a municipal corporation of the State of Washington, to be the free and voluntary act of such party for the uses and purposes mentioned in the instrument.

SUBSCRIBED AND SWORN to before me this _____ day of _____, 2020.

Notary Public in and for the State of Washington,
residing at: _____
My Commission Expires: _____

STATE OF _____)

) ss.

COUNTY OF _____)

I certify that I know or have satisfactory evidence that _____ is the person who appeared before me, and said person acknowledged that (he/she) signed this instrument, on oath stated that (he/she) was authorized to execute the instrument and acknowledged it as the _____ of _____, a _____, of the State of _____, to be the free and voluntary act of such party for the uses and purposes mentioned in the instrument.

SUBSCRIBED AND SWORN to before me this _____ day of _____, 2020.

Notary Public in and for the State of _____,
residing at: _____
My Commission Expires: _____

Exhibit A

Memorandum of Understanding

This Memorandum of Understanding (“MOU”) entered into this ____ day of 2018, sets forth the terms and understanding between the Port of Seattle (“Port”) and _____ (“Airline”) to work together to develop a strategic plan to reduce carbon emissions and air pollutants, and the community and environmental impacts from existing and forecasted aviation growth at Sea-Tac Airport (“Sea-Tac”). The plan will explore the use of sustainable aviation fuels as well as a variety of other mechanisms that could contribute to carbon and air emission reductions, including technology, operations, infrastructure, and future aircraft technology.

Background

The Century Agenda of the Port of Seattle includes the goals of reducing Scope 3 greenhouse gas (GHG) emissions, which include aviation related emissions by Sea-Tac Airport, by 50 percent by 2030 and to meet increased energy needs through conservation and renewable sources.

As operator of the region’s largest commercial airport - the fastest-growing in the nation for the past three years - and an engine for economic vitality, the Port of Seattle is engaging in partnerships with the aviation industry to achieve these important environmental and community goals.

On December 19, 2017, the Port of Seattle Commission adopted a motion entitled “TO DEVELOP A COMPREHENSIVE PORT OF SEATTLE SUSTAINABLE AVIATION FUELS STRATEGY.” The motion outlined specific goals:

- By 2028, ten percent (10%) of jet fuel available at Sea-Tac will be produced regionally from sustainable sources. Meeting this near term goal will be the focus of the MOU.
- By 2035, twenty-five percent (25%) of jet fuel available at Sea-Tac will be produced regionally from sustainable sources.
- By 2050, the maximum blend currently approved for jet fuel will be produced regionally from sustainable sources (e.g., fifty percent (50%) from sustainable sources is the maximum blend currently approved for HEFA-based SAF).

Purpose

This MOU formalizes a commitment between the Airline and the Port to work in partnership to develop a strategic plan to reach the first goal of ten percent (10%) jet fuel available at Sea-Tac produced regionally from sustainable sources by 2028. The plan will identify and make

recommendations as to how to create and benefit from opportunities, address challenges, and support policies and financial incentives needed to meet the near term goal. The plan will also analyze and recommend additional mechanisms that could contribute to carbon and air emission reductions and the environmental impacts from forecasted aviation growth at Sea-Tac, including technology, operations, infrastructure and future aircraft technology.

The above goal will be accomplished by undertaking the following activities:

- By no later than thirty (30) days following signing of this MOU, representatives of the Airline, Port staff and other partners will form a committee for the purposes of developing the strategic plan.
- The committee will identify the steps necessary to deliver on the 2028 goal, including the hurdles and supports needed to reach the goal.
- The committee will evaluate market barriers and opportunities to produce SAF in the region, and identify strategies to overcome those barriers.
- The committee will consider the wealth of material available from existing science and industry resources, and identify gaps in the research that would be helpful in reaching the goal.
- The committee will consult, as needed, with experts to update the work completed in the Sustainable Aviation Fuels NW report published in 2011. This will include review of the factors necessary to meet current internationally accepted standards or protocols for certifying the sustainability of the fuel.
- The strategic plan will include the steps and key milestones to meet the 2028 goal and other mechanisms that could contribute to carbon and air emission reductions at Sea-Tac to meet the Port's near term Century Agenda GHG reduction goals.
- The Port contemplates a future MOU with Airline to implement the strategic plan.

Reporting

The parties to the MOU will return to the Commission in open session with a scope of work for the strategic plan described above within two (2) months of forming the Airline-Port committee. Once the scope of work is approved by the Commission, the progress of the Airline-Port committee will be overseen by the Commission's Energy and Sustainability Policy Committee. It is expected that a draft of the strategic plan will be completed within nine (9) months of the Commission's approval of the scope of work. The Airline-Port committee will report monthly to the Energy and Sustainability Policy Committee on the progress of the plan's development and

identify any near term opportunities and/or issues of concern. The parties will return to the Energy and Sustainability Policy Committee within twelve (12) months of forming the Airline-Port committee with the draft final strategic plan, and then to the Commission for approval or identification of additional work needed to be accomplished.

Funding

This MOU is not a commitment of funds on behalf of any of the parties. The parties will commit a sufficient level of staff resources to accomplish development of the plan on the specified timeline.

Duration

This MOU shall become effective upon signature by the authorized officials from the Airline and will remain in effect for the duration of the Signatory Lease and Operating Agreement IV, unless otherwise modified or terminated in writing by agreement of the parties.

PORT OF SEATTLE

By: _____
Stephen P. Metruck
Executive Director

By: _____
Name: _____
Its: _____

EXHIBIT B

SEATAC INTERNATIONAL AIRPORT LEGAL DESCRIPTION (AS OF APRIL, 2003)

THOSE PORTIONS OF SECTIONS 16, 20, 21, 28, 29, 32 AND 33, ALL IN TOWNSHIP 23 NORTH, RANGE 4 EAST, W.M., AND SECTIONS 4,5,8,AND 9 TOWNSHIP 22 NORTH, RANGE 4 EAST, W.M., ALL IN KING COUNTY, WASHINGTON, MORE FULLY DESCRIBED AS FOLLOWS:

COMMENCING AT THE NORTHWEST CORNER OF SECTION 21, THENCE S 1°32'40" W A DISTANCE OF 687.14 FEET, TO THE INTERSECTION OF THE SOUTH MARGIN OF SO. 146TH ST. AND THE CENTERLINE OF 16TH AVE. S. AND THE TRUE POINT OF BEGINNING,

THENCE S 89° 42' 53" E ALONG SAID MARGIN A DISTANCE OF 2599.82 FEET, TO THE WEST MARGIN OF 24TH AVE. SOUTH;
THENCE S 1° 12' 07" W ALONG SAID MARGIN A DISTANCE OF 2344.66 FEET;
THENCE N 88° 47' 53" W A DISTANCE OF 65.00 FEET;
THENCE S 1° 12' 07" A DISTANCE OF 259.67 FEET, TO THE NORTHERLY MARGIN OF S 154TH ST.;
THENCE N 89° 07' 21" W A DISTANCE OF 65.00 FEET;
THENCE S 1° 06' 32" W A DISTANCE OF 77.51 FEET, TO THE POINT OF CURVE TO THE LEFT
HAVING A RADIUS OF 230.00 FEET WITH A CENTRAL ANGLE OF 90°13'23"
WHOSE TERMINUS POINT BEARS S 88° 53' 28" E, AN ARC DISTANCE OF 362.25 FEET TO A POINT OF TANGENCY;
THENCE N 0° 53' 09" E A DISTANCE OF 171.00 FEET;
THENCE S 87° 36' 22" E A DISTANCE OF 228.00 FEET, TO A POINT OF INTERSECTION WITH A
CURVE TO THE RIGHT HAVING A RADIUS OF 835.00 FEET, WITH A CENTRAL ANGLE OF 34°49'38" WHOSE TERMINUS POINT BEARS S 0° 52' 40" W AN ARC DISTANCE OF 507.55 FEET TO A POINT OF TANGENCY;
THENCE S 54° 17' 42" E A DISTANCE OF 389.30 FEET, TO A POINT OF CURVE TO THE RIGHT
HAVING A RADIUS OF 635.00 FEET, WITH A CENTRAL ANGLE OF 89°56'15"
WHOSE TERMINUS POINT BEARS S 35° 42' 18" W AN ARC DISTANCE OF 996.76 FEET TO A POINT OF TANGENCY;
THENCE S 35° 38' 33" W DISTANCE OF 611.29 FEET, TO A POINT OF CURVE TO THE LEFT HAVING
A RADIUS OF 1965.00 FEET, WITH A CENTRAL ANGLE OF 3°37'29" WHOSE TERMINUS POINT BEARS S 54° 21' 27" E, AN ARC DISTANCE OF 124.31 FEET, TO A POINT ON THE NORTH MARGIN OF SO. 160TH ST.;
THENCE S 89° 08' 57" E ALONG SAID MARGIN A DISTANCE OF 434.00 FEET;
THENCE S 1° 27' 39" W A DISTANCE OF 30.00 FEET, TO THE NORTHWEST CORNER OF THE
NORTHEAST QUARTER OF THE NORTHEAST QUARTER OF SECTION 28;
THENCE CONTINUING S 1° 27' 39" W A DISTANCE OF 814.56 FEET;

EXHIBIT B

THENCE N 89° 09' 37" W A DISTANCE OF 657.02 FEET;
THENCE S 1° 31' 52" W A DISTANCE OF 1809.53 FEET, TO THE SOUTH LINE OF THE
NORTHEAST
QUARTER
OF SECTION 28;

THENCE S 1° 36' 48" W A DISTANCE OF 682.20 FEET, TO THE SOUTHERLY MARGIN
OF S. 170TH
STREET;

THENCE S 88° 58' 49" E A DISTANCE OF 330.33 FEET;

THENCE S 1° 33' 10" W A DISTANCE OF 623.29 FEET;

THENCE S 88° 47' 28" E A DISTANCE OF 490.00 FEET, TO A POINT ON A CURVE OF
THE

WESTERLY MARGIN OF INTERNATIONAL BOULEVARD (U.S. HIGHWAY 99), SAID
CURVE TO THE LEFT HAVING A RADIUS OF 5779.58 FEET, WITH A CENTRAL
ANGLE OF 6°53'44" WHOSE TERMINUS POINT BEARS

S 84° 50' 31" E AN ARC DISTANCE OF 695.56 FEET TO A POINT OF TANGENCY;
THENCE SOUTHERLY ALONG SAID MARGIN TO THE NORTHWEST CORNER OF
TRACT 20, BOW

LAKE TRACTS UNRECORDED;

THENCE CONTINUE SOUTHERLY ALONG SAID MARGIN A DISTANCE OF 21.40 FEET;

THENCE S 87° 58' 45" W A DISTANCE OF 96.00 FEET;

THENCE S 40° 44' 36" W A DISTANCE OF 92.76 FEET;

THENCE N 88° 10' 06" W A DISTANCE OF 0.57 FEET;

THENCE S 41° 29' 37" W A DISTANCE OF 142.37 FEET;

THENCE CONTINUING S 41° 29' 37" W A DISTANCE OF 196.34 FEET;

THENCE S 23° 31' 31" W TO THE EAST MARGIN OF 28TH AVE SOUTH;

THENCE N 89° 39' 32" W A DISTANCE OF 40 FEET TO THE WEST MARGIN OF 28TH
AVE. SOUTH; THENCE SOUTHERLY ALONG SAID MARGIN TO THE NORTHERLY
MARGIN OF SOUTH 188TH ST;

THENCE CONTINUING S 3° 11' 54" W A DISTANCE OF 265.02 FEET;

THENCE N 88° 09' 20" W A DISTANCE OF 10.00 FEET;

THENCE S 3° 11' 54" W A DISTANCE OF 713.15 FEET;

THENCE S 87° 41' 50" E A DISTANCE OF 10.00 FEET;

THENCE S 3° 11' 54" W A DISTANCE OF 138.23 FEET;

THENCE N 87° 41' 50" W A DISTANCE OF 10.00 FEET;

THENCE S 3° 11' 54" W A DISTANCE OF 200.00 FEET, TO THE NORTHERLY MARGIN
OF S 192ND ST.

THENCE S 87° 41' 50" E A DISTANCE OF 30.01 FEET;

THENCE S 3° 11' 54" W A DISTANCE OF 30.01 FEET, TO THE INTERSECTION OF
SOUTH 192ND ST.

AND 28TH AVENUE SOUTH, THE INTERSECTION BEING THE SOUTHWEST CORNER
OF THE SOUTHEAST QUARTER OF THE SOUTHEAST QUARTER OF SECTION 33;

THENCE N 87° 41' 50" W A DISTANCE OF 262.81 FEET;

THENCE S 0° 00' 00" E A DISTANCE OF 285.00 FEET;

THENCE N 87° 41' 50" W A DISTANCE OF 30.00 FEET;

THENCE S 0° 00' 00" E A DISTANCE OF 32.56 FEET;

THENCE N 87° 41' 50" W A DISTANCE OF 105.00 FEET;

THENCE S 0° 00' 00" E A DISTANCE OF 256.50 FEET;

THENCE N 87° 28' 20" W A DISTANCE OF 264.48 FEET;

EXHIBIT B

THENCE S 1° 00' 00" E A DISTANCE OF 174.79 FEET TO THE NORTH BOUNDARY LINE OF

LOWES TERRACE AS RECORDED IN VOLUME 49 OF PLATS, PAGE 9 RECORDS OF KING COUNTY;

THENCE EASTERLY ALONG SAID BOUNDARY LINE TO THE WEST MARGIN OF 28TH AVE

SOUTH;

THENCE SOUTHERLY ALONG SAID MARGIN TO THE NORTH MARGIN OF SOUTH 200TH ST;

THENCE WESTERLY ALONG SAID MARGIN TO THE EAST MARGIN OF 18TH AVE SOUTH;

THENCE N 88° 26' 13" W A DISTANCE OF 264.40 FEET TO THE WEST MARGIN OF STATE

HIGHWAY S.R. 509;

THENCE CONTINUING N 88° 26' 13" W A DISTANCE OF 662.69 FEET TO THE WEST LINE OF

SECTION 4, THE CORNER BEING N 3° 59' 14" W A DISTANCE OF 30.14 FEET FROM THE WEST QUARTER CORNER OF SECTION 4;

THENCE CONTINUING WESTERLY ALONG THE NORTH MARGIN OF SOUTH 200TH ST. TO THE EAST MARGIN OF 15TH AVE SOUTH;

THENCE NORTHERLY ALONG SAID MARGIN TO THE NORTH MARGIN OF SOUTH 198TH

STREET;

THENCE WESTERLY ALONG SAID MARGIN TO THE EAST MARGIN OF 13TH AVE SOUTH;

THENCE NORTHERLY ALONG SAID MARGIN TO THE NORTH MARGIN OF SOUTH 196TH PLACE;

THENCE WESTERLY ALONG SAID MARGIN TO THE SOUTHWEST CORNER OF LOT 6, KOESSNER

ADDITION AS RECORDED IN VOLUME 57 OF PLATS, PAGES 75-77;

THENCE NORTHERLY ALONG THE WEST LOT LINE OF SAID LOT TO THE SOUTH MARGIN OF

SOUTH 196TH STREET;

THENCE EASTERLY ALONG SAID MARGIN TO THE WEST MARGIN OF STATE HIGHWAY S.R. 509;

THENCE CONTINUING ALONG SAID MARGIN TO THE WEST LINE OF SECTION 4-22-4;

THENCE NORTHERLY ALONG SAID SECTION LINE TO THE NORTH MARGIN OF SOUTH 188TH

STREET;

THENCE WESTERLY ALONG SAID MARGIN TO THE EASTERLY MARGIN OF STATE HIGHWAY

SR 509;

THENCE NORTHWESTERLY ALONG SAID MARGIN TO THE EAST MARGIN OF DES MOINES

MEMORIAL DRIVE;

THENCE NORTHERLY ALONG SAID MARGIN TO THE SOUTH MARGIN OF SOUTH 144TH STREET;

THENCE EASTERLY ALONG SAID MARGIN TO THE WEST MARGIN OF 16TH AVE SOUTH;

THENCE SOUTHERLY ALONG SAID MARGIN TO THE SOUTH MARGIN OF SOUTH 146TH STREET;

EXHIBIT B

THENCE EASTERLY ALONG SAID MARGIN TO THE CENTERLINE OF 16TH AVE
SOUTH AND THE
TRUE POINT OF BEGINNING.

EXCEPT:

ALL DEDICATED ROADWAYS AND STATE HIGHWAYS SR 509 AND SR 518 RIGHT OF
WAYS WITHIN THE ABOVE DESCRIBED BOUNDARY

KING COUNTY ASSESSOR
PARCEL NUMBER 2123049034
PARCEL NUMBER 2023049081
PARCEL NUMBER 2023049283
PARCEL NUMBER 2023049340
PARCEL NUMBER 2023049058
PARCEL NUMBER 2023049110
PARCEL NUMBER 2023049234
PARCEL NUMBER 2023049125
PARCEL NUMBER 2023049229

ALSO:

COMMENCING AT THE SOUTHWEST CORNER OF SECTION 16, TOWNSHIP 23 NORTH,
RANGE 4 EAST, BEING THE TRUE POINT OF BEGINNING;
THENCE NORTHERLY ALONG WEST LINE OF SAID SECTION TO THE NORTH
MARGIN OF
SOUTH 144TH STREET;
THENCE WESTERLY ALONG SAID MARGIN TO THE EAST MARGIN OF DES MOINES
MEMORIAL DRIVE;
THENCE NORTHERLY ALONG SAID MARGIN TO THE SOUTH MARGIN OF SOUTH
128TH ST;
THENCE EASTERLY TO THE WEST MARGIN OF 18TH AVE. SOUTH;
THENCE SOUTHERLY ALONG SAID MARGIN TO THE SOUTH MARGIN OF SOUTH
130TH ST;
THENCE EASTERLY ALONG SAID MARGIN TO THE EAST MARGIN OF 20TH AVE.
SOUTH;
THENCE NORTHERLY ALONG SAID MARGIN TO THE SOUTH MARGIN OF SOUTH
128TH ST;
THENCE EASTERLY TO THE EAST LINE OF THE WEST HALF OF THE WEST HALF OF
THE
NORTHEAST QUARTER OF THE NORTHWEST QUARTER OF SECTION 16;
THENCE SOUTHERLY ALONG SAID LINE TO THE SOUTHEAST CORNER OF LOT 12,
J.F.
ORD'S HOME TRACTS, AS RECORDED IN VOLUME 20 OF PLATS, PAGE 11;
THENCE EASTERLY ALONG THE SOUTH LINE OF SAID LOT TO THE NORTHEAST
CORNER
OF LOT 7 IN SAID PLAT;
THENCE SOUTHERLY ALONG THE EAST LINE OF SAID LOT TO THE SOUTH MARGIN
OF
SOUTH 136TH STREET;
THENCE EASTERLY ALONG SAID MARGIN TO THE WEST MARGIN OF 24TH AVE.
SOUTH;

EXHIBIT B

THENCE SOUTHERLY ALONG SAID MARGIN TO THE NORTH MARGIN OF SOUTH 146TH ST;
THENCE WESTERLY ALONG SAID MARGIN TO THE WEST LINE OF SECTION 21;
THENCE NORTHERLY ALONG SAID LINE TO THE NORTHWEST CORNER OF SECTION 21
AND THE TRUE POINT OF BEGINNING.

EXCEPT;

ALL DEDICATED ROADWAYS LYING WITHIN THE ABOVE DESCRIBED BOUNDARY.

KING COUNTY ACCESSOR
PARCEL NUMBER 6083000142
PARCEL NUMBER 6083000122
PARCEL NUMBER 6083000150
PARCEL NUMBER 6083000148
PARCEL NUMBER 6083000146
PARCEL NUMBER 6083000143
PARCEL NUMBER 1623049079
PARCEL NUMBER 1623049407
PARCEL NUMBER 1623049238
PARCEL NUMBER 1623049181
PARCEL NUMBER 2123049121
PARCEL NUMBER 2123049036
PARCEL NUMBER 1723049076
PARCEL NUMBER 1723049178
PARCEL NUMBER 1723049156

ALSO:

COMMENCING AT THE CENTER OF SECTION 4, TOWNSHIP 22 NORTH, RANGE 4 EAST,
THENCE SOUTH ALONG SECTION LINE TO THE INTERSECTION WITH THE SOUTH MARGIN OF SOUTH 200TH STREET AND THE TRUE POINT OF BEGINNING;

THENCE CONTINUING ALONG SAID SECTION LINE TO THE NORTH QUARTER CORNER OF
SECTION 9, TOWNSHIP 22N, RANGE 4E;
THENCE CONTINUING SOUTH ALONG SECTION LINE TO THE CENTER OF SECTION 9;
THENCE WESTERLY ALONG THE SOUTH LINE OF THE NORTHWEST QUARTER TO THE
WEST QUARTER CORNER;
THENCE NORTHERLY ALONG THE WEST SECTION LINE TO THE SOUTH MARGIN OF 16TH
AVE. SOUTH;
THENCE WESTERLY TO THE SOUTHEAST CORNER OF LOT 8 OF CORDELL TRACTS NO. 3, AS
RECORDED IN VOLUME 67, BOOK OF PLATS, PAGE 70;
THENCE NORTHERLY ALONG THE EAST BOUNDARY OF SAID PLAT TO THE NORTHEAST

EXHIBIT B

CORNER OF LOT 6 OF SAID PLAT AND THE SOUTHWEST MARGIN OF 15TH AVE. SOUTH;
THENCE EASTERLY ALONG SOUTH MARGIN OF 15TH AVE. SOUTH TO THE SOUTHWEST

CORNER OF LOT 5, CORDELL TRACTS, AS RECORDED IN VOLUME 64, BOOK OF PLATS,

PAGE 70;
THENCE CONTINUING EASTERLY ALONG SOUTH LINE OF SAID PLAT TO THE SOUTHEAST

CORNER OF LOT 5;
THENCE NORTHERLY TO THE NORTHEAST CORNER OF LOT 8 IN SAID PLAT AND THE

INTERSECTION WITH THE SOUTH MARGIN OF SOUTH 208TH STREET;
THENCE CONTINUING NORTHERLY ALONG THE SAME LINE TO THE NORTH MARGIN OF

SOUTH 208TH STREET;
THENCE WESTERLY ALONG SAID MARGIN TO THE SOUTHWEST CORNER OF LOT 19,

BLOCK 81, SEELEY'S ADDITION TO THE CITY OF DES MOINES, AS RECORDED IN VOLUME 15, BOOK OF PLATS, PAGE 59;

THENCE NORTHERLY ALONG THE WEST LINE OF BLOCK 81 AND CONTINUING NORTH TO THE NORTH MARGIN OF SOUTH 201ST STREET;

THENCE WESTERLY ALONG SAID MARGIN TO THE EAST MARGIN OF 15TH AVE. SOUTH;

THENCE NORTHERLY TO THE SOUTH MARGIN OF SOUTH 200TH STREET;
THENCE EASTERLY ALONG SAID MARGIN TO THE TRUE POINT OF BEGINNING.

EXCEPT:

ALL DEDICATED ROADWAYS AND STATE HIGHWAY S.R.509 RIGHT OF WAY.

KING COUNTY ASSESSOR

PARCEL NUMBER 0422049031

PARCEL NUMBER 6663000101

PARCEL NUMBER 5251100095

PARCEL NUMBER 0422049032

PARCEL NUMBER 0422049186

PARCEL NUMBER 0422049025

PARCEL NUMBER 0922049006

PARCEL NUMBER 0922049263

PARCEL NUMBER 2782400190

ALSO:

A PORTION OF THE SOUTHEAST QUARTER OF THE SOUTHEAST QUARTER OF SECTION 21 AND THE SOUTHWEST QUARTER OF THE SOUTHWEST QUARTER OF SECTION 22, TOWNSHIP 23 NORTH, RANGE 4 EAST W.M. IN THE CITY OF SEA-TAC, KING COUNTY, WASHINGTON DESCRIBED AS FOLLOWS:

COMMENCING AT THE SOUTHEAST CORNER OF SAID SECTION 21, THENCE S 89° 24' 10" E

ALONG THE SOUTH LINE OF SAID SECTION A DISTANCE OF 32.66 FEET

EXHIBIT B

THENCE N 00° 35' 50" W, PERPENDICULAR TO SAID SOUTH LINE, A DISTANCE OF 30.00 FEET

TO THE NORTH MARGIN OF SOUTH 160TH STREET AND THE TRUE POINT OF BEGINNING;

THENCE S 89° 24' 10" W, PARALLEL TO SAID SOUTH LINE A DISTANCE OF 1171.44 FEET TO THE SOUTHEASTERLY MARGIN OF SR 518, THE AIRPORT ACCESS FREEWAY;

THENCE N 33° 37' 38" E ALONG SAID SOUTHEASTERLY MARGIN A DISTANCE OF 157.41

FEET;

THENCE N 43° 33' 02" E A DISTANCE OF 200.05 FEET;

THENCE N 40° 36' 28" E A DISTANCE OF 312.55 FEET;

THENCE N 44° 24' 06" E A DISTANCE OF 449.98 FEET;

THENCE N 52° 17' 49" E A DISTANCE OF 474.38 FEET;

THENCE S 58° 44' 35" E A DISTANCE OF 90.81 FEET TO THE EAST LINE OF SAID SECTION 21;

THENCE S 00° 25' 29" E ALONG THE SAID EAST LINE, A DISTANCE OF 863.26 FEET;

THENCE N 89° 24' 10" E PARALLEL TO THE SOUTH LINE OF SAID SECTION 21, A DISTANCE

OF 37.55 FEET TO THE NORTHWESTERLY MARGIN OF SR 99, INTERNATIONAL BOULEVARD;

THENCE S 18° 44' 29" W ALONG SAID MARGIN, A DISTANCE OF 214.13 FEET TO THE TRUE

POINT OF BEGINNING.

ALSO:

LOTS 1 THROUGH 14 IN THE PLAT OF LEBECK'S ADDITION, A PORTION OF WILDON UNRECORDED IN THE NORTHEAST QUARTER OF THE NORTHEAST QUARTER OF SECTION 28, TOWNSHIP 23 NORTH, RANGE 4 EAST, W.M. IN THE CITY OF SEA-TAC, KING COUNTY, WASHINGTON.

ALSO:

THAT PORTION OF THE EAST HALF OF SECTION 21, TOWNSHIP 23 NORTH, RANGE 4 EAST, W.M., IN KING COUNTY, WASHINGTON DESCRIBED AS FOLLOWS:

PARCEL "A"

BEGINNING AT THE SOUTH QUARTER CORNER OF SECTION 21 TOWNSHIP 23 NORTH, RANGE 4 EAST, W.M.,

THENCE N 1°11'59" E A DISTANCE OF 2,645.25 FEET;

THENCE S 88°48'01" E A DISTANCE OF 183.18 FEET TO THE TRUE POINT OF BEGINNING;

THENCE S 89°12'49" E A DISTANCE OF 1,122.34 FEET;

THENCE S 1°03'30" W A DISTANCE OF 583.45 FEET;

THENCE N 89°07'39" W A DISTANCE OF 68.16 FEET;

THENCE N 00°52'21" E A DISTANCE OF 19.00 FEET;

THENCE N 86°58'55" W A DISTANCE OF 110.34 FEET;

THENCE N 54°03'28" W A DISTANCE OF 52.50 FEET;

THENCE N 61°27'40" W A DISTANCE OF 408.85 FEET;

EXHIBIT B

THENCE N 63°27'44" W A DISTANCE OF 596.23 FEET;
THENCE N 1°11'59" E A DISTANCE OF 80.39 FEET TO CLOSE AT THE TRUE POINT OF
BEGINNING.

SUBJECT TO EASEMENTS, RESERVATIONS, COVENANTS AND RESTRICTIONS OF
RECORD.

PARCEL "B"

BEGINNING AT THE SOUTH QUARTER CORNER OF SECTION 21, TOWNSHIP 23
NORTH, RANGE 4 EAST, W.M.;

THENCE N 1°11'59" E A DISTANCE OF 2,773.93 FEET;

THENCE S 88°48'01" E A DISTANCE OF 30.00 FEET TO THE TRUE POINT OF
BEGINNING;

THENCE N 1°11'59" E A DISTANCE OF 512.52 FEET TO A POINT OF CURVE;

THENCE ALONG A 25.00 FEET RADIUS CURVE TO THE RIGHT, THE CENTER OF
WHICH

BEARS S 88°48'01" E FROM THE PC, AN ARC DISTANCE OF 39.07 FEET THRU A
CENTRAL

ANGLE OF 89°31'52" TO A POINT OF TANGENCY;

THENCE N 1°11'59" E A DISTANCE OF 15.00 FEET;

THENCE S 89°16'09" E A DISTANCE OF 271.22 FEET;

THENCE S 1°29'46" W A DISTANCE OF 15.00 FEET;

THENCE S 89°16'09" E A DISTANCE OF 270.86 FEET TO A POINT OF CURVE;

THENCE ALONG A 25.00 FEET RADIUS CURVE TO THE RIGHT, THE CENTER OF
WHICH

BEARS S 0°43'51" W FROM THE PC, AN ARC DISTANCE OF 31.56 FEET THRU A
CENTRAL

ANGLE OF 90°23'56" TO A POINT OF TANGENCY;

THENCE S 1°07'48" W A DISTANCE OF 284.20 FEET;

THENCE S 89°16'12" E A DISTANCE OF 25.02 FEET;

THENCE S 1°07'48" W A DISTANCE OF 303.35 FEET;

THENCE N 89°12'49" W A DISTANCE OF 482.35 FEET;

THENCE N 39°49'29" W A DISTANCE OF 91.92 FEET;

THENCE N 89°12'49" W A DISTANCE OF 70.00 FEET TO CLOSE AT THE TRUE POINT
OF

BEGINNING

SUBJECT TO EASEMENTS, RESERVATIONS, COVENANTS AND RESTRICTIONS OF
RECORD.

PARCEL "C"

BEGINNING AT THE SOUTH QUARTER CORNER OF SECTION 21, TOWNSHIP 23
NORTH, RANGE 4 EAST, W.M.,

THENCE N 1°11'59" E A DISTANCE OF 3,396.45 FEET;

THENCE S 88°48'01" E A DISTANCE OF 30.00 FEET TO THE TRUE POINT OF
BEGINNING;

EXHIBIT B

THENCE N 1°11'59" E A DISTANCE OF 553.96 FEET TO A POINT OF CURVE;
THENCE ALONG A 25.00 FEET RADIUS CURVE TO THE RIGHT, THE CENTER OF WHICH

BEARS S 88°48'01" E FROM THE PC, AN ARC DISTANCE OF 39.01 FEET THRU A CENTRAL

ANGLE OF 89°24'14" TO A POINT OF TANGENCY;

THENCE S 89°23'47" E A DISTANCE OF 597.11 FEET;

THENCE S 1°08'05" W A DISTANCE OF 605.29 FEET;

THENCE N 89°16'09" W A DISTANCE OF 597.32 FEET TO A POINT OF CURVE;

THENCE ALONG A 25.00 FEET RADIUS CURVE TO THE RIGHT, THE CENTER OF WHICH

BEARS N 0°43'51" E FROM THE PC, AN ARC DISTANCE OF 39.48 FEET THRU A CENTRAL

ANGLE OF 90°28'08" TO A CLOSE AT THE TRUE POINT OF BEGINNING.

SUBJECT TO EASEMENTS, RESERVATIONS, COVENANTS AND RESTRICTIONS OF RECORD.

EXCEPT:

THE FOLLOWING DESCRIBED PARCEL IS IN THE NORTHWEST QUARTER OF THE NORTHEAST QUARTER OF SECTION 4, TOWNSHIP 22 NORTH, RANGE 4 EAST, W.M., AND INCLUDES A PORTION OF LOTS 1 THROUGH 6 LOWES TERRACE NO. 4 & 5, MORE PARTICULARLY DESCRIBED AS FOLLOWS:

BEGINNING AT THE NORTHEAST CORNER OF SAID SECTION 4, SAID EAST CORNER BEING THE "BOSTIAN" CORNER WHICH IS A 3 INCH BRASS DISC STAMPED B91-A;
THENCE N 87°28'53" W ALONG THE NORTH LINE OF SAID SECTION 4 A DISTANCE OF

1,518.03 FEET;

THENCE S 2°31'07" W 30.00 FEET TO THE TRUE POINT OF BEGINNING, SAID POINT BEING THE INTERSECTION OF THE WEST MARGIN OF 28TH AVENUE SOUTH AND THE

SOUTH MARGIN OF SOUTH 192ND STREET;

THENCE S 1°07'26" E ALONG THE WEST MARGIN OF 28TH AVENUE SOUTH A DISTANCE OF 729.15 FEET;

THENCE N 87°31'55" W 10.02 FEET;

THENCE S 1°07'26" E ALONG THE EAST BOUNDARY OF SAID LOWES TERRACE LOTS 1 AND 2, A DISTANCE OF 76.88 FEET;

THENCE N 87°31'55" W 340.67 FEET;

THENCE N 1°07'26" W 806.34 FEET TO THE SOUTH MARGIN OF SAID SOUTH 192ND STREET;

THENCE S 87°28'53" E ALONG SAID SOUTH MARGIN A DISTANCE OF 350.71 FEET TO THE TRUE POINT OF BEGINNING.

THE DESCRIBED AREA BEING 6.46 ACRES OR 281397.6 SQUARE FEET.

EXCEPT:

EXHIBIT B

THAT PORTION OF THE SOUTHEAST QUARTER OF THE SOUTHWEST QUARTER OF THE SOUTHEAST QUARTER OF SECTION 33, TOWNSHIP 23 NORTH, RANGE 4 EAST, W.M., IN KING COUNTY, WASHINGTON DESCRIBED AS FOLLOWS:

BEGINNING AT THE SOUTHEAST CORNER OF THE SOUTHWEST QUARTER OF THE SOUTHEAST QUARTER OF SAID SECTION 33, AS ESTABLISHED PURSUANT TO KING COUNTY SUPERIOR COURT CAUSE NUMBER 635681;

THENCE N 3°11'34" E ALONG THE EAST LINE OF SAID SUBDIVISION A DISTANCE OF 640.91

FEET;

THENCE PERPENDICULAR TO SAID EAST LINE, N 86°48'26" W A DISTANCE OF 280.00 FEET;

THENCE S 36°04'38" W A DISTANCE OF 80.00 FEET;

THENCE S 69°48'58" W A DISTANCE OF 280.00 FEET;

THENCE S 15°00'00" E A DISTANCE OF 450.00 FEET;

THENCE S 2°17'50" W, PERPENDICULAR TO THE SOUTH LINE OF SAID SUBDIVISION, A

DISTANCE OF 42.00 FEET TO SAID SOUTH LINE;

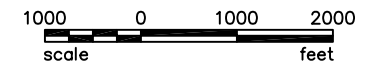
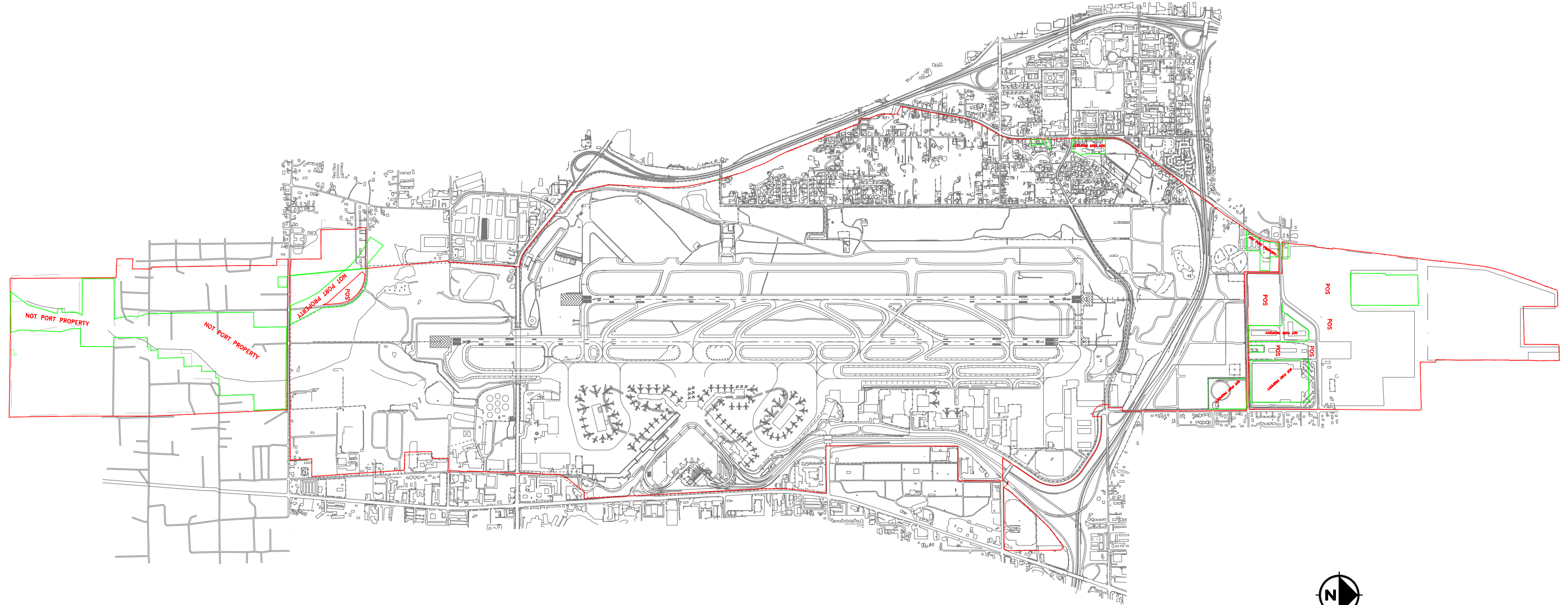
THENCE S 87°42'10" E, ALONG SAID SOUTH LINE, A DISTANCE OF 439.35 FEET TO THE

POINT OF BEGINNING.

EXCEPT THE EAST 80.00 FEET AND THE SOUTH 42.00 FEET THEREOF.

SUBJECT TO AN EASEMENT FOR UNDERGROUND UTILITIES OVER THE NORTH 15.00 FEET OF SAID PARCEL.

Legal Description



 Port of Seattle/Aviation Properties Seattle-Tacoma International Airport	DATE
	SCALE:
	DRAWN BY:
	CHECKED BY:
BUILDING:	EXHIBIT NO.
LEVEL:	
LOCATION:	

EXHIBIT C

(Placeholder for Exhibit C)

EXHIBIT D

**SEATTLE-TACOMA INTERNATIONAL AIRPORT
GATE USE, ASSIGNMENT AND SCHEDULING PROCEDURES**

PURPOSE:

The Port and the Air Carriers agree that availability of Common Use and Preferential Use Gate facilities at the Airport is limited and requires frequent coordination among the Port and the Air Carriers. In accordance with the Signatory Lease and Operating Agreement (“SLOA”) the following Gate Use, Assignment and Scheduling Procedures (“Procedures”) are established to govern the use of all gates (Preferential and Common Use) at Seattle-Tacoma International Airport by all Air Carriers.

The terms and conditions of these Procedures are intended to be consistent with SLOA and may be modified only with the approval of the Airport Director, provided that such modifications are consistent with SLOA. Where there is a conflict between the Procedures and SLOA, the provisions of SLOA shall apply.

EXCLUSION:

These Procedures are not intended to include procedures for remain overnight (R.O.N.) and remote/hardstand aircraft parking at the Airport. Said procedures will be established in separate documents.

EFFECTIVE DATE:

These revised Procedures shall take effect on March 1, 2017 and shall remain in effect, as may be amended, until rescinded in writing by the Airport Director.

Section I – Definitions

The following definitions shall be applicable whenever the specific term is used in these Procedures:

AAAC – means the Airline Airport Affairs Committee established at the Airport by the Signatory Carriers.

Advance Schedule – means an Air Carrier flight schedule submitted prior to, or on, the designated due date for participation in the Advanced Review set forth in Section 5.0 of these Procedures. Advanced Schedule(s) shall include for each flight; the flight number, scheduled

arrival and departure time, aircraft type, frequency of operation, city of origin and destination, the preferred Common Use or Preferential Use Gate as well as preferred aircraft parking position for periods of time beyond applicable gate period of use.

Air Carrier – means a carrier certified by the Secretary of Transportation under 49 U.S.C. § 41102.

Airport – means Seattle-Tacoma International Airport.

Airport Director – means the Managing Director, Aviation Division at the Airport or designee.

Signatory Lease and Operating Agreement (“SLOA”) – means the lease agreement between the Port and certain Air Carriers operating at the Airport, with an expiration date of December 31, 2017.

CUFAC – means the Common Use Facility Advisory Committee as described in Section 4.8 of SLOA.

Common Use Gate – means any Gate not assigned by the Port for Preferential Use by a Signatory Carrier as set forth in Article 4 of SLOA.

Domestic Flight – means an aircraft arriving at the Airport from a city located within the United States of America or from a city located outside of the United States of America designated as a pre-clearance location, and which has passengers and/or cargo on board that do not require clearance by the Federal Inspection Services at the Airport.

Equivalent Schedule Season – consecutive summer seasons (two summers) or consecutive winter seasons (two winters) as opposed to consecutive seasons (a summer and winter season). The summer season commences on the last Sunday in March; the winter season commences on the last Sunday in October.

FIS or Federal Inspection Services – means those services provided by federal agencies responsible for the inspection of passengers, baggage and cargo entering the United States including, but not limited to, U.S. Customs, Immigration and Naturalization Service, U.S. Department of Agriculture and U.S. Department of Public Health.

FIS Flight - means an aircraft arriving at the Airport that is not a Domestic Flight, and with passengers and/or cargo on board that require clearance by the Federal Inspection Services at the Airport.

Gate - means the portion of the Airport Terminal comprised of the aircraft parking position, the passenger loading bridges and passenger hold room.

International Gate – means Gates located at the South Satellite of the Airport, which provide aircraft parking with sterile access to the FIS for FIS Flights.

Port – means the Port of Seattle.

Preferential Use Gate – means a Gate assigned by the Port for Preferential Use by a Signatory Carrier as set forth in Article 4 of SLOA.

Scheduled Flight – means a regularly operated flight, as submitted to the Port in an Advanced Schedule, with a reasonable consistent arrival/departure time for a period of not less than four weeks, on a continuous basis to the same destination.

Scheduled Operation – means a Scheduled Airline’s operation (arrival or departure) that occurs pursuant to a schedule that is published in the Official Airline Guide (OAG) or any successor publication and that is also made available to the Port at least forty-five (45) days prior to the commencement of such operation.

Scheduled Seats – means the average daily number of outbound seats on an Air Carrier’s Scheduled Operations for the month of August of each year, which is computed by dividing total outbound seats on an Air Carrier’s Scheduled Operations for the month of August by thirty-one (31).

Secondary User – means an Air Carrier scheduled by the Port to a Preferential Use Gate that is preferentially assigned to another Air Carrier.

Signatory Air Carrier – means an Air Carrier that has signed a SLOA agreement with the Port.

Terminal – means Gates, Ticket Counters, Baggage Areas, office space, storage areas, concourses, lobbies, VIP lounges, FIS Facility, employee break rooms and Public Areas.

Section II – Procedures

1. Authority and Implementation

1.1. The Port shall be responsible for the administration and implementation of these Procedures with input, if any, from the CUFAC, as set forth below.

1.2. The Port, working cooperatively with the CUFAC, will use its best efforts to allocate and schedule Gates in a fair manner pursuant to SLOA and these Procedures.

2. CUFAC

- 2.1.** The CUFAC shall review and make recommendations to the Port about the numbers of Gates to be reserved for use as Common Use Gates during any year and about the locations within the Terminal of Common Use Gates and Preferential Use Gates. The CUFAC shall consider both the operational efficiency (from the perspectives of the Port, the Signatory Air Carriers and any non-Signatory Air Carriers) and the customer service implications of its recommendations. The CUFAC's recommendations regarding the numbers of Gates to be reserved for use as Common Use Gates shall take into account the expected average number of Scheduled Seats to be accommodated by all Gates at the Airport during the coming year. The final numbers and locations of all Common Use and Preferential Use Gates shall be determined by the Airport Director at his/her sole discretion, after taking account of the recommendations, if any, of the CUFAC.
- 2.2.** CUFAC may:

 - 2.2.1.** Review scheduling plans;
 - 2.2.2.** Recommend revisions to the Gate Use, Assignment and Scheduling Procedures;
 - 2.2.3.** Recommend options for the resolution of conflicts in the application of these Procedures and use of Gates; and
 - 2.2.4.** Provide support to the Port in ensuring the timely submittal of information required under these Procedures by all participating Air Carrier(s).
- 2.3.** CUFAC representation will consist of the following:

 - 2.3.1.** Three Port representatives, one of whom shall serve as chairperson.
 - 2.3.2.** Four representatives from the Airlines operating at the Airport, including one representative from a foreign-flag Airline and one representative from a regional Airline, as designated by the AAAC Chair. -
 - 2.3.3.** Air Carrier representation in the CUFAC shall be for a period of twelve (12) months beginning January 1st and ending December 31st of each calendar year. The AAAC Chair may extend Air Carrier representation for an additional period of time at his/her sole discretion. Where an Air Carrier representative is unable to fulfill his/her responsibilities during the appointed term of service, the AAAC Chair may replace the Air Carrier representative.
- 3.** The Port, in its sole discretion, shall designate the appropriate Port staff to perform the following duties:

 - 3.1.** Implement the Gate access priority system as further described in this document;
 - 3.2.** Communicate Gate assignments to all relevant parties;

- 3.3. Maintain Gate use records and statistics;
- 3.4. Receive Advance Schedules;
- 3.5. Evaluate and identify priorities in Gate/flight scheduling;
- 3.6. Identify Gate use conflicts with proposed schedules;
- 3.7. Ensure proper notification and distribution to Air Carriers of these Procedures and associated procedures;
- 3.8. Assist Air Carrier(s) in scheduling flights based on Gate availability;

4. Conflict Resolution

- 4.1 The Port, working in conjunction with the CUFAC, will use its best efforts to resolve conflicts arising under these Procedures.
- 4.2 In the event conflicts under these Procedures are not resolved by the Port in conjunction with the CUFAC, the Airport Director or designee shall have final authority for conflict resolution.

5. Gate Planning and Review Process

- 5.1 Gate Planning will be accomplished on a continuous basis using guidelines outlined in this section. The planning process will include a Thirty-Day Review consisting of a review of each month's Scheduled Flight(s) at least thirty (30) days prior to the beginning of the scheduled month to confirm the aircraft activity for that month. The Thirty-Day Review should also serve as a forum for discussing schedule problems of the past and current months. If the Port deems it necessary, a weekly Gate plan may be prepared.
- 5.2 Schedule review meetings may be conducted monthly, bi-weekly or weekly, to discuss and adjust the draft schedule in an effort to find space for all flights not initially accommodated on gates or for flights requiring special consideration.
- 5.3 The Port will publish a monthly master schedule for Common Use Gate allocation based on the results of the Thirty-Day Review. The resulting schedule showing all approved use times will be submitted to the Air Carriers at least two weeks prior to the beginning of the scheduled month.

6. Scheduling of Common Use Gates

- 6.1 The Port will use the following guidelines for scheduling at Common Use Gates.

6.1.1. Period of Use. Each category of flight will be allocated time on a Gate according to the number of seats in the aircraft being used to operate the flight as specified in the table below.

Period of Use on gate in minutes

Aircraft seats	Turnaround	Arrival Only	Departure Only
400 or greater	180	75	120
200-399	150	60	90
100-199	120	60	75
Less than 100	90	45	45

6.1.2. A Turnaround flight with a scheduled ground time in excess of the maximum specified in the table above will be treated as two separate flights, an independent Arrival Only and a separate independent Departure Only.

6.1.3. Flights scheduled at a common-use gate beyond the prescribed Period of Use are required to maintain the ability to vacate the gate upon reasonable notification by the Port.

6.2 Common Use Gate Priority Scheduling System. The Port will be guided by the following scheduling priorities:

6.2.1. Signatory FIS Flight on the Advance Schedule.

6.2.2. Signatory Domestic Flight on the Advance Schedule by Air Carrier that did not qualify for allocation of a Preferential Gate.

6.2.3. Signatory Domestic Flight on the Advance Schedule by Air Carrier assigned a Preferential Gate.

6.2.4. Signatory Domestic Flight on the Advance Schedule not assigned above.

6.2.5. Signatory FIS Flight not on the Advance Schedule.

6.2.6. Signatory Domestic Flight not on the Advance Schedule by Air Carrier assigned a Preferential Gate.

6.2.7. Signatory Domestic Flight not on the Advance Schedule by Air Carrier not assigned a Preferential Gate.

6.2.8. Non-Signatory FIS Flight on the Advance Schedule.

6.2.9. Non-Signatory domestic flight on the Advance Schedule.

6.2.10. Non-Signatory FIS Flight not on the Advance Schedule.

6.2.11. Non-Signatory Domestic Flight not on the Advance Schedule

6.3 In all instances, within each level of priority, flights will be prioritized in the following order:

- a) Turnaround Flight
- b) Departure Only Flight
- c) Arrival Only Flight

6.3.1. When two or more flights meet the description of any of the individual categories in sections 6.2.1 through 6.2.11, a flight operated by an aircraft with a higher capacity has priority over a flight operated by an aircraft with a lower capacity where capacity is defined by the number of seats and an on-schedule flight has priority over an off-schedule flight. Where two flights are off-schedule, the flight whose estimated time is closest to its scheduled time has priority over the other flight.

6.3.2. Existing scheduled FIS flights will have priority to an International Gate over new FIS flights on the advance schedule. Existing scheduled FIS flights are flights operated in the Equivalent Schedule Season and whereas scheduled times have not changed by more than 15 minutes.

7. Preferential Use Gates

7.1 Air Carriers assigned Preferential Use Gates shall have the right to add additional operations to their Preferential Use Gate during available Periods of Use, as that term is defined in section 4.2.1 of SLOA Article 4, after providing the Port with thirty (30) days prior written notice.

7.2 Should an Air Carrier assigned Preferential Use Gates choose to add an operation on any of its Preferential Use Gates that conflicts with the Scheduled Flight of a Secondary User at that Preferential Use Gate (that is not an International Gate, in which case this section is not applicable), the Air Carrier shall provide the Port with at least forty-five (45) days written notice of its intention. If the Port is unable to accommodate the Secondary User at another Gate, the Air Carrier with assigned the Preferential Use Gate will have to modify the Scheduled Flight time consistent with an open Period of Use.

7.3 The Port has the right to assign Secondary User(s) to Preferential Use Gates and Preferential Use International Gates, in accordance with Article 4 of SLOA. In addition:

7.3.1. Secondary Users shall be permitted to remain at the assigned Gate for a complete operation, provided the operation does not exceed the Period of Use as that term is defined in section 6.1.1.

- 7.3.2. Should the Secondary User's operation exceed the Period of Use, then the Secondary User may be required to vacate the Gate, at its sole expense, upon notification by the Port. The Secondary User may be reassigned to another Gate to complete its operation.
- 7.3.3. Should a Secondary User choose to add operations at the Airport, the Secondary User must provide the Port with a minimum of forty-five (45) days' prior written notice, provided that there is time available at the Terminal acceptable to both the Air Carrier with the assigned Preferential Gate and the Port. The Port agrees to use its best efforts, but shall not be obligated, to provide the Secondary User with an alternate Gate should the preferred gate(s) be unavailable for the desired Period of Use.

8. General Gate Use and Scheduling Procedures

- 8.1 The Port shall implement the Gate assignments for Common Use Gates on a day-to-day basis.
- 8.2 Unless previously agreed by the affected Air Carriers with concurrence from the Port, other aircraft must not be scheduled to use any portion of an Air Carrier's Period of Use.
- 8.3 An early arrival may enter an assigned Gate at any time prior to scheduled arrival, provided the preceding aircraft assigned to that Gate has departed and the Gate is available.
- 8.4 Air Carriers will report their estimated time of arrival to the Port not less than one hour following the scheduled departure from the origin city, and not less than one hour prior to its scheduled arrival. Status of delayed flights thereafter will be reported to the Port in thirty (30) minute increments. Flights with duration of less than one hour shall report estimated time of arrival as soon as possible after departure.
- 8.5 Air Carriers shall advise Port if a departing aircraft is delayed more than fifteen (15) minutes from its scheduled departure. The Port may require an Air Carrier to tow-off a delayed aircraft from a Gate if there is no other reasonable way to accommodate another Scheduled Flight.
- 8.6 In the event of disrupted airfield operations, an aircraft with a pre-approved extended ground time may be required to be towed off a Gate to an alternative parking position, if the Port finds no alternative means to accommodate another Scheduled Flight.
- 8.7 The Port will attempt to re-assign an aircraft, which lost priority due to a delay, to another Common Use or Preferential Use Gate at the first available time, at the highest level of priority that is consistent with the original priority level of the flight, provided,

however, that such reassignment will not displace an Air Carrier operating on schedule. Reassignment of a pre-assigned Common Use Gate may be required to minimize the effects of the delayed flight. The reassignment of on-time flights will be limited to only those times when a higher priority flight is delayed or, as agreed upon by the affected carriers. The Port will attempt to re-assign an aircraft to a Gate in close proximity to the Air Carrier's normal operational area.

9. Changes and Revisions

The CUFAC may recommend changes to the terms and conditions of the Gate Use, Assignment and Scheduling Procedures contained herein. Such recommended changes can be approved and effected only in writing by the Airport Director or designee, at its sole discretion. All users will be notified in writing of any changes or revisions at least 30 days prior to implementation.

10. Training and Equipment Use

All personnel operating Port owned gate equipment, must have received appropriate training in the operations of said equipment, before attempting use. Training records on all employees operating Port owned equipment are required to be forwarded to the Port designee. It is the responsibility of the Air Carrier to ensure compliance with this provision.

2018 EXHIBIT E
SEA-TAC INTERNATIONAL AIRPORT
FINAL GATE ALLOCATION
EFFECTIVE JAN 1, 2018

Gate	Carrier	Comments
1	A1	DL Delta
2	A2	DL Delta
3	A3	DL Delta
4	A4	DL Delta
5	A5	UA United
6	A6	UC Under Const
7	A7	UC Under Const
8	A8	UA United
9	A9	UA United
10	A10	UA United
11	A11	UA United
12	A12	POS Port of Seattle
13	A13	POS Port of Seattle
14	A14	AC Air Canada

1	C2	QX Horizon
2	C3	AS Alaska
3	C4	QX Horizon
4	C6	QX Horizon
5	C8	QX Horizon
6	C9	AS Alaska
7	C10	QX Horizon
8	C11	AS Alaska
9	C12	QX Horizon
10	C14	QX Horizon
11	C15	AS Alaska
12	C16	AS Alaska
13	C17	AS Alaska
14	C18	AS Alaska
15	C20	AS Alaska

1	N1	AS Alaska
2	N2	AS Alaska
3	N3	AS Alaska
4	N4	AS Alaska
5	N6	AS Alaska
6	N7	AS Alaska
7	N8	AS Alaska
8	N9	AS Alaska
9	N10	AS Alaska
10	N11	AS Alaska
11	N12	AS Alaska
12	N13	UC Under Const
13	N14	UC Under Const
14	N16	AS Alaska

Gate	Carrier	Comments
1	B1	DL Delta
2	B3	DL Delta
3	B4	DL Delta
4	B5	DL Delta
5	B5A	DL Delta
6	B6	WN Southwest
7	B7	DL Delta
8	B7A	DL Delta
9	B8	WN Southwest
10	B9	DL Delta
11	B10	WN Southwest
12	B11	B6 JetBlue
13	B12	WN Southwest
14	B14	WN Southwest
15	B15	POS Port of Seattle

1	D1	AS Alaska
2	D2	AS Alaska
3	D3	AS Alaska
4	D4	POS Port of Seattle
5	D5	VX Virgin America
6	D7	NK Spirit
7	D8	AA American
8	D9	AA American
9	D10	AA American
10	D11	AA American

1	S1	POS Port of Seattle
2	S2A	DL Delta
3	S2B	DL Delta
4	S3	DL Delta
5	S5	UC Under Const
6	S6	UC Under Const
7	S7	DL Delta
8	S8	POS Port of Seattle
9	S9	POS Port of Seattle
10	S10	POS Port of Seattle
11	S11	POS Port of Seattle
12	S12	POS Port of Seattle
13	S15	POS Port of Seattle
14	S16	POS Port of Seattle

Exhibit F
Seattle-Tacoma International Airport
Approved Capital Improvement Projects

CIP DESCRIPTION	CIP	Cost Center	Approval Date	Status	MII Approved Budget in \$000's	MII Approved Increase in \$000's	Transfer in \$000's	Revised MII Approved Budget in \$000's
Highline School District Insulation	C200007	AFMA	6/6/2001		101,797			101,797
SLOA 1 Subtotal					101,797	-	-	101,797
FIMS Phase II	C101117	AOS	2/23/2010		7,000			7,000
Loading Bridge Utilities	C800019	PLB	4/27/2007		9,385			9,385
Tenant Reimbursement	C800154	TERMB	4/27/2007		6,022			6,022
Central Plant Preconditioned Air	C800238	GUTL	7/30/2009		31,087			31,087
Cargo 2 West Cargo Hardstand	C800247	AFCA	2/24/2012		11,830			11,830
Vertical Conveyance Modernization, Aero Ph 1	C800251	TERMB	12/9/2011		9,773		8,834	18,607
GSE Electrical Charging Station	C800335	EGSE	2/24/2012		30,700			30,700
Cargo 6 Enhancements	C800390	AFCA	2/24/2012		6,428			6,428
NS Conc C Vertical Circulation and STS Lobby	C800547	TERMB	9/28/2012		19,300		(2,114)	17,186
NS Refurbish Baggage Systems	C800555	BAG	9/28/2012		22,000		(2,000)	20,000
NS NSAT Renovations & NSTS Lobbies	C800556	TERMB	6/12, 6/14, 3/16		33,500	488,463	9,139	531,102
SLOA 2 Subtotal					187,025	488,463	13,859	689,347
Approved with Signing of SLOA III Agreement								
Security Exit lane Breach Control	Multiple	TERMB	11/13, 6/16		6,407	1,300		7,707
Feeder 101 Taps	C800479	TERMB	11/15/2013		2,706			2,706
Radio System Upgrade	C800586	ADMIN	11/15/2013		6,750			6,750
USO & Mezz. Utility Preparations	C800615	NONAERO	11/15/2013		2,666			2,666
Security Checkpoint Automated Wait-Time	C800388	TERMB	11/15/2013		3,600			3,600
Concourse D Roof	C800550	TERMB	11/15/2013		3,727			3,727
International Arrivals Facility, Ph 1	C800583	FIS	11/15/2013		300,000	308,365		608,365
Facility Monitoring (baggage and bridge jams)	C800495	TERMB	11/15/2013		3,431			3,431
Checked Bag Recap/Optimization, Phase 1	C800612	BAG	11/13, 1/14		40,000	277,000		317,000
Projects Approved with SLOA III Signing					369,287	586,665	-	955,952
Approved During SLOA III Agreement								
Service Tunnel Renewal/Replace	C102112	ROADS	6/6/2014		27,586			27,586
MT Center & So Sub Low Voltage	C800061	TERMB	1/31/2014		8,530		11,650	20,180
C4 UPS System Improvements	C800107	ADMIN	10/24/2014		4,206			4,206
MT Center & North LV Sys Upgrd	C800231	TERMB	6/6/2014		11,650		(11,650)	-
RW 16C/34C Reconstruction Design	C800406	AFMA	1/31/2014		99,538			99,538
CUSE Development (A,B,C, NSAT)	C800464	TERMB	1/31/2014		3,284		(955)	2,329
Airport Wide Mechanical Controls Systems	C800497	TERMB	10/24/2014		3,500			3,500
NorthSTAR Program	C800544	TERMB	1/31/2014		13,000		4,114	17,114
South Satellite Interior Renovations	C800549	TERMB	10/24/2014		3,338			3,338
Wi-Fi Enhancements	C800585	AFAA	10/24/2014		9,880			9,880
Checked Bag Recap/Optimization - bud increase	C800612	BAG	1/31/2014		317,000			317,000
Phase 2 CCTV Improvements	C800642	TERMB	1/31/2014		11,000			11,000
Passenger Loading Bridge Renewal	C800653	PLB	1/31/2014		7,250		(950)	6,300
Mech Energy Conservation	C800658	TERMB	1/31/2014		3,500			3,500
Construction Logistics Expansion	C800688	ADMIN	10/24/2014		6,122			6,122
Utility Emergency Backup/Standby Power	C800538	UTIL	7/24/2015		36,400			36,400
Electric Utility Safety Switching	C800699	UTIL	7/24/2015		9,600			9,600
Concourse C Roof Replacement	C800702	TERMB	7/24/2015		5,596			5,596
North Concourses Utilities Upgrade	C800717	TERMB	7/24/2015		9,000			9,000
Central Terminal HVAC upgrades	C800722	TERMB	7/24/2015		6,589			6,589
Concourse C Electrical Power Center	C800724	TERMB	7/24/2015		10,445			10,445
Terminal Gate Fuel Pits	C800692	AFAA	12/15, 10/16		14,480			14,480
Concourse B Ramp Lvl Holdroom	C800761	TERMB	12/18/2015		4,176			4,176
Gate C3 Holdroom	C800695	TERMB	1/23/2016		3,300			3,300
SSAT Narrow Body Config	C800781	Multiple	1/23/2016		5,810			5,810
Interim Baggage System Program	C800825	BAG	1/23/2016		14,200			14,200
Concourse Carpet Replacement	C800766	TERMB	6/20/2016		3,661			3,661
Concourse B Roof Replacement	C800770	TERMB	6/20/2016		7,262			7,262
Snow Removal Equipment	C800775	AFMA	6/20/2016		3,275			3,275
Restroom Upgrades	C800697	TERMB	10/23/2016		33,047			33,047

Exhibit F
Seattle-Tacoma International Airport
Approved Capital Improvement Projects

CIP DESCRIPTION	CIP	Cost Center	Approval Date	Status	MII Approved Budget in \$000's	MII Approved Increase in \$000's	Transfer in \$000's	Revised MII Approved Budget in \$000's
Concourse D Hardstand Terminal	C800769	TERMB	10/23/2016		38,000			38,000
Hardstand Equipment Purchase	C800838	AFAA	10/23/2016		11,800			11,800
SSAT HVAC Upgrade	C800798	TERMB	2/10/2017		10,375			10,375
Concourse B Reconfiguration	C800873	Multiple	2/10/2017		12,150			12,150
PLB Renew & Replace Phase 2	C800793	PLB	6/9/2017		10,000			10,000
Replace Variable Freq. Drive	C800801	TERMB	6/9/2017		6,834			6,834
Holdroom Seatings for Conc B&C	C800833	TERMB	6/9/2017		9,200			9,200
Taxiway A,B,L,Q Improvements	C800914	AFMA	6/9/2017		23,500			23,500
Checked Bag Recap/Optimization - bud increase	C800612	BAG	9/26/2017		317,000	127,900		444,900
SSAT Structural Improvements	C800818	TERMB	9/26/2017		3,600			3,600
AOA Perimeter Fence Lune	C800842	AFMA	9/26/2017		5,680			5,680
Airfield Pavement Program	C800483	AFMA	9/26/2017		32,300			32,300
Automated Security Lanes	C800920	TERMB	12/27/2017		17,000			17,000
Ground Based Augmentation System (GBAS)	C800834	AFMA	12/27/2017		3,529			3,529
Telecommunications Meet Me Room	C800762	TERMB	12/27/2017		3,928			3,928
Arc Flash Mitigation	C800826	TERMB	12/27/2017		7,502			7,502
Terminal Security Enhancements	C800862	TERMB	12/27/2017		12,941			12,941
SLOA 3 Subtotal					1,221,564	127,900	2,209	1,351,673
GRAND TOTAL					1,879,673	1,203,028	16,068	3,098,769
Projects Exempt from MII								
12th FIS Wide Body Gate	C800662	TERMB			5,092			5,092
B2 Expansion for DL Club	C800690	TermNA			13,725			13,725
Projects Exempt from MII Subtotal					18,817	-	-	18,817

Exhibit G

(Intentionally Omitted)

CAPITAL ASSETS: TANGIBLE ASSETS

AC-8b as of 09/30/2010 (UPDATED: 6/1/2012; 7/1/2011)

I. STATEMENT OF THE POLICY

See **AC-5a** for overall scope and applicability for AC policy series. The purpose of this policy is to establish standards for capitalization of major expenses related to the acquisition, construction, and modification of tangible capital assets, and for the depreciation of such assets. This policy does not cover accounting treatment of intangible capital assets. For capitalization policy of intangible assets, refer to AC-8d, Intangible Asset Policy. This policy seeks to promote consistent and proper accounting for the Port assets and expenses in conformity with Generally Accepted Accounting Principles (GAAP). This policy also seeks to define those costs that are to be capitalized to properly reflect the costs of the asset during its useful life.

Authority

- **GASB Statement No. 34**, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments
- **GASB Statement No. 42**, Accounting and Financial Reporting for Impairment of Capital Assets and for Insurance Recoveries
- **GASB Statement No. 51**, Accounting and Financial Reporting for Intangible Assets
- **GASB Concepts Statement No. 4**, Elements of Financial Statements
- **GASB Staff Comprehensive Implementation Guidance**, Chapter 7
- **FASB Accounting Standards Codification (ASC)**

NOTE: Upon adoption of the policies and procedures in this Series, each department should ensure proper segregation of duties are in place, i.e. no one person should be able to provide transaction authorization, maintain recordkeeping and have custody of the related assets. Please refer to AC-5a, paragraph .03.

Control Objective: Financial information is complete and appropriately presented in compliance with prescribed accounting standards, and all information that is necessary for fair presentation and compliance with professional standards or legal requirements is disclosed.

Scope

.01 This policy does not apply to assets arising from any one of the following conditions:

- a) Assets acquired or created primarily for the purpose of directly obtaining income or profit (i.e. for sale) instead of being used for Port's operation purposes¹.

- b) Assets in a monetary form, or representing a claim/right to assets in a monetary form, in which case is recorded as cash/investment or receivables/prepaid expenses as appropriateⁱⁱ.
- c) Goodwill created through the combination of the Port and another entityⁱ.

About - Capital assets

- .02 Capital assets include both tangible and intangible assets. A capital asset must be **identifiable**, which is defined as when one of the following conditions is metⁱⁱⁱ.
- a) An asset is capable of being separated from the Port and sold, transferred, licensed, rented or exchanged individually or together with a related contract, asset or liability.
 - b) An asset arises from contractual or other legal rights, regardless of whether those rights are transferrable or separable from the Port or from other rights and obligations.

Capitalization threshold for new capital assets acquisition (Note: this threshold is the same for tangible and intangible assets)

- .03 Acquisition of new capital assets should not include additions which are not independent, improvements, repairs, or replacements to existing capital assets. See paragraph .56 to .58 for capitalization criteria regarding improvement projects.
- .04 A capital project must be set up to charge against construction work-in-process (CWIP) account when ALL of the following criteria must be met.
- a) The Port has **ownership**^{iv} of the capital asset (i.e. the Port has control over the asset's use), regardless of whether the assets are fully or partially financed by other third parties, such as tenants, grant awards including when the grantor retains a reversionary interest^v in the asset. Only when ownership cannot be established, the ownership criteria are met when the Port is responsible for managing the asset^{vi}.
 - b) The capital asset has a **useful life of 3-years or more**.
 - c) The total capital **project costs must be \$20,000 or more**, which may include multiple components (as discussed in paragraph .08 below) to form a larger **system asset** (see criteria set forth in paragraph .05) to be placed in service. All costs that are prohibited for capitalization stated in paragraph .39 and .40 in this policy and in paragraph .20 and .21 in the AC-8d, Intangible Assets Policy must be excluded from the capital project costs to qualify for capitalization threshold.

Projects that do not meet the capitalization threshold must be recorded as operating expense.

.05 A group of components is considered a system asset when ALL of the following criteria are met:

- It is part of a group of interdependent items that form a system
- It is intended to be used with other components over the life of the system asset
- It is needed to make the system usable for its intended purpose

Examples qualified for system asset	Examples NOT qualified for system asset
Signage throughout passenger terminal	Updating water meters in multiple terminals which are not linked through a shared software/control system (i.e. not interdependent)
Common use equipment and casework at terminal ticket and gate hold-room counters (CUSE system)	Bulk purchase of a fleet of vehicles or laptops for multiple departments (i.e. not interdependent)
Camera surveillance security system across multiple terminals linked through a shared software	Construction of a parking area requiring landscaping and electrical work (i.e. not over the same estimated useful life)
200 Chairs designed for waiting hall area in a terminal	

.06 “Bundling or grouping” of assets to meet the \$20,000 capital project threshold is prohibited unless the group of assets meet the criteria of a system asset stated in paragraph .05.

Componentization of capital asset

.07 The Port must report its capital assets separately by its major component on its annual financial statements even though their costs are accumulated in one or multiple capital projects.

.08 Each major component within capital project(s) MUST be broken out when one of the following criteria is met.

- a) Has a separate depreciable life at least 3 years apart (e.g. vehicle with 6 years life and electrical system with 50 years life). Please refer to paragraph .62 for factors determining estimated useful lives of an asset. A group of assets meeting the “system asset” criteria stated in paragraph .05 is considered as one component as these assets shared the same depreciable life.
- b) Can be separately identifiable for impairment assessment (e.g. the restroom within a building) or future disposal (e.g. the mobile generator intended to provide power to a building)^{vii}. Please refer to AC-8e, Impairment and Disposition Policy.

.09 Due to the complexity of each capital project and the sheer volume and variation in related components of assets created within each capital project, asset components should be identified based on the default structure of major asset components similar in structure to that listed in Schedule A and by its location of the Port’s facility. Due care and professional judgments must be exercised to ensure accuracy and consistency of reporting component assets to prevent extreme asset record (i.e. over granularity or too high level of asset information). For example, a HVAC system may be broken out into the following components.

Capital Project		Components	Subcomponent (Optional)	Location	Sublocation (Optional)
A	\$10M, HVAC System, South Satellite Terminal	1 - HVAC	10 - Air handler system, Steam system, Cooling system...etc.	South Satellite	Level 1 and Level 2
B	\$400K, HVAC System, Terminal 5	1 - HVAC	N/A	Terminal 5	Building 1

.10 Component (e.g. 200 chairs used in the cruise terminal waiting hall) meeting the definition of system assets stated in paragraph .05 should be recorded as ONE asset with the detail listing of the assets (e.g. quantities information) in the Asset Management System.

.11 Items not meeting the criteria stated in paragraph .08 should be considered part of the larger tangible asset as the larger asset is inoperable without such items based on the integral relationship of the items to the system asset. For example, a \$265,000 storm water system consists of \$15,000 of catch basins, and \$250,000 of storm drains. In this example, the catch basins share the same depreciable life with the storm drains and it is unlikely to be impaired or disposed separately from the storm drains. However, the storm water system is inoperable without the catch basins. Thus, the catch basins are considered to be part of the storm water system.

.12 Items meeting the criteria stated in paragraph .08 but the components identified are below \$20,000, such component should be expensed. For example, a \$200,000 electrical system project consists of two components, i.e. (1) electrical system that has a default estimated useful life of 50 years for \$185,000 and (2) equipment that has a default estimated useful life of 10 years for \$15,000. In this example, the \$15,000 equipment should be expensed as the electrical system is operable without the equipment.

.13 The following are definitions of common major components of tangible assets in the Port.

a) **Land:** Land is *real property*. Each parcel of land the Port owns should be recorded as a separate asset with the square footage and parcel ID per the associated King County's record. Land costs should include the following.

- Land's initial costs, and legal fees as well as title fee
- Land's assessment costs such as surveying fees, and appraisal fee
- Land preparation costs (see paragraph .32a)

b) **Land improvements:** Land improvements consist of depreciable betterments, other than buildings. Land improvements that have limited lives must be capitalized separately from the land and depreciated over their expected useful lives. Examples include:

- Site preparation costs (see paragraph .32b)
- Retaining walls
- Parking lots
- Fencing or gates
- Landscaping

c) **Infrastructure:** Infrastructure assets are stationary in nature and normally can be preserved for a significantly greater number of years than most other assets^{viii}. Buildings should not be considered as infrastructure assets unless they are an ancillary part of the infrastructure assets such as water pumping stations associated with water systems^{ix}. Other examples include:

- Roads: yard areas, entrance, driveway, airport apron, airport taxiway, airport runway, intersection, and trackage
- Utility systems: Heating, ventilation & air-conditioning (HVAC), boiler, electrical system, gas system, industrial waste system, sanitary sewer system, storm sewer system, water system, irrigation system, storm water system including piping, pond cover, pond liner, pump station, treatment facility, control valves, vault
- Other structures including dolphin, fender, floats, dock, pier, breakwater, sheet piling, subway, tunnel, satellite transit, baggage system, central control system, shipping gallery, liquid storage tank, bulkhead, wall, bollards, grain silo/workhouse

d) **Buildings:** Buildings are permanent structures which provide workplace, storage space, etc. Examples include:

- Wharfs, marinas
- Administrative building
- Office, crash & rescue station, passenger terminal, parking garage
- Warehouse, transit shed

Major components within buildings must be accounted for as separate asset components due to the criteria stated in paragraph .08. Examples include:

- Lighting
- Floor covering
- Communication system
- Roofs
- Restrooms
- Windows and Doors
- Elevators
- Escalators

Signage, fixed furniture, or works of art that are permanently affixed to a building include, but are not limited to, items such as murals, bronze plaques, ornate finishes, millwork, marble and stonework, plaster work, should be recorded as part of the building and depreciated over the life of the building.

e) **Furnishings, equipment, vehicles:** This represents moveable assets. Examples of moveable assets include:

- Office equipment, survey equipment, photography equipment
- Computer equipment, server, telecommunication equipment
- Boating equipment, breasting barges, camels, cleats, cranes, gangway, passenger loading bridge, conveyors
- Shop tools, power tools, firearms
- Furniture
- Rolling stock such as a car, truck, mower, scooter, car loader, snow plow, sweeper, trailer

Fixed equipment that is permanently attached to a building, which cannot be removed without the need for costly or extensive repairs to the structure to make the space useable for other purpose, should be classified as building or building components.

f) **Leasehold/Tenant improvements (TI)**

- **Port as Lessor:** This represents a contractual understanding between the Port as a lessor and its tenant as a lessee that the Port grants the tenant the right to use or improve specific Port property for a specific period of time. Accounting treatment of such improvement to the Port’s property depends on the following fact pattern (as long as the TI asset meets the criteria outlined in paragraph .04).

	Ownership of TI asset	Construction performed by	Reimbursed/ Paid by	Accounting treatment		
				Capital Asset	Revenue	Expense
I	Port	Port	Port	Yes	No	No
II	Port	Tenant	Port	Yes	No	No
III	Port	Port	Tenant	Yes	Capital Contribution	No
IV	Tenant	Tenant	Tenant	No	No	No
V	Tenant	Tenant	Port	No	Reduction to revenue	No
VI	Tenant	Port	Tenant	No	Non-operating	Non-operating

The Port must be notified by the tenant for the specific assets constructed with the associated values to qualify for capitalization. See paragraph .63 for related discussion regarding depreciation.

- **Port as Lessee:** This represents a contractual understanding between the Port as a lessee and its Lessor pursuant to an operating lease where the Port makes improvements to a non-Port facility. See paragraph .62g for related discussion regarding depreciation.

g) **Movable collections of works of art, historical treasures:** This represents assets of historical, natural, cultural, educational significance, or artistic importance that are not permanently affixed to a building.

Valuation of tangible assets

- .14 Valuation of tangible assets is different depending on the acquisition method of the assets.
- .15 For assets acquired through direct purchase and construction, tangible assets must be reported at historical (i.e. original) costs net of discounts at the time of acquisition^x.
 - a) **Purchase:** Acquired from a third party, which most often requires more than minimal incremental effort on the part of the Port to place the asset in service.
 - b) **Construction:** Constructed by the Port, or an entity contracted by the Port.

- .16 For assets acquired through nonexchange transactions which include donations, grants, and contributions, the tangible assets must be reported at their estimated fair value at the time of acquisition^x. Related revenue must be reported as capital contributions.
- a) **Donation:** Transfer from private companies or other governmental agencies with or without nominal payment e.g.\$1
 - b) **Grants:** Acquisition costs of the asset are fully or partially funded by federal, state or other local agencies grant awards
 - c) **Contributions:** Acquisition costs of the asset are fully or partially funded by third parties such as tenants

- .17 For assets acquired through non-cash exchange transactions, the tangible assets received must be reported at their estimated fair value at the time of exchange while the tangible assets relinquished are removed at net book value (NBV) (i.e. historical cost net of accumulated depreciation). The difference between the assets acquired and the assets relinquished must be reported as gain/loss on disposal of asset^{xi}.
- a) **Non-cash exchange:** Port's asset is given up in exchange for another entity's asset, e.g. land swap, regardless of whether the assets are similar or not.

Note: For assets acquired through a non-cash exchange resulting in a gain on disposal of asset, the newly acquired asset must be reported with the original fund code along with the relinquished asset's NBV and a new fund code which identifies the "reinvestment" of the original fund code to make up the remaining estimated fair value of the asset.

- .18 For assets acquired through trade-in, the tangible asset acquired must be reported at the NBV of the asset surrendered, plus any additional monetary consideration provided to the seller at the time of exchange. The tangible asset surrendered must be removed from the Asset Management System at its NBV.
- .19 For assets acquired through capital lease arrangement, the tangible assets leased net of interest costs must be reported as capital assets^{xii} at the inception of the lease and a lease obligation (liability) must be set up for periodic lease payment to charge against. Related financing costs implicitly or explicitly charged in the lease agreement must be recorded as interest expense.
- a) **Capital lease:** When a lease agreement meets one of the following criteria, the Port must classify it as a capital lease^{xiii}.

- The lease transfers ownership of the asset to the Port automatically at the end of the lease term
- The lease contains a bargain purchase option, which is a provision allowing the Port to purchase the asset below salvage value
- The lease term is equal to or greater than 75% of the estimated useful life of the leased asset (and at least has a 3-years duration)

- The present value of the minimum lease payments equal or exceed 90% of the fair value of the leased asset (and at least equal to or exceeds \$20,000). Minimum lease payments generally equal the rental payments excluding executor costs such as maintenance and insurance.

Capital Project Setup – Roles and Responsibilities

.20 A project maybe setup with one or more assets depending upon Commission authorization of the scope and corresponding budget. Capital projects may be specific to a department or pertain to the Port as a whole. If the project is budgeted to cost less than \$20,000, project costs should be expensed as incurred. If the project is budgeted to total eligible capital costs equal to or more than \$20,000, it needs to be approved in accordance with current Resolution, and in full coordination with the following groups which work together to ensure that proper funding is secured and costs are monitored:

- Divisional/Corporate Finance & Budget (F&B): manages the capital budgeting and funding
- Project Manager: initiate project setup, manages capital projects and monitors costs charged to the project accurately, develop preliminary and final asset plan
- Accounting and Financial Reporting (AFR) Capital Services: monitor capital accounting policy, ensures that costs charged to capital projects are reasonable and reported properly in the Port’s financial statements
- Divisional/ Corporate Project Sponsor: determine assets being retired or demolished as part of creating new asset, review the reasonableness of asset plan

.21 Authorized Project Management Controls staff must, working with AFR Capital Services, establish a new work project ID to accurately capture capitalizable costs in the CWIP account with a required Preliminary Project Information & Checklist, appropriate project type, and funding sources.

.22 Preliminary Project Information & Checklist should include the following.

- Capitalization threshold is met
- Method(s) of acquisition
- A brief description of the capital project
- A list of capital assets planned to be acquired by major class
- Estimated in-use date of the capital assets
- Location of the capital assets
- Department ID (Org) of the asset sponsor
- Sponsor’s Class number

- .23 An appropriate project type must be assigned to the capital project based on its nature.
- INSUL – Noise insulation project to obtain air rights
 - RELOC – Relocation of existing homeowners to obtain air rights
 - ACQ – Acquisition of real properties
 - CONST – Major construction
 - CRANE – Purchase of crane
 - EQUIP – Purchase of movable assets such as equipments, furniture, computers, and servers, this project type may also known as “small capital” project
 - IT – Purchase or internally generated software
 - PLAN – Planning of the capital project that meet preacquisition costs criteria stated in paragraph .29, such as design
 - SMWKS – Small works which may also known as “small jobs” project
 - WHEEL – Rolling stock
- .24 An appropriate fund code must be assigned to the capital project. This should be determined by Divisional/ Corporate F&B.
- .25 Authorized Project Manager or Project Management Controls staff, with the assistance of Construction Management, must submit a preliminary asset plan to AFR Capital Services once “Design” phase of the construction project is completed to identify the preliminary asset components and their estimated value.

Capitalizable Costs Associated with all tangible assets

- .26 Capital projects that meet the criteria stated in paragraph .04 are recorded as tangible assets. Capital projects should only include capitalizable costs that are directly and specifically attributable to the acquisition of tangible asset regardless of the method of acquisition discussed in paragraph .14 to .19 above. Typically, there are four kinds of project costs associated with a capital project.
- a) Preliminary costs
 - b) Preacquisition costs
 - c) Acquisition or construction costs
 - d) Ancillary costs
- .27 Capitalizable costs (preacquisition, acquisition, ancillary costs) may include the following:
- a) External direct costs (net of discounts/rebate), such as labor and materials
 - b) Internal labor and related benefit costs that are directly related to the completion of the capital project and are specifically identifiable to project(s). Example of these costs include: charges for a Port employee performing in the capacity of an architect, engineer, construction manager, construction worker (plumber, electrician, carpenter, etc.), Project Manager, construction contracts administrator.

- c) Internal indirect costs (i.e. overhead costs), which are identifiable in the accounting records and benefit more than one specific capital project. See AC-8g Overhead Policy.
- d) Interest costs in accordance with AC-8c, Capitalization Interest Policy

Preliminary costs

.28 Preliminary costs are incurred during the initial stage of a construction or acquisition project during which various alternatives for acquisition or construction of tangible asset are initially explored. Feasibility studies often occur during this stage. Costs incurred during preliminary stage must be expensed as incurred as such costs are not directly identifiable to specific assets.

Preacquisition costs

- .29 Preacquisition costs are very similar to the preliminary costs except they occur when all the following conditions are met^{xiv}.
- a) The costs are directly identifiable with a specific asset. The following are some indicators to meet this criterion.
 - The specific objective of a project, including its purpose or its function of the expected asset, has been determined.
 - The nature of the service capacity that is expected to be provided by the tangible asset, at a minimum at a broad qualitative level, has been determined.
 - b) The costs would be capitalized if the asset is already acquired.
 - c) The acquisition of the asset or an option to acquire the asset is probable (more than 50% chance of likelihood). The following are some indicators to meet this criterion.
 - The technical or technological feasibility of successfully completing the project has been demonstrated.
 - Efforts made to secure the Port's legal rights to the results of the project
 - Internal assignments or the hiring of specific personnel to work on the project
 - Reference to the project in strategic planning documents
 - d) The Port must be actively seeking to acquire the asset.
 - e) The Port has the ability to finance or obtain financing for the acquisition
 - Budgetary commitments for funding the project
 - Commitments with external parties to assist in the creation of the tangible asset
 - f) There is no indication that the asset is not available for sale.

Examples of preacquisition costs are zoning costs, legal fees, street vacation required by other local government/agency. Preacquisition costs must be charged to operating expenses during the fiscal year when one or more of the criteria above are not met, such as abandonment or stoppage of the capital project.

Acquisition or construction costs

- .30 Acquisition or construction costs are capitalizable costs as those costs are directly and clearly associated with acquiring the ownership of the tangible asset or the construction of the tangible assets. Example of acquisition costs are purchase price of equipment, construction costs, fair value of the donated assets.

Ancillary costs

- .31 Ancillary costs are necessary costs required to place the asset in its intended location and condition for use (i.e. the capital project cannot be completed without such costs). Examples of ancillary costs are freight charges, handling costs, sales taxes, insurance, and installation costs.
- .32 Treatment of costs, e.g. clearing, excavation, filling, grading and leveling, incurred for land/site preparation depends on the intention.
- a) Cost associated with demolition/removal of old buildings or structures (generally takes place within one year from acquisition of the land or is delayed, but the delay is beyond the Port's control) where land is newly purchased with the intention of constructing a new building should be capitalized as part of the land asset. This treatment should be applied to converting a terminal, or other site, from one purpose to another when land preparation is required to be capitalized as part of the land asset.
 - b) Cost associated with demolition/removal of an existing building or structures (generally takes place within one year from demolition to new construction or is delayed, but the delay is beyond the Port's control) with the intention of constructing a new building or structure should be capitalized as part of the new structure asset and depreciated over the expected useful life of newly created structure.
- .33 Interim structure costs required during acquisition or construction of new tangible asset should be capitalized to the new tangible asset and depreciated over its estimated useful life. For example, construction or acquisition of an interim/temporary baggage system during the time when the old system was demolished and the new system is being built.
- .34 Treatment of dredging costs depends on its intention.
- a) Dredging to a different depth required for changing the purpose of the berth/terminal (e.g. ability to handle larger vessel size) should be capitalized as land preparation with indefinite life.
 - b) Dredging required when constructing an adjacent asset, such as seawall, should be capitalized to the new asset and depreciated over the expected useful life of newly created asset.
 - c) Dredging incurred without changing the purpose of the asset or not required for creating a new asset should be expense as incurred (see paragraph .40).

.35 Treatment of environmental costs depends on the nature and the purpose of the costs.

	Environmental Costs	Primary Purpose	Apply policy	Accounting Treatment
I	Remediation	Resulted from capital construction	AC-9	Capitalizable costs that serve both purpose. Environmental expense/reserve incremental costs arises due to the need of environmental remediation.
II	Remediation	Resulted from clean up effort	AC-9	Primary purpose is for remediation and meet capitalization criteria under AC-9. Remediation costs are capitalizable.
				Primary purpose is for remediation and not meet capitalization criteria under AC-9. Remediation costs should be environmental expense.
III	Not related to remediation	Resulted from capital project	AC-8b	Capitalizable when meet capitalization criteria under AC-8b, otherwise expense

Determining Capitalizable Costs in Multiple-Element Arrangements

.36 A bundle of goods and services may be procured or acquired under one agreement, such as construction/assembling services, installation services, machinery, equipment, training, and warranties. The costs of each of element, if not apparent within an agreement (i.e. one bundled price), must be assigned with an allocated value by estimation. The estimates should be based on reasonable estimates of their fair value of the elements in the contract, not necessarily separate prices stated within the contract for each element.

.37 Additionally, any free services received, for example, free training and warranty services that equal or exceed the lesser of (a) \$10,000 in value if purchase separately per unit or (b) 25% discount of the contract price, the cost of each free element must assigned an allocated value by estimation. The estimates should be based on reasonable estimates of their fair value of the elements in the contract, not necessarily separate prices stated within the contract for each element.

.38 Recognition of capitalizable costs must be applied based on the nature of the activity or cost elements. Based on the example stated in paragraph .37, training and warranties services must be expensed.

Non-Capitalizable Costs Associated with all tangible assets

- .39 Costs that are not directly associated with the acquisition, development and construction of a tangible asset, i.e. the capital project can be completed without such costs, must be expensed. Examples include but are not limited to the followings:
- Advertising costs to the public regarding roadway construction^{xv}
 - Additional operating costs incurred during construction such as transporting passengers via terminal buses
 - Performance audit costs of a specific construction project
- .40 Additionally, the following costs must always be charged as operating expense in the fiscal year incurred regardless of whether these costs would not have been incurred had the capital project not been developed.
- a) Repairs and maintenance costs that are either required throughout the estimated useful life of an asset to keep it in good working condition or for necessary **immediate** repair for its current purpose (i.e. not a new purpose). Maintenance is distinguished from renovation and improvements by the fact that maintenance does not extend the remaining useful life of the asset. Examples of repair and maintenance work include:
- Repair made to prevent damage to a facility (preventive maintenance)
 - Repair to restore asset after damage
 - Replacement of minor parts or structural components such as, broken windows, piling, faulty plumbing, cracked pavement, defective crane wheels, replacement of lighting ballasts, dike repairs
 - Redecoration or remodeling without a change in purpose and not associated with a larger renovation project
 - Repainting or wallpapering
 - Maintenance agreement such as service contracts for elevators
 - Custodial services (e.g. cleaning) or activities such as lawn mowing, tree trimming, janitorial services, extermination services
 - Warranty agreement or costs
 - Maintenance dredging (see paragraph .34c)
 - Scheduled plant maintenance, reseeding of a lawn, plant establishment (i.e. plant warranty/ plant maintenance)
 - Repaint striping on a parking lot
- b) Spare or excess or specialized materials and supplies purchased for future maintenance of tangible assets must be accounted for as “supplies and materials” at purchase. The supplies and materials must be charged to maintenance expenses when used for maintenance purposes.

- c) All training costs except for those required by law and regulation for the specific capital project to proceed. All staff time spent on training that does not meet the exception stated above must be charged to an “expense subclass”.
- d) General and Administrative expenses such as accounting, human resources, public affairs, executives, membership costs...etc. are not clearly related to development or construction of specific tangible assets.
- e) Perishable or consumable items (e.g. meals, food, coffee, water cooler, small tools, office supplies, stationeries, kitchen utensil ...etc)
- f) Materials (e.g. bags of dog food to simulate baggage on conveyor system) purchased for testing purposes and which will be sold or transferred to other agencies upon completion of the capital project should be classified as other assets at net realizable value (market value less disposal costs).
- g) Moving or relocation costs, i.e. moving people, equipment or utilities/infrastructure in or out of building during construction of capital project
- h) Cost associated with demolition/removal of old buildings or structures that does not meet the circumstances stated in paragraph .32 should be treated as disposal of capital assets.
- i) Litigation costs incurred for claims against subcontractor
- j) Costs arising from judgments and out-of-court settlement that are not associated with the direct costs (i.e. labor or materials) of acquisition or construction of the asset such as fines and penalties
- k) Lost rental revenue or rent credits given to tenants as construction mitigation should be recorded as reduction to rental revenue
- l) Monitoring costs required to confirm the mitigation project functions as designed after asset is in-used
- m) Licensing and registration fees for vehicles and operational equipment
- n) Holiday lighting programs are an annual operating expense
- o) Interest costs related to assets acquired through capital leases or interest costs that are ineligible for capitalized interest under AC-8c, Capitalized Interest Policy
- p) Environmental remediation costs such as asbestos removal costs, soil remediation, and other environmental clean-up costs that are ineligible for capitalization under AC-9, Environmental Reserve Policy.

Capital Project Costs – Roles & Responsibilities

- .41 Once a capital project is set up, the authorized Project Manager or Project Management Controls staff must review their responsible capital project costs on a monthly basis to ensure only appropriate costs are charged to the capital project. Any discrepancies noted during the fiscal year of the occurrence of the charges must be timely reported to AFR Payroll Services or Accounts Payable Services depending on the type of costs for correction. Any discrepancies noted during January through March related to charges occurred in the immediate prior year (e.g. charges occurred in 2009 but discovered in February 2010) must be timely reported to AFR Capital Services for correction using the “Transaction Adjustment Form”.
- .42 Request for transaction adjustment from one capital project to another capital project after March related to charges occurred in the immediate prior year (e.g. charges occurred in 2009 but discovered in April 2010) must be approved by AFR Capital Services Manager or AFR Assistant Director.
- .43 Authorized Project Manager or Project Management Controls staff must submit request for transaction adjustment from capital project to expense or reserve project, to AFR Capital Services in a timely manner once the adjustment is identified.
- .44 Invoice amount equal or less than \$1,000 related to multiple projects should not be direct charged to the capital projects. Such costs should be allocated to capital projects via overhead allocation process under AC-8g Overhead Policy.
- .45 Please refer to AC-8f, Fund Transfer Policy, for fund transfer adjustments.

Closing capital project

- .46 Tangible assets must be recorded in a capital project (i.e. CWIP account) until placed in service (i.e. transfer to capital asset account).

Once any of the following conditions is first met, a capital asset is considered complete and the related asset must be placed in service.

- a) The facility/building is occupied
- b) The asset is ready for its intended use
- c) A Certificate of Occupancy has been issued
- d) The Port received title to the purchased or donated asset such as land, equipment, vehicle, etc.

Once the final asset is placed in service and the capital project is fully closed, any remaining costs are expensed as incurred, and no additional spending may be charged to the capital project.

.47 Capital projects that have separate and distinct phases but ultimately relate to one overall project may be treated as separate CWIP activities for accounting purposes. These phases are independent of one another, meaning one phase can be placed in service prior to the commencement and/or completion of construction on the other phase(s). Once completed phases are placed into service, depreciation begins.

Project Closing – Roles & Responsibilities

.48 Authorized Project Manager, or Project Management Control staff, with the assistance of Construction Management, and review by Project Sponsor, must provide AFR Capital Services a complete finalized Asset Plan and Project Information & Checklist, 30 days before one or more major asset components meeting the criteria stated in paragraph .46 will be in-use.

.49 Authorized AFR Capital Services must change the project status from “A” (Active) to “B” (Been partially closed) or “C” (Closing). Once a “C” status is assigned to the capital project, the capital project can still accept costs for a 3-months or 9-months period from “final” asset being in-use depending on the project type.

- a) 3-months periods are scheduled for “IT”, “CRANE”, “ACQ”, and “WHEEL” projects.
- b) 9-months periods are scheduled for “CONST”, “SMWKS”, “INSUL”, and “RELOC” projects.
- c) No open periods for “EQUIP”, and “PLAN”

The purpose of keeping the project open for a 3-month or 9-month period after final in-use date is to record appropriate capitalizable costs related to the project closeout coming in late (such as commissioning) after the in-use date.

.50 An “N” (No charges allowed) status is automatically assigned by the system to the project (on the last day of the month) when the 3-months or 9-months period after final in-use date is reached. Once the project is in “N” status, no additional spending maybe charged to the project.

Example: A vehicle is in-use on May 3rd 2009; an “N” status is assigned on 8/31/2009.

Condition	In-use		No charges
Date	5/3/2009	→	8/31/2009
Status	C	3-months periods	N

.51 Authorized Project Manager or Project Management Controls staff can request AFR Capital Services to input “N” status in the system earlier than the 3-months or 9-months period depending on the project type by email notification.

- .52 Authorized Project Manager or Project Management Controls staff should refrain from requesting AFR Capital Services to extend the 3-months or 9-months periods depending on the project type for closing unless there are unusual legal or contractual issues needed for the project to be open longer than 3-months or 9-months. Extension requests must be supported by written explanation with revised closing date and approved by AFR Capital Services Manager or AFR Assistant Director. Once the 3-months or 9-months period of closing is extended based on the project type and the requested revised date, the project is in “D” (Closed & Do not retire) status.
- .53 If authorized Project Manager or Project Management Controls staff fails to notify AFR Capital Services one or more major asset components meeting the criteria stated in paragraph .46 with a complete finalized Asset Plan and Project Information & Checklist after the 3-months or 9-months periods from the scheduled in-use date depending on the project type, the project must be put in “N” status immediately once AFR Capital Services is notified. Authorized Project Manager or Project Management Controls staff must provide written justification for this action.
- .54 AFR Capital Services must review Finalized Project Information & Checklist and the capital project cost detail for any noncapitalizable costs. Noncapitalizable costs identified must be removed from capital project and charged to operating expenses. AFR Capital Services will notify the Project Manager or Project Management controls staff of these charges to ensure that the operating budget is accurately monitored.
- Note: Noncapitalizable costs should have been identified up front when filling out Project Information & Checklist or during monthly project costs review.*
- .55 Authorized AFR Capital Services must review the finalized Asset Plan for reasonableness and consistency prior to recording assets.

Costs incurred subsequent to a new tangible assets being in-use

- .56 Improvement or betterment to an existing operational tangible asset and its associated outlays excluding noncapitalizable costs stated in paragraph .39 and .40 exceeding \$20,000 should be capitalized in accordance to paragraph .04 when it meets ONE of the following outcomes:
- a) Extends the tangible asset’s estimated useful life at least by the longer of (a) 3 years or (b) 25% of the default asset life
 - b) Increase the tangible asset’s service capacity in term of
 - Efficiency – increase the level of service, or
 - Effectiveness – increase functionality or providing new purpose

If the modification does not result in any of the above outcomes, the associated outlays must be charged as operating expense as incurred.

- .57 There are three broad categories of betterment that may be capitalized when one of the outcomes stated in paragraph .56 is met:
- a) Alterations: Changes to the internal structural arrangement or other physical characteristics of an existing asset so that it may be effectively used for a newly designated purpose (one not intended in the original design). Examples of alteration include:
 - Adding a new wing to an existing building
 - Changing a storage space into a office space or leasable space
 - Installing new wiring, heating, and improvements to prepare the property for new use by a tenant
 - Deepening of channels and berths by dredging (see paragraph .34a)
 - b) Renovations: The total or partial upgrading of a facility to higher standards of quality or efficiency. Examples of renovations include:
 - Replacing a sheet metal roof with a copper roof; concrete piles for wooden piles
 - Transitioning an old lighting system into a state-of-the-art energy efficient lighting system
 - Upgrading of building systems such as electrical wiring or plumbing
 - c) Replacements: Replacement of an existing asset that is at or exceeding 75% of its original useful life (e.g. Year 3 of a 4 years life asset) of the existing deteriorated asset because of time or usage, where the deterioration has not been corrected through ongoing or required maintenance and now requires a major overhaul with a systematic replacement plan. Examples of replacements include:
 - Replacing old or broken windows as part of a larger renovation project
 - Replacing electrical, plumbing, heating or air conditioning system
 - Replacing concrete panels and joint seals
 - Replacing dead landscape/wetland after planting
- .58 Capitalized improvement or betterment costs must be recorded as additions to the existing operational tangible assets. Existing tangible assets removed, even if the asset is fully depreciated, during the improvement or betterment projects must be reported to reduce the historical costs and the associated accumulated depreciation balance of the existing asset in the Asset Management System. See AC-8e, Impairment and Disposition Policy for accounting treatment of assets disposal.

Improvement Project – Roles and Responsibilities

- .59 Capital project setup roles and responsibilities for replacement project are no different from capital project setup roles and responsibilities for new capital asset stated in paragraph .20 to .25. In addition, authorized Project Sponsor must submit a preliminary Asset Disposition Form, to AFR Capital Services for any capital assets planned to be removed, including fully depreciated assets, in the improvement project. Please refer to AC-8e, Impairment and Disposition Policy.

Depreciation

- .60 The purpose of depreciation is to allocate capitalized costs over the duration (i.e. an estimated useful life) of the tangible asset providing benefits/services to the Port's operation.
- .61 Depreciation must begin on the first day of the following month once the capital project is substantially completed as stated in paragraph .46.
- .62 An estimated useful life of a tangible asset should be determined based on the following factors.
- a) **Materials and construction:** asset life varies based on materials and construction e.g. wood structure versus metal structure
 - b) **Specific use:** same asset but usage differs may result in different life e.g. higher volume of traffic may wear off one road faster than the other
 - c) **Physical environment:** Climatic condition such as erosion at one berth facing north is different than another berth facing south
 - d) **Maintenance policy:** well maintained asset may last longer than a poorly maintained asset
 - e) **Technology:** certain assets become obsolete faster than the others
 - f) **Regulatory environment:** certain assets must be replaced earlier due to regulatory requirement than the others
 - g) **Contractual requirement:** leasehold improvement made by the Port as a lessee must be depreciated over the shorter of the lease term (taking into account of probable renewal) or the estimated useful life of the asset^{xvi}
- .63 A tangible asset, including leasehold improvement made by the Port as a lessor, must be depreciated over the shorter of the tangible asset's useful life versus its legal/contractual and regulatory life (taking into account of probable renewal periods).
- .64 The Port should not depreciate tangible assets reported in the following major components^{xvii}:
- a) Land
 - b) CWIP
 - c) Movable collections of works of art, historical treasures

- .65 Each depreciable tangible asset must be assigned to the appropriate asset profile and depreciated on a straight-line manner over the pre-determined estimated useful life^{xvii}.
- .66 The remaining useful life of an existing asset being improved should be reevaluated and changed, if necessary, and accounted for on a prospective basis. The new depreciable costs of improved tangible assets must be computed in the following manner.

$$\frac{(\text{NBV of the existing asset} - \text{NBV of existing assets removed} + \text{Cost of improvement})}{\text{Revised remaining estimated useful life}}$$

Depreciation – Roles and Responsibilities

- .67 Authorized AFR Capital Services personnel, in consultation with Capital Development Division, must review the reasonableness of the estimated useful lives selected for depreciation/amortization purposes on an annual basis.
- .68 Changes to the default estimated useful lives per asset profile must be documented with supporting document and approved by Accounting Manager at Capital Services or Assistant Director of AFR. Such change must be accounted for prospectively as the result of changes in accounting estimates^{xviii}.

ⁱ GASB No. 51, paragraph 3

ⁱⁱ GASB No. 51, paragraph 2

ⁱⁱⁱ GASB No. 51, paragraph 6

^{iv} GASB Concepts No. 4, paragraph 8 and GASB Implementation Guide, 7.9.6

^v GASB Implementation Guide, 7.9.7

^{vi} GASB Implementation Guide, 7.12.2

^{vii} GASB No. 42, paragraph 33

^{viii} GASB No. 34, paragraph 19

^{ix} GASB Implementation Guide, 7.12.7

^x GASB No. 34, paragraph 18

^{xi} ASC 845-10-30-1

^{xii} ASC 840-30-25-1

^{xiii} ASC 840-10-25-1

^{xiv} ASC 970-340-25-3

^{xv} ASC 720-35-05-3

^{xvi} ASC 840-10-35-6

^{xvii} GASB No. 34, paragraph 21

^{xviii} ASC 250-10-45-17

Exhibit I
Debt Service
Seattle-Tacoma International Airport
Budget Year 2018
Updated 11/30/2017

Description	Bond Issue	Budget 2018
Airfield Movement Area		
3rd R/W Environ/Legal Sup	1999A	\$ 331,404
3rd R/W Environ/Legal Sup	2012A - Ref 1999A	61,977
3rd R/W Environ/Legal Sup	2012A - Ref 2001A	293,425
3rd R/W Environ/Legal Sup	2015B - Refund '2005A - New Money	117,100
3rd R/W Environ/Legal Sup	2016 - Refund 2006 - Refund 2000A	471,393
3rd R/W Overflights Acq (2015B - Refund '2005A - New Money	30,973
853 SASA Land Acq.	2010 - Refund 1998A	(23,274)
853 SASA Land Acq.	2012B - Ref 2001C	-
853 SASA Land Acq.	2012C - Ref 2001D	-
CENTERLINE LIGHTING	2005C - Refund 1996B	-
Community College	2015B - Refund '2005A - New Money	450
Condominium Insulation	2015B - Refund '2005A - New Money	13,588
Engineering	1999A	371
Engineering	2012A - Ref 1999A	69
Engineering	2016 - Refund 2006 - Refund 2000A	-
FAA & NAVAIDS	2016 - Refund 2006 - Refund 2000A	-
FAR Part 150 Mobile Home	2015B - Refund '2005A - New Money	189,388
Highline School Insulatio	2015B - Refund '2005A - New Money	9,642
Highline School Insulatio	2016 - Refund 2006 - Refund 2000A	12,500
Home Insulation Retrofit	2003A	19,160
Home Insulation Retrofit	2012A - Ref 2003A	153,590
Home Insulation Retrofit	2015B - Refund '2005A - New Money	6,944
Home Insulation Retrofit	2015B - Refund 2005A - Refund 1997A	121,929
Home Insulation Retrofit	2016 - Refund 2006 - Refund 2000A	5,688
Ineligible Parcel Insulat	2015B - Refund 2005A - Refund 1997A	566,332
Insulate Nbrhd Reinf Parc	2016 - Refund 2006 - Refund 2000A	29,902
JOINTS RESEALING-1	2005C - Refund 1996B	-
Land/Noise Land/Noise	2010 - Refund 1998A	(23,816)
Land/Noise Land/Noise	2012B - Ref 2001C	-
Land/Noise Land/Noise	2012C - Ref 2001D	-
Low VIS Incursion Pro - P	2012A - Ref 2001A	-
Low VIS Runway/Guardlight	2003A	4,673
Low VIS Runway/Guardlight	2012A - Ref 2001A	562,856
Low VIS Runway/Guardlight	2012A - Ref 2003A	37,461
Low VIS Runway/Guardlight	2015B - Refund '2005A - New Money	3,197
Mobile Home Easement	2016 - Refund 2006 - Refund 2000A	112
Neighborhood Reinforcement	2015B - Refund '2005A - New Money	55,153
Neighborhood Reinforcement	2016 - Refund 2006 - Refund 2000A	20,209
New Runway Land Acquisiti	1999A	3,211,317
New Runway Land Acquisiti	2003A	-
New Runway Land Acquisiti	2012A - Ref 1999A	600,557
New Runway Land Acquisiti	2012A - Ref 2001A	511,057
New Runway Land Acquisiti	2012A - Ref 2003A	-

Description	Bond Issue	Budget 2018
New Runway Land Acquisiti	2012B - Ref 2001B	63,874
New Runway Land Acquisiti	2015B - Refund '2005A - New Money	243,641
New Runway Land Acquisiti	2015B - Refund 2005A - Refund 1997A	4,010,666
New Runway Land Acquisiti	2016 - Refund 2006 - Refund 2000A	313,464
New Tracon Lease Support	2000B	-
New Tracon Lease Support	2010 - Refund 2000B	31,874
Plow / Broom Snow Equipment	2017D - New money	225,608
R/W 16L/34R Reconstructio	2015B - Refund '2005A - New Money	1,910,515
Runway 16R Slab Replaceme	2013 - Ref 2003B	28,957
Runway 16R Slab Replaceme	2016 - Refund 2006 - Refund 2000A	29,939
RW16C-34C Design and Reco	2015A New \$	3,311,868
RW16C-34C Design and Reco	2017A - Ref. 2009A	32,889
Safety Area Land Acquisti	1999A	52,659
Safety Area Land Acquisti	2012A - Ref 1999A	9,848
Safety Area Land Acquisti	2012A - Ref 2001A	305
Safety Area Land Acquisti	2016 - Refund 2006 - Refund 2000A	4,416
Safety Areas/Mitigation	2003A	-
Safety Areas/Mitigation	2012A - Ref 2001A	782,163
Safety Areas/Mitigation	2012A - Ref 2003A	-
Safety Areas/Mitigation	2015B - Refund '2005A - New Money	195,033
Safety Areas/Mitigation	2016 - Refund 2006 - Refund 2000A	60,253
Special Purchase Comm. Ve	2015B - Refund '2005A - New Money	899
SPO	2015B - Refund '2005A - New Money	350
SR 518 Public Expense	2015A New \$	94,342
Standard Family Insulatio	1999A	74,785
Standard Family Insulatio	2012A - Ref 1999A	13,986
Standard Family Insulatio	2015B - Refund '2005A - New Money	53,904
Standard Family Insulatio	2015B - Refund 2005A - Refund 1996A	80,021
Standard Family Insulatio	2015B - Refund 2005A - Refund 1997A	12,254
Standard Family Insulatio	2016 - Refund 2006 - Refund 2000A	80,387
Standard Insulation Parce	2015B - Refund 2005A - Refund 1997A	2,070,604
Standard Insulation Parce	2016 - Refund 2006 - Refund 2000A	12,949
Street Vacations (SeaTac)	2016 - Refund 2006 - Refund 2000A	89,069
Taxiway A,B,L,Q Improvements	2015A New \$	349,598
Taxiway Connects for 3rd	2016 - Refund 2006 - Refund 2000A	-
Taxiway Pavement Replacem	2012C - Ref 1999B	-
Third R/W Directional Ins	2015B - Refund '2005A - New Money	8,942
Third Runway Construction	1999A	336,596
Third Runway Construction	2003A	837,673
Third Runway Construction	2012A - Ref 1999A	62,948
Third Runway Construction	2012A - Ref 2001A	4,053,948
Third Runway Construction	2012A - Ref 2003A	6,715,011
Third Runway Construction	2015B - Refund '2005A - New Money	1,426,279
Third Runway Construction	2015B - Refund 2005A - Refund 1997A	607
Third Runway Construction	2016 - Refund 2006 - Refund 2000A	1,706,836
Transaction Assistance	2015B - Refund '2005A - New Money	17,685
Transaction Assistance	2016 - Refund 2006 - Refund 2000A	37
(blank)	Allocated Bond Fees	14,731

Less PFC Offset for Third Runway

(26,474,448)

Description	Bond Issue	Budget 2018
Total Direct DS - Airfield Movement Area		\$ 10,343,290
Add P69 Debt Allocation		
Add Commercial Paper Fee Allocation		145,128
Add Administrative Allocation to AFMA		3,234,796
Add Roadways Allocation to AFMA		3,900,902
Add Roadways Allocation CP Fees		7,223
Add IWS Allocation to AFMA		729,792
Add Stormwater Allocation to AFMA		4,593,427
Add Fire Allocation to AFMA		383,437
Total Indirect DS - Airfield Movement Area		\$ 12,994,705
Less Debt Service Exclusion Allocation		(18,942)
Net Airfield Movement Area		\$ 23,319,052

Description	Bond Issue	Budget 2018
Airfield Commercial Area		
855 UA Hanger site	2010 - Refund 1998A	(3,275)
855 UA Hanger site	2012B - Ref 2001C	-
855 UA Hanger site	2012C - Ref 2001D	-
Aircraft Parking Position	2010 - Refund 2005D	27,443
Aircraft Parking Position	2016 - Refund 2006 - Refund 2000A	186,605
Cargo 2 West Cargo Hardst	2010B - New Money	329,397
Cargo 6 Enhancements	2010B - New Money	109,698
Cargo 6 Enhancements	2015C New \$	276,439
Cargo Hardstands - Phase	2012C - Ref 1999B	-
General Aviation Relocati	2015B - Refund '2005A - New Money	88,224
Hardstands/RON Parking	2010 - Refund 2005D	375,184
Northwest Airlines/IWS Li (blank)	2005C - Refund 1996B	-
	Allocated Bond Fees	1,441
Total Direct DS - Airfield Commercial Area		\$ 1,391,157
Add Commercial Paper Fee Allocation		9,653
Add Administrative Allocation to AFCA		70,355
Add IWS Allocation to AFCA		1,155,794
Add Stormwater Allocation to AFCA		156,816
Add Fire Allocation to AFCA		-
Total Indirect DS - Airfield Commercial Area		\$ 1,392,617
Less Debt Service Exclusion Allocation		-
Net Airfield Commercial Area		\$ 2,783,774
Airfield Apron Area		
Aircraft Parking Position	2010 - Refund 2005D	\$ 14,391
Aircraft Parking Position	2016 - Refund 2006 - Refund 2000A	104,965
Aircraft RON Parking USPS	2010B - New Money	210,987
Aircraft RON Parking USPS	2017A - Ref. 2009A	-
Aircraft RON Parking USPS Site	2015C New \$	1,340,826
Airfield Pavement Program	2015C New \$	19,696
Airfield Pavement Replace	2010B - New Money	1,324,633
Airfield Pavement Replace	2017A - Ref. 2009A	-
Airfield Pavement Replacement	2015C New \$	331,988
Apron Pavement Rehab - 2	2000B	-
Apron Pavement Rehab - 2	2010 - Refund 2000B	430
Apron Pavement Rehab - 3	2013 - Ref 2003B	-
Apron Pavement Rehab - 3	2015B - Refund '2005A - New Money	343,456
Apron Pavement Rehab - 3	2016 - Refund 2006 - Refund 2000A	1,796
Hardstand Equipment Purchase 2017	2017D - New money	344,440
Hardstand Equipment Purchase 2018	2017D - New money	71,676
Hardstand Equipment Purchase 2019	2017D - New money	90,790
JOINTS RESEALING-2	1999A	80,101
JOINTS RESEALING-2	2012A - Ref 1999A	14,980
Local Area Augmentation S	1999A	102,845
Local Area Augmentation S	2012A - Ref 1999A	19,233
Ramp Control Facility	2008VRDB	88,766
Ramp Control Facility	2008VRDB Fees	7,357
Ramp/N Cargo Lighting Ret	2010 - Refund 2005D	-
Ramp/N Cargo Lighting Ret	2013 - Ref 2003B	31,068

Description	Bond Issue	Budget 2018
SNOW EQ STG BLDG	2005C - Refund 1996B	-
Wi-Fi Enhancement Project	2017D - New money	242,074
(blank)	Allocated Bond Fees	1,365
Total Direct DS - Airfield Apron Area		\$ 4,787,864
Add Commercial Paper Fee Allocation		4,826
Add Administrative Allocation to AFAA		66,123
Add IWS Allocation to AFAA		1,472,030
Add Stormwater Allocation to AFAA		104,237
Add Fire Allocation to AFAA		22,555
Total Indirect DS - Airfield Apron Area		\$ 1,669,772
Net Airfield Apron Area		\$ 6,457,635

Description	Bond Issue	Budget 2018
Terminal Building		
1127 Elevator skybridge	2010 - Refund 1998A	\$ (3,841)
1127 Elevator skybridge	2012B - Ref 2001C	-
1127 Elevator skybridge	2012C - Ref 2001D	-
2011-2013 Roof Replacemen	2010B - New Money	146,668
2015-2016 C Conc Roof Replace	2015C New \$	154,384
642 Concourse Security	2010 - Refund 1998A	(201)
642 Concourse Security	2012B - Ref 2001C	-
642 Concourse Security	2012C - Ref 2001D	-
675 Concourse BCD	2010 - Refund 1998A	(75,981)
675 Concourse BCD	2012B - Ref 2001C	-
675 Concourse BCD	2012C - Ref 2001D	-
794 Paving Demo Temp	2010 - Refund 1998A	(3,493)
794 Paving Demo Temp	2012B - Ref 2001C	-
794 Paving Demo Temp	2012C - Ref 2001D	-
795 Art	2010 - Refund 1998A	(586)
795 Art	2012B - Ref 2001C	-
795 Art	2012C - Ref 2001D	-
871 Contaminated soil	2010 - Refund 1998A	(205)
871 Contaminated soil	2012B - Ref 2001C	-
871 Contaminated soil	2012C - Ref 2001D	-
AA/DL Ticket Cntr Wrap Ar	2013 - Ref 2003B	52,915
Alaska Air 2 Step Ticket	2008VRDB	-
Alaska Air 2 Step Ticket	2008VRDB Fees	-
Alaska Air 2 Step Ticket	2013 - Ref 2003B	163,400
Alternate Utility Facility	2017C - New money	690,184
B Concourse Ramp Lvl Holdroom	2015C New \$	277,953
Boiler System Exp/Upgrade	2008VRDB	84,294
Boiler System Exp/Upgrade	2008VRDB Fees	6,986
Building Management Systeme	2000B	-
Building Management Systeme	2003A	7,980
Building Management Systeme	2010 - Refund 2000B	49,400
Building Management Systeme	2012A - Ref 2003A	63,972
Building Management Systeme	2013 - Ref 2003B	43
Building Management Systeme	2016 - Refund 2006 - Refund 2000A	96,329
C/D Chckpnt HVAC Upgrade	2010 - Refund 2005D	70
Central Term Construction	2000B	-
Central Term Construction	2005C - Refund 1996B	-
Central Term Construction	2008VRDB	4,328,361
Central Term Construction	2008VRDB Fees	358,725
Central Term Construction	2010 - Refund 2000B	1,199,784
Central Term Construction	2010 - Refund 2005D	-
Central Term Construction	2012B - Ref 2001B	3,160,289
Central Term Construction	2012C - Ref 1999B	-
Central Term Construction	2013 - Ref 2003B	1,551
Central Term Design	2000B	-
Central Term Design	2010 - Refund 2000B	496,409
Central Terminal Stairs	2015C New \$	155,841
CMP#1 Chillers Purchase	2000B	-

Description	Bond Issue	Budget 2018
CMP#1 Chillers Purchase	2010 - Refund 2000B	144,936
CMP#1 Chillers Purchase	2010 - Refund 2005D	94,685
CMP#1 Chillers Purchase	2013 - Ref 2003B	10,342
Communication Systems Imp	2000B	-
Communication Systems Imp	2010 - Refund 2000B	2,714,270
Communication Systems Imp	2010 - Refund 2005D	97,404
Communication Systems Imp	2012A - Ref 2001A	693,877
Communication Systems Imp	2012B - Ref 2001B	387,206
Communication Systems Imp	2013 - Ref 2003B	894,819
Conc A Airline Relocation	2003A	755
Conc A Airline Relocation	2008VRDB	113,052
Conc A Airline Relocation	2008VRDB Fees	9,370
Conc A Airline Relocation	2012A - Ref 2003A	6,051
Conc A Airline Relocation	2012B - Ref 2001B	50,218
Conc A Airline Relocation	2013 - Ref 2003B	658,640
Conc A, B, C Carpet Replace	2017D - New money	133,849
Concourse B Gate Reconfigure	2015C New \$	384,991
Concourse B Gate Reconfigure	2017C - New money	209,114
Concourse B Roof Replacement	2017C - New money	352,412
Concourse C New Power Center	2015C New \$	15,989
Concourse D Hardstand Holdroom	2017D - New money	907,899
Convert Ticket Zone 2 Pus	2010B - New Money	199,093
Convert Ticket Zone 3 Flo	2010B - New Money	655,915
Cooling Tower #5	2012B - Ref 2001B	124,047
CTE HVAC Upgrades	2015C New \$	19,715
Domestic Water Piping	2015C New \$	85,355
Electric Utility SCADA	2015C New \$	29,126
Electrical Infrastructure	2000B	-
Electrical Infrastructure	2003A	192,840
Electrical Infrastructure	2010 - Refund 2000B	1,211,783
Electrical Infrastructure	2010 - Refund 2005D	276,446
Electrical Infrastructure	2012A - Ref 2003A	1,545,853
Electrical Infrastructure	2012B - Ref 2001B	520
Electrical Infrastructure	2012C - Ref 1999B	-
Electrical Infrastructure	2013 - Ref 2003B	15,999
Elevator/Escalator Mod P	2000B	-
Elevator/Escalator Mod P	2010 - Refund 2000B	87,546
Elevator/Escalator Mod P	2010 - Refund 2005D	56,337
Elevator/Escalator Mod P	2013 - Ref 2003B	87,603
Energy Conservation	2000B	-
Energy Conservation	2003A	28,338
Energy Conservation	2010 - Refund 2000B	236,520
Energy Conservation	2010 - Refund 2005D	220,467
Energy Conservation	2012A - Ref 2003A	227,167
Energy Conservation	2013 - Ref 2003B	388
Escalator Escalator Replacement	2010 - Refund 1998A	(1,799)
Escalator Escalator Replacement	2012B - Ref 2001C	-
Escalator Escalator Replacement	2012C - Ref 2001D	-
Facility Monitoring Sys P	2008VRDB	58,649
Facility Monitoring Sys P	2008VRDB Fees	4,861

Description	Bond Issue	Budget 2018
Fourth Floor Improvements	2005C - Refund 1996B	-
Freight Elevator 3F	2010 - Refund 2005D	122,505
Gate Recon. I - Conc C&D	2000B	-
Gate Recon. I - Conc C&D	2010 - Refund 2000B	381,628
Gate Recon. I - Conc C&D	2013 - Ref 2003B	-
Holdroom Seatings for Conc B&C	2017D - New money	219,114
HVAC Renovations - 1	2005C - Refund 1996B	-
Industrial Air Compressor	2000B	-
Industrial Air Compressor	2010 - Refund 2000B	104,299
InterConn Piping (W. Feed	2010 - Refund 2005D	70,700
InterConn Piping (W. Feed	2012C - Ref 1999B	-
InterConn Piping (W. Feed	2013 - Ref 2003B	197,269
Lighting Improvements Ph	2005C - Refund 1996B	-
Master Evacuation System	2016 - Refund 2006 - Refund 2000A	24,288
MASTER FAC/UTIL SYSTEM	2005C - Refund 1996B	-
Mechanical Infrastructure	2000B	-
Mechanical Infrastructure	2010 - Refund 2000B	3,042,718
Mechanical Infrastructure	2010 - Refund 2005D	514,841
Mechanical Infrastructure	2012B - Ref 2001B	478,832
Mechanical Infrastructure	2012C - Ref 1999B	-
Mechanical Infrastructure	2013 - Ref 2003B	518,940
MT Low Voltage Sys Upgrade	2015C New \$	34,810
MT Seismic Upgrade (Tkt/M	2010 - Refund 2005D	58,986
MT Seismic Upgrade (Tkt/M	2012B - Ref 2001B	660,409
MT Seismic Upgrade (Tkt/M	2012C - Ref 1999B	-
MT Seismic Upgrade (Tkt/M	2013 - Ref 2003B	76,098
N. Terminals Utilities Upgrade	2015C New \$	50,875
N. Terminals Utilities Upgrade	2017C - New money	(6,121)
New Window Wall Ticket Zo	2010B - New Money	188,411
North Satellite Seismic	2010 - Refund 2005D	13,038
NS Conc C Vertical Circulation	2015C New \$	982,474
NS Main Terminal Improvements	2015C New \$	4,810
NS NSAT Renov NSTS Lobbie	2010B - New Money	298,260
NS NSAT Renov NSTS Lobbies	2015C New \$	1,425,889
NS NSAT Renov NSTS Lobbies	2017C - New money	(29,171)
NSat. 400HZ Power System	2003A	28,111
NSat. 400HZ Power System	2012A - Ref 2003A	225,342
NSat. 400HZ Power System	2013 - Ref 2003B	43
OPS Lan Core Switch Upgrade	2017D - New money	205,424
Passenger Flow Image Analytics	2017D - New money	56,364
Post-Step Relocations	2008VRDB	381,671
Post-Step Relocations	2008VRDB Fees	31,632
Post-Step Relocations	2013 - Ref 2003B	948
Regulated Mtls Mgmt Prgrm	2000B	-
Regulated Mtls Mgmt Prgrm	2010 - Refund 2000B	37,544
Regulated Mtls Mgmt Prgrm	2012B - Ref 2001B	88
Regulated Mtls Mgmt Prgrm	2013 - Ref 2003B	(86)
Restroom Improvements	2000B	-
Restroom Improvements	2010 - Refund 2000B	1,023,146
Restroom Improvements	2012C - Ref 1999B	-

Description	Bond Issue	Budget 2018
Restroom Improvements	2013 - Ref 2003B	214,591
Restroom Improvements	2016 - Refund 2006 - Refund 2000A	-
Retrofit Tanks - 2	2005C - Refund 1996B	-
Roof Replacement Program	2010B - New Money	99,395
ROOF REPLCMNT-2	2005C - Refund 1996B	-
Sanitary Sewer Pipe Liner	2010 - Refund 2005D	-
Sanitary Sewer Pipe Liner	2010B - New Money	-
Sat & Conc Emerg Trnsfrmr	2013 - Ref 2003B	93,076
Security Access/Fac. Impv	2012B - Ref 2001B	120,699
Security Access/Fac. Impv	2013 - Ref 2003B	58,129
Security PAX Checkpoints	2012B - Ref 2001B	313,113
Security PAX Checkpoints	2013 - Ref 2003B	118,198
Security System Upgrade	2000B	-
Security System Upgrade	2010 - Refund 2000B	7,732
Security System Upgrade	2012B - Ref 2001B	19,999
Security System Upgrade	2013 - Ref 2003B	664,543
Security System Upgrade	2016 - Refund 2006 - Refund 2000A	64,444
Seismic Upgrd Term - Phas	2000B	-
Seismic Upgrd Term - Phas	2005C - Refund 1996B	-
Seismic Upgrd Term - Phas	2010 - Refund 2000B	945
Seismic Upgrd Term - Phas	2012B - Ref 2001B	-
Seismic Upgrd Term - Phas	2012C - Ref 1999B	-
Seismic Upgrd Term - Phas	2013 - Ref 2003B	43
Sewer Infrastructure Proj	1999A	738,335
Sewer Infrastructure Proj	2000B	-
Sewer Infrastructure Proj	2005C - Refund 1996B	-
Sewer Infrastructure Proj	2010 - Refund 2000B	4,296
Sewer Infrastructure Proj	2012A - Ref 1999A	138,078
So Sat Delta Sky Club Ex	2010B - New Money	547,126
So. Terminal Exp Construc	2000B	-
So. Terminal Exp Construc	2005C - Refund 1996B	-
So. Terminal Exp Construc	2008VRDB	2,669,558
So. Terminal Exp Construc	2008VRDB Fees	221,247
So. Terminal Exp Construc	2010 - Refund 2000B	888,437
So. Terminal Exp Construc	2012B - Ref 2001B	8,728,968
So. Terminal Exp Construc	2012C - Ref 1999B	-
So. Terminal Exp Construc	2013 - Ref 2003B	35
So. Terminal Expansion De	2000B	-
So. Terminal Expansion De	2005C - Refund 1996B	-
So. Terminal Expansion De	2008VRDB	123,892
So. Terminal Expansion De	2008VRDB Fees	10,268
So. Terminal Expansion De	2010 - Refund 2000B	1,028,590
So. Terminal Expansion De	2012B - Ref 2001B	321,160
So. Terminal Expansion De	2012C - Ref 1999B	-
SSAT HVAC,Lights,Ceiling	2010B - New Money	44,394
SSAT Make-Up Feed Line	2015C New \$	7,689
STEP Env. Support	2000B	-
STEP Env. Support	2005C - Refund 1996B	-
STEP Env. Support	2008VRDB	29,777
STEP Env. Support	2008VRDB Fees	2,468

Description	Bond Issue	Budget 2018
STEP Env. Support	2010 - Refund 2000B	96,137
STEP Env. Support	2012B - Ref 2001B	55,856
STEP Env. Support	2012C - Ref 1999B	-
STS Construction	2000B	-
STS Construction	2005C - Refund 1996B	-
STS Construction	2010 - Refund 2000B	922,111
STS Construction	2012A - Ref 2001A	76
STS Construction	2012B - Ref 2001B	6,520
STS Construction	2012C - Ref 1999B	-
STS Construction	2013 - Ref 2003B	325,636
STS Display Upgrade	2017D - New money	137,778
SW Gate Reconfiguration	2012B - Ref 2001B	47,399
Tenant Improvements - 1	2005C - Refund 1996B	-
Tenant Reimbursable - 2	2005C - Refund 1996B	-
Term Wide Voice Paging System	2017D - New money	110,221
Terminal Escalators Modn	2010B - New Money	2,057,291
Terrazzo - B/C/D	2000B	-
Terrazzo - B/C/D	2010 - Refund 2000B	11,856
Trash Handling & Recyclin	2010 - Refund 2005D	-
USAir Relo to UA & No. Sa	2012B - Ref 2001B	(9,515)
USAir Relo to UA & No. Sa	2013 - Ref 2003B	147,370
Utilites Conservation Pro	2003A	-
Utilites Conservation Pro	2010 - Refund 2005D	96,986
Utilites Conservation Pro	2012A - Ref 2003A	-
Utilites Conservation Pro	2013 - Ref 2003B	-
Utility ER Backup/Standby Pwr	2015C New \$	303,963
Vertical Convey Modernztn	2010B - New Money	84,849
Vertical Convey Modernztn Aero	2015C New \$	517,979
Vertical Convey Modn Aero	2010B - New Money	20,076
Voice Paging System	2000B	-
Voice Paging System	2010 - Refund 2000B	2,921
Voice Paging System	2010 - Refund 2005D	511,843
Voice Paging System	2012A - Ref 2001A	15,235
Voice Paging System	2013 - Ref 2003B	24,303
Voice Paging System	2015B - Refund '2005A - New Money	-
(blank)	Allocated Bond Fees	45,298
Total Direct DS - Terminal Building		\$ 58,889,422
CU Ticketing - included above in 2015 budget		-
AA/DL Ticket Cntr Wrap Ar		\$ -
Alaska Air 2 Step Ticket		-
Total Direct DS - Ticketing		\$ -
		\$ -
Add P69 Debt Allocation		-
Add Commercial Paper Fee Allocation		463,852
Add Administrative Allocation to Terminal Bldg		2,422,827
Add Roadways Allocation to Terminal Bldg		3,900,902
Add Roadways Allocation CP Fees		7,223
Add IWS Allocation to Terminal Bldg		119,354
Add Stormwater Allocation to Terminal Bldg		70,429

Description	Bond Issue	Budget 2018
Add Fire Allocation to Terminal Bldg		36,088
Total Indirect DS - Terminal Building		\$ 7,020,675
Total Terminal Building		\$ 65,910,097
Less Debt Service Exclusion		(1,894,742)
Less Debt Service Exclusion Allocation for Admin		(17,712)
Less Terminal Building Allocation to FIS (3.75%)		(2,330,371)
Less PFC Offset for Terminal Building		(3,461,157)
Add Debt Service Exclusion Allocation from FIS		52,300
Net Terminal Building		\$ 58,258,415
Federal Inspection Services		
FIS - New Primary Insp. B	2013 - Ref 2003B	\$ -
International Arrivals Fac-IAF	2017C - New money	\$ (112,504)
South Satellite Reverse S	2000B	-
South Satellite Reverse S	2005C - Refund 1996B	-
South Satellite Reverse S	2010 - Refund 2000B	2,491
Total Direct DS - FIS		\$ (110,013)
Add Commercial Paper Fee Allocation		228,090
Add Terminal Bldg Allocation of CP Fees		17,712
Add Terminal Bldg Allocation to FIS		2,330,371
Total Indirect DS - FIS		\$ 2,576,173
Less Debt Service Exclusion Allocation to Terminal Building		(71,242)
Net Federal Inspection Services		\$ 2,394,917
Baggage Systems		
100% Ck Bag Interim Impac	2012B - Ref 2001B	\$ 51,892
100% Ck Bag Interim Impac	2013 - Ref 2003B	25,768
Add'l Baggage Makeup Space IAF	2017C - New money	(12,562)
BAG CLAIM RAILINGS	2005C - Refund 1996B	-
Baggage System Improvemen	2000B	-
Baggage System Improvemen	2005C - Refund 1996B	-
Baggage System Improvemen	2010 - Refund 2000B	172
BHS C22-C1, MK1, TC3	2010B - New Money	324,245
Checked Bag Recap/Optimization	2017C - New money	(12,760)
Claim Device 14 & Lower I	2010B - New Money	16,667
Connect C1 BHS to C88 BHS	2010B - New Money	117,804
Cruise Baggage Inputs	2010 - Refund 2005D	-
Cruise Baggage Inputs	2013 - Ref 2003B	74,374
Interim Baggage System Program	2017D - New money	942,800
MT 100% Baggage Screening	2008VRDB	363,386
MT 100% Baggage Screening	2008VRDB Fees	30,117
MT 100% Baggage Screening	2010 - Refund 2005D	1,525,279
MT 100% Baggage Screening	2012B - Ref 2001B	53,301
MT 100% Baggage Screening	2013 - Ref 2003B	659,071
NS Refurbish Baggage Syst	2010B - New Money	84,395
NS Refurbish Baggage Systems	2015C New \$	1,169,566
Security - Bagwell Prepar	2012B - Ref 2001B	150,654
Security - Bagwell Prepar	2013 - Ref 2003B	-
STEP Security Bag & Chckp	2008VRDB	1,656,154
STEP Security Bag & Chckp	2008VRDB Fees	137,258

Description	Bond Issue	Budget 2018
STEP Security Bag & Chckp	2012B - Ref 2001B	1,200,119
STEP Security Bag & Chckp	2013 - Ref 2003B	345
UAL Baggage System Contro	2000B	-
UAL Baggage System Contro	2005C - Refund 1996B	-
UAL Baggage System Contro	2010 - Refund 2000B	287,381
Add Commercial Paper Fee Allocation		660,405
Less PFC Offset for Baggage		(3,864,395)
Total Baggage Systems		\$ 5,641,435
Electrified Ground Service Equipment		
GSE Electrical Chrg Stati	2010B - New Money	\$ 255,457
GSE Electrical Chrg Stations	2015C New \$	61,540
Total Electrified Ground Service Equipment		\$ 316,997
Gate Utilities		
Airport Central Plant Pre	2000B	\$ -
Airport Central Plant Pre	2010 - Refund 2000B	-
Airport Owned Gate Infrass	2010B - New Money	\$ 129,698
Cent Plant Preconditioned	2000B	-
Cent Plant Preconditioned	2010 - Refund 2000B	-
Cent Plant Preconditioned	2010B - New Money	1,727,288
Cent Plant Preconditioned	2013 - Ref 2003B	-
Cent Plant Preconditioned	2017A - Ref. 2009A	-
Cent Plant Preconditioned Air	2015C New \$	267,422
Gate Utilities Improvemen	2010 - Refund 2005D	\$ -
Gate Utilities Improvemen	2010B - New Money	515,914
Gate Utilities Improvemen	2013 - Ref 2003B	-
Gate Utilities Improvements	2015C New \$	315,399
Add Commercial Paper Fee Allocation		-
Less Debt Service Exclusion		-
Total Gate Utilities		\$ 2,955,721
Passenger Loading Bridges		
Bridge Node Ext. Panels	2000B	\$ -
Bridge Node Ext. Panels	2010 - Refund 2000B	\$ 773
Loading Bridge & Equip Bu	2010 - Refund 2005D	117,345
Loading Bridge & Equip Bu	2012B - Ref 2001B	156,380
Loading Bridge & Equip Bu	2013 - Ref 2003B	44,211
Loading Bridges S4, S5, S	2000B	-
Loading Bridges S4, S5, S	2010 - Refund 2000B	31,702
Passenger Loading Bridge Renew	2015C New \$	317,671
PLB Replacement-AR	2010B - New Money	462,807
Port-Owned Loading Bridge	2010B - New Money	83,486
Replace PLBs at S7, S9 & B4	2015C New \$	190,809
Add Commercial Paper Fee Allocation		-
Less Debt Service Exclusion		-
Total Passenger Loading Bridges		\$ 1,405,184
Administrative		
C4 UPS System Improvement	2013 - Ref 2003B	\$ 259

Description	Bond Issue	Budget 2018
C4 UPS System Improvements	2015C New \$	105,806
CDP Planning	2000B	\$ -
CDP Planning	2010 - Refund 2000B	1,976
CDP Planning	2012B - Ref 2001B	126,866
Comm Center Design & Cons	2003A	100,292
Comm Center Design & Cons	2012A - Ref 2003A	803,969
Comm Center Design & Cons	2012B - Ref 2001B	696,002
Comm Center Design & Cons	2015B - Refund 2005A - Refund 1996A	480,433
Comm Center Design & Cons	2016 - Refund 2006 - Refund 2000A	83,605
Consolidated Warehouse	2010 - Refund 2005D	-
Consolidated Warehouse	2013 - Ref 2003B	391,090
Consolidated Warehouse	2015B - Refund '2005A - New Money	-
E-COMMERCE	2012A - Ref 2001A	347,205
E-COMMERCE INFRASTRUCTURE	2012A - Ref 2001A	141,228
ENV PROJ-96/97	2005C - Refund 1996B	-
Information Technology Pr	2016 - Refund 2006 - Refund 2000A	36,451
Maintenance Facility Rplc	2016 - Refund 2006 - Refund 2000A	5,501
MIS Upgrade & Enhancement	1999A	56,367
MIS Upgrade & Enhancement	2012A - Ref 1999A	10,541
NEDP Infrastructure Plans	2000B	-
NEDP Infrastructure Plans	2010 - Refund 2000B	6,444
Operations LAN	2000B	-
Operations LAN	2010 - Refund 2000B	173,889
Operations LAN	2013 - Ref 2003B	2,111
Police Consolidation (PDO)	2000B	-
Police Consolidation (PDO)	2008VRDB	538,710
Police Consolidation (PDO)	2008VRDB Fees	44,647
Police Consolidation (PDO)	2010 - Refund 2000B	9,107
Police Consolidation (PDO)	2013 - Ref 2003B	560
Police Consolidation (PDO)	2015B - Refund '2005A - New Money	191,586
Radio Sys Support & Upgra	2000B	-
Radio Sys Support & Upgra	2003A	21,484
Radio Sys Support & Upgra	2010 - Refund 2000B	556,033
Radio Sys Support & Upgra	2012A - Ref 2003A	172,224
Radio Sys Support & Upgra	2016 - Refund 2006 - Refund 2000A	113,807
Small Jobs	2012B - Ref 2001B	4,581
Small Jobs	2016 - Refund 2006 - Refund 2000A	(299)
So. Terminal Exp Construc	2000B	-
So. Terminal Exp Construc	2005C - Refund 1996B	-
So. Terminal Exp Construc	2008VRDB	650,788
So. Terminal Exp Construc	2008VRDB Fees	53,936
So. Terminal Exp Construc	2010 - Refund 2000B	216,584
So. Terminal Exp Construc	2012B - Ref 2001B	2,127,957
So. Terminal Exp Construc	2012C - Ref 1999B	-
So. Terminal Exp Construc	2013 - Ref 2003B	8
So. Terminal Expansion De	2000B	-
So. Terminal Expansion De	2005C - Refund 1996B	-
So. Terminal Expansion De	2008VRDB	30,203
So. Terminal Expansion De	2008VRDB Fees	2,503
So. Terminal Expansion De	2010 - Refund 2000B	250,751

Description	Bond Issue	Budget 2018
So. Terminal Expansion De	2012B - Ref 2001B	78,293
So. Terminal Expansion De	2012C - Ref 1999B	-
Y2K Compliance - Port-wide	1999A	34,364
Y2K Compliance - Port-wide	2012A - Ref 1999A	6,427
Year 2000	1999A	521,643
Year 2000	2012A - Ref 1999A	97,554
Year 2000	2012C - Ref 1999B	-
Total Administrative		\$ 9,293,487
Less Administrative Allocation to Cost Centers		(9,293,487)
Net Administrative		\$ -
Roadways		
28/24TH AVE S ARTERIAL, P	1999A	\$ 349,698
28/24TH AVE S ARTERIAL, P	2012A - Ref 1999A	65,398
4th Floor Improvements (Pedestrian to Link Light Rail)	2015B - Refund '2005A - New Money	418,792
606 Airport Service Tunnel	2010 - Refund 1998A	(211)
606 Airport Service Tunnel	2012B - Ref 2001C	-
606 Airport Service Tunnel	2012C - Ref 2001D	-
643 South Access EIS	2010 - Refund 1998A	(93)
643 South Access EIS	2012B - Ref 2001C	-
643 South Access EIS	2012C - Ref 2001D	-
799 Seismic Upgrade	2010 - Refund 1998A	(7,209)
799 Seismic Upgrade	2012B - Ref 2001C	-
799 Seismic Upgrade	2012C - Ref 2001D	-
800 PFE Design Admin	2010 - Refund 1998A	(7,744)
800 PFE Design Admin	2012B - Ref 2001C	-
800 PFE Design Admin	2012C - Ref 2001D	-
803 Traffic Mitigation	2010 - Refund 1998A	(900)
803 Traffic Mitigation	2012B - Ref 2001C	-
803 Traffic Mitigation	2012C - Ref 2001D	-
Air Cargo Road Pre-Design	2016 - Refund 2006 - Refund 2000A	17,589
Intelligent Transpo Sys	2000B	-
Intelligent Transpo Sys	2010 - Refund 2000B	86
Intelligent Transpo Sys	2012C - Ref 1999B	-
Miscellaneous Access Impr	2015B - Refund 2005A - Refund 1996A	4,580,214
MPU SEIS - SR 99/S 160 St	2012A - Ref 2001A	381
MPU SEIS - SR 99/S 160 St	2016 - Refund 2006 - Refund 2000A	17,851
No. Expressway Relo Phase	2010B - New Money	151,365
No. Expressway Relo Phase	2013 - Ref 2003B	3,620
No. Expressway Relo Phase	2015B - Refund '2005A - New Money	3,724,712
No. Expressway Relo Phase	2017A - Ref. 2009A	36,636
NW Cargo Facility Platfor	2016 - Refund 2006 - Refund 2000A	127,317
Radisson Site Acquisition	1999A	3,719,238
Radisson Site Acquisition	2012A - Ref 1999A	695,545
Radisson Site Acquisition	2016 - Refund 2006 - Refund 2000A	42,364
Road Upgrades	2000B	-
Road Upgrades	2010 - Refund 2000B	-
Roadway Signage	2000B	-
Roadway Signage	2010 - Refund 2000B	172
Service Tunnel Renewal/Replace	2015C New \$	69,031

Description	Bond Issue	Budget 2018
Service Tunnel Renewal/Replace	2017C - New money	(10,506)
STEP Lower Drive Curbside	2013 - Ref 2003B	222,563
Commercial Paper Fee		26,324
Less Allocated Commercial Paper Fees		(26,324)
Add Rate Base Exclusions		69,031
Less Rate Base Exclusions Allocation to Cost Centers		(69,031)
Total Roadways		\$ 14,215,908
Less Roadways Allocation to Cost Centers		(14,215,908)
Net Roadways		\$ -
		\$ -
Stormwater		
Comp. Storm Water Mgmt P/	2003A	\$ 333,121
Comp. Storm Water Mgmt P/	2012A - Ref 2003A	2,670,386
Comp. Storm Water Mgmt P/	2015B - Refund '2005A - New Money	680,018
Des Moines Creek Basin Pl	2003A	125,479
Des Moines Creek Basin Pl	2005C - Refund 1996B	-
Des Moines Creek Basin Pl	2012A - Ref 2001A	198,816
Des Moines Creek Basin Pl	2012A - Ref 2003A	1,005,873
Des Moines Creek Basin Pl	2015B - Refund '2005A - New Money	41,215
NPDES - AKART	2003A	33,826
NPDES - AKART	2012A - Ref 2001A	150,674
NPDES - AKART	2012A - Ref 2003A	271,159
NPDES - AKART	2012B - Ref 2001B	76,560
NPDES - AKART	2015B - Refund '2005A - New Money	197,731
NPDES - AKART	2016 - Refund 2006 - Refund 2000A	72,378
Stormwater Pipe Liner Pro	2010B - New Money	-
Stormwater Pipe Liner Pro	2015B - Refund '2005A - New Money	23,930
Total Stormwater		\$ 5,881,166
Less Stormwater Allocation to Cost Centers		(5,881,166)
Net Stormwater		\$ -
		\$ -
Industrial Waste System (IWS)		
Drives Connection to IWS	2003A	\$ 2,181
Drives Connection to IWS	2012A - Ref 2003A	17,482
Drives Connection to IWS	2015B - Refund '2005A - New Money	65,844
IWS IMPRV/CONSTR-1	2005C - Refund 1996B	-
IWS Lagoon #3	1999A	2,315,624
IWS Lagoon #3	2000B	-
IWS Lagoon #3	2010 - Refund 2000B	172
IWS Lagoon #3	2012A - Ref 1999A	433,051
IWS Piping Testing/Repair	2012A - Ref 2001A	144,504
IWS Piping Testing/Repair	2015B - Refund '2005A - New Money	-
IWTP Perf Improvement Con	2013 - Ref 2003B	-
IWTP Performance Improvem	2000B	-
IWTP Performance Improvem	2010 - Refund 2000B	462,645
IWTP Performance Improvem	2013 - Ref 2003B	354,765
Total IWS		\$ 3,796,267
Less IWS Allocation to Cost Centers		(3,796,267)
Net IWS		\$ -
		\$ -

Description	Bond Issue	Budget 2018
Fire		
ARFF Station Update	2013 - Ref 2003B	\$ 34,903
Fdr 101 Taps/Fire Sta Elec	2015C New \$	225,502
FIRE VEHICLES	1999A	119,286
FIRE VEHICLES	2008VRDB	45,345
FIRE VEHICLES	2008VRDB Fees	3,758
FIRE VEHICLES	2012A - Ref 1999A	22,308
Total Fire		\$ 451,102
Less Fire Allocation to Cost Centers		(451,102)
Net Fire		\$ -
		\$ -
Landside		
802 Employee Lot	2010 - Refund 1998A	(570)
802 Employee Lot	2012B - Ref 2001C	-
802 Employee Lot	2012C - Ref 2001D	-
850 Card Access	2010 - Refund 1998A	(113)
850 Card Access	2012B - Ref 2001C	-
850 Card Access	2012C - Ref 2001D	-
856 S. 160th Empty Lot	2010 - Refund 1998A	(9)
856 S. 160th Empty Lot	2012B - Ref 2001C	-
856 S. 160th Empty Lot	2012C - Ref 2001D	-
Employee Bus Purchases -	2000B	-
Employee Bus Purchases -	2010 - Refund 2000B	460,497
Employee Parking	Allocated Bond Fees	4,784
3rd Floor Van Struct Impr	1999A	234,245
3rd Floor Van Struct Impr	2000B	-
3rd Floor Van Struct Impr	2010 - Refund 2000B	4,038
3rd Floor Van Struct Impr	2012A - Ref 1999A	43,807
726 Per Trip Fee Equip	2010 - Refund 1998A	(29)
726 Per Trip Fee Equip	2012B - Ref 2001C	\$ -
726 Per Trip Fee Equip	2012C - Ref 2001D	-
798 Ground Transp.	2010 - Refund 1998A	(899)
798 Ground Transp.	2012B - Ref 2001C	-
798 Ground Transp.	2012C - Ref 2001D	-
Courtesy Van Plaza	2015B - Refund 2005A - Refund 1996A	918,557
GA Parking Rev Control Sy	2005C - Refund 1996B	-
GA Parking Rev Control Sy	2015B - Refund 2005A - Refund 1996A	1,713,556
North Charter Bus Lot	2016 - Refund 2006 - Refund 2000A	110,214
Ground Transport	Allocated Bond Fees	3,659
682 PFE Design Build	2010 - Refund 1998A	(38,624)
682 PFE Design Build	2012B - Ref 2001C	-
682 PFE Design Build	2012C - Ref 2001D	-
797 Garage Plaza	2010 - Refund 1998A	(6,283)
797 Garage Plaza	2012B - Ref 2001C	-
797 Garage Plaza	2012C - Ref 2001D	-
858 North PFC Circ	2010 - Refund 1998A	(3,528)
858 North PFC Circ	2012B - Ref 2001C	-
858 North PFC Circ	2012C - Ref 2001D	-
885 Public Overheight	2010 - Refund 1998A	(238)
885 Public Overheight	2012B - Ref 2001C	-

Description	Bond Issue	Budget 2018
885 Public Overheight	2012C - Ref 2001D	-
887 Parking Revenue	2010 - Refund 1998A	(98)
887 Parking Revenue	2012B - Ref 2001C	-
887 Parking Revenue	2012C - Ref 2001D	-
8th Floor Weather Proofin	2003A	-
8th Floor Weather Proofin	2008VRDB	-
8th Floor Weather Proofin	2008VRDB Fees	-
8th Floor Weather Proofin	2010B - New Money	-
8th Floor Weather Proofin	2012A - Ref 2003A	-
8th Floor Weather Proofin	2017A - Ref. 2009A	6,666
Doug Fox Site Improvement	2010B - New Money	82,122
Garage Esc & "A" Elevator	2015B - Refund '2005A - New Money	182,544
Garage Plaza & Elevators	2015A New \$	137,933
Parking Garage - Elec. Panels	2015A New \$	19,301
Parking Lighting Improvem	1999A	660,088
Parking Lighting Improvem	2000B	-
Parking Lighting Improvem	2010 - Refund 2000B	2,406
Parking Lighting Improvem	2012A - Ref 1999A	123,445
Parking Lighting Improvem	2015B - Refund 2005A - Refund 1996A	206,338
Parking Major Maintenance	2005C - Refund 1996B	-
Parking Revenue Infrastructure	2015A New \$	100,151
Parking System Replacement	2017D - New money	252,408
PFE Bad Money Reimbursement	2010 - Refund 1998A	2,630
PFE Bad Money Reimbursement	2012B - Ref 2001C	-
PFE Bad Money Reimbursement	2012C - Ref 2001D	-
Prkg Term #3 Power Ctr Up	2015B - Refund '2005A - New Money	105,510
Public Prkng Terminal Des	1999A	297,534
Public Prkng Terminal Des	2012A - Ref 1999A	55,643
Public Prkng Terminal Des	2012C - Ref 1999B	-
Public Prkng Terminal Des	2015B - Refund 2005A - Refund 1996A	1,779,167
Public Prkng Terminal/Con	1999A	1,411,031
Public Prkng Terminal/Con	2000B	-
Public Prkng Terminal/Con	2005C - Refund 1996B	-
Public Prkng Terminal/Con	2010 - Refund 2000B	3,522
Public Prkng Terminal/Con	2012A - Ref 1999A	263,881
Public Prkng Terminal/Con	2012C - Ref 1999B	-
Public Prkng Terminal/Con	2015B - Refund 2005A - Refund 1997A	5,701,896
Public Parking	Allocated Bond Fees	12,807
796 Rental Car facility	2010 - Refund 1998A	(2,740)
796 Rental Car facility	2012B - Ref 2001C	-
796 Rental Car facility	2012C - Ref 2001D	-
Consolidate RCF land acq.	2003A	58,749
Consolidate RCF land acq.	2012A - Ref 2003A	470,951
Consolidate RCF land acq.	2015B - Refund '2005A - New Money	164,709
Consolidate RCF land acq.	2016 - Refund 2006 - Refund 2000A	52,319
Refund Landside Rental Car Projects	2004 Ref	-
Rental Car Design	2017A - Ref. 2009A	114,778
Rental Car Fac. Construct	2017A - Ref. 2009A	606,156
Rental Car Facility Const	2009B	5,930,866
Rental Car Facility Const	2017B - Ref. 2009B-1	15,242,680

Description	Bond Issue	Budget 2018
Seismic Improvements	2017A - Ref. 2009A	27,768
RCF	Allocated Bond Fees	16,867
Total Landside		\$ 37,533,091
Add Commercial Paper Fee Allocation		11,877
Add Administrative Allocation to Landside		2,708,710
Add Roadways Allocation to Landside		6,414,105
Add IWS Allocation to Landside		319,297
Add Stormwater Allocation to Landside		533,637
Add Fire Allocation to Landside		9,022
Less Rate Base Exclusions (construction in progress)		(137,933)
Less CFC Offset to Commercial Paper Fees		(4,094)
Less CFC Offset for Rental Car Facility		(21,894,480)
Less Rate Base Exclusions		(31,146)
Net Landside		\$ 25,462,086
Terminal - Port		
646 POS Office Remodel	2010 - Refund 1998A	\$ (381)
646 POS Office Remodel	2012B - Ref 2001C	-
646 POS Office Remodel	2012C - Ref 2001D	-
975 Host reimbursement	2010 - Refund 1998A	(247)
975 Host reimbursement	2012B - Ref 2001C	-
975 Host reimbursement	2012C - Ref 2001D	-
B2 Expansion for DL Club	2015C New \$	897,050
Conc B,C,D Grease Interce	2000B	-
Conc B,C,D Grease Interce	2010 - Refund 2000B	177,498
Conc B,C,D Grease Interce	2013 - Ref 2003B	21,718
Concessions Implementatio	2008VRDB	154,888
Concessions Implementatio	2008VRDB Fees	12,837
Concessions Implementatio	2016 - Refund 2006 - Refund 2000A	40,006
Concessions Infrastructure	2015C New \$	317,464
Concessions Infrastructure	2017C - New money	189,573
Retail Space Improvements	2000B	-
Retail Space Improvements	2005C - Refund 1996B	-
Retail Space Improvements	2010 - Refund 2000B	35,311
Two New CTE Freight Eleva	2010B - New Money	369,246
Terminal - Port	Allocated Bond Fees	2,935
Total Terminal - Port		\$ 2,217,897
Add Commercial Paper Fee Allocation		90,130
Add Administrative Allocation to Terminal - Port		355,087
Less Debt Service Exclusion Allocation		
Net Terminal - Port		\$ 2,663,115
Commercial Properties		
Angle Lake Acquisition	2015B - Refund '2005A - New Money	\$ 316,179
Commercial Develop Plng	2005C - Refund 1996B	-
Community/LU Compatibilit	1999A	523,621
Community/LU Compatibilit	2012A - Ref 1999A	97,924
(blank)	Allocated Bond Fees	390
Total Commercial Properties		\$ 938,114
Add Commercial Paper Fee Allocation		-

Description	Bond Issue	Budget 2018
Add Administrative Allocation to Commercial Properties		114,356
Add Stormwater Allocation to Commercial Properties		422,620
Less Debt Service Exclusion Allocation		
Net Commercial Properties		\$ 1,475,090
Utilities		
Direct Digital Control -	2005C - Refund 1996B	\$ -
Electric Utility SCADA	2017C - New money	\$ (3,869)
Electrical Infrastructure	2000B	\$ -
Electrical Infrastructure	2003A	101,123
Electrical Infrastructure	2010 - Refund 2000B	635,447
Electrical Infrastructure	2010 - Refund 2005D	144,965
Electrical Infrastructure	2012A - Ref 2003A	810,630
Electrical Infrastructure	2012B - Ref 2001B	273
Electrical Infrastructure	2012C - Ref 1999B	-
Electrical Infrastructure	2013 - Ref 2003B	8,390
Power Center Capacity Upg	2003A	25,726
Power Center Capacity Upg	2010 - Refund 2005D	100,123
Power Center Capacity Upg	2012A - Ref 2003A	206,227
Power Center Capacity Upg	2013 - Ref 2003B	129
Power Center Capacity Upg	2016 - Refund 2006 - Refund 2000A	113,919
PSE South Substation	2000B	-
PSE South Substation	2010 - Refund 2000B	415,135
SANITARY SEWER IMPRV-1	2005C - Refund 1996B	-
Sanitary Sewer Pump Sta U	2010 - Refund 2005D	-
SoSat Power Center Upgrad	2003A	(12)
SoSat Power Center Upgrad	2012A - Ref 2003A	(96)
Trenchless Pipe Replace	2015A New \$	-
Water Infrastructure Proj	2000B	-
Water Infrastructure Proj	2005C - Refund 1996B	-
Water Infrastructure Proj	2010 - Refund 2000B	55,328
Water Infrastructure Proj	2012B - Ref 2001B	441
Water Infrastructure Proj	2012C - Ref 1999B	-
Water Infrastructure Proj	2013 - Ref 2003B	2,672
WATER SYS IMPRV-1	2005C - Refund 1996B	-
(blank)	Allocated Bond Fees	4,040
Total Utilities		\$ 2,620,591
Add Commercial Paper Fee Allocation		-
Add Administrative Allocation to Utilities		321,232
Less Debt Service Exclusion Allocation		
Net Utilities		\$ 2,941,824
Net Debt Service (reduced by exclusions)		\$ 136,075,246
Debt Service Excluded from 2018 Rate Base		\$ 2,101,707
Debt Service Before Exclusions		\$ 138,176,953

Exhibit J

LANDING FEE
Seattle-Tacoma International Airport
Calendar Year

		<u>Estimated 2018</u>
Capital Costs		
Gross debt service		\$ 49,793,501
Less: PFC revenues		<u>(26,474,448)</u>
Debt service		\$ 23,319,052
Debt service coverage		-
Amortization		<u>10,531,288</u>
Capital Costs	[A]	<u>\$ 33,850,340</u>
Operations and Maintenance Expenses	[B]	<u>91,572,080</u>
Gross Airfield Movement Area Requirement	[C=A+B]	\$ 125,422,420
Less: Other Airfield Movement Area Revenue ^(a)	[D]	(2,771,783)
Less: Non-Signatory Premiums	[E]	(183,896)
Airfield Movement Area Requirement	[G=C+D+E+F]	\$ 122,466,741
Maximum Gross Landed Weight		<u>28,995,400</u>
Landing Fee (per 1,000 pounds)		<u><u>\$ 4.22</u></u>

(a) Includes ID Badging revenue (\$2,461K), General Aviation (\$142K) and Weyhauser hangar lease (\$171K).

Exhibit J.1

RAMP TOWER FEE
 Seattle-Tacoma International Airport
 Calendar Year

		<u>Estimated 2018</u>
Capital Costs		
Gross debt service		\$ -
Less: PFC revenues		-
Debt service		<u>\$ -</u>
Debt service coverage		-
Amortization		-
Capital Costs	[A]	<u>\$ -</u>
Operations and Maintenance Expenses	[B]	1,452,829
Less: Non-Signatory Premiums	[C]	(2,828)
	[D=A+B+C]	<u>\$ 1,450,002</u>
Number of Landings		<u>216,527</u>
Ramp Tower Use Fee		<u><u>\$ 6.70</u></u>

Exhibit J.2

PASSENGER AIRLINE APRON FEE
 Seattle-Tacoma International Airport
 Calendar Year

		Estimated 2018
		<u> </u>
Capital Costs		
Gross debt service		\$ 6,457,635
Less: PFC revenues		-
Debt service		<u>\$ 6,457,635</u>
Debt service coverage		-
Amortization		<u>1,421,363</u>
Capital Costs	[A]	<u>\$ 7,878,998</u>
Operations and Maintenance Expenses	[B]	<u>8,100,021</u>
	[C=A+B]	\$ 15,979,019
Less: Ramp Tower Revenues	[D]	(1,452,829)
Less: Non-Signatory Premiums	[E]	(9,071)
Less: RON Parking Revenues/GSE Ramp Storage	[G]	(2,334,835)
Less: Hardstands and STAC Revenues	[H]	<u>(832,252)</u>
Airfield Apron Area Requirement	[I=C+D+E+F+G+H]	\$ 11,350,031
Maximum Gross Landed Weight for Passenger Carriers		<u>27,037,700</u>
Passenger Airline Apron Fee		<u><u>\$ 0.42</u></u>

Exhibit K

TERMINAL RENTAL RATES
 Seattle-Tacoma International Airport
 Calendar Year

		<u>Estimated 2018</u>
Capital Costs		
Gross debt service		\$ 61,719,572
Less: PFC revenues		<u>(3,461,157)</u>
Debt service		\$ 58,258,415
Debt service coverage		-
Amortization		<u>13,702,351</u>
Capital Costs	[A]	\$ 71,960,766
Operations and Maintenance Expenses		\$ 114,278,700
Less: Open Storage		(228,198)
Less: TSA Operating Grant		<u>(1,028,250)</u>
Operations and Maintenance Expenses	[B]	\$ 113,022,252
	[C=A+B]	\$ 184,983,018
Ratio of Airline Rentable Space to total Rentable Space	[D]	<u>77.33%</u>
	[E=C*D]	\$ 143,038,648
Less: Non-Signatory Premiums	[F]	(84,349)
Less: Other	[F]	-
Terminal Building Requirement	[G=E-F]	\$ 142,954,299
Airline Rentable Space (normalized) (a)	[H]	<u>1,233,380</u>
Terminal Rental Rate	[I=G/H]	<u><u>\$ 115.90</u></u>

TERMINAL RENTAL RATES

Seattle-Tacoma International Airport

Calendar Year

Normalized Rental Rate by Group	Relativity	Estimated 2018
	[J]	
Group A		
Gates	2.00	\$ 231.81
Group B		
Ticket Counters	1.00	\$ 115.90
Baggage Claim	1.00	\$ 115.90
Baggage Makeup	1.00	\$ 115.90
Publicly-accessible Offices, VIP lounges	1.00	\$ 115.90
Security Checkpoint Areas	1.00	\$ 115.90
Group C		
Non-publicly accessible offices	0.50	\$ 57.95
Group D		
Closed storage	0.25	\$ 28.98
Add: Baggage Make up Circulation Rate (b)	[K]	
Group A		
Gates		\$ 38.55
Group B		
Ticket Counters		
Baggage Claim		\$ 38.55
Baggage Makeup		\$ 38.55
Publicly-accessible Offices, VIP lounges		\$ 38.55
Security Checkpoint Areas		\$ 38.55
Group C		
Non-publicly accessible offices		
Group D		
Closed storage		
Terminal Rental Rate by Group	[L = J + K]	
Group A		
Gates		\$ 270.36
Group B		
Ticket Counters		
Baggage Claim		\$ 154.46
Baggage Makeup		\$ 154.46
Publicly-accessible Offices, VIP lounges		\$ 154.46
Security Checkpoint Areas		\$ 154.46
Group C		
Non-publicly accessible offices		
Group D		
Closed storage		

TERMINAL RENTAL RATES

Seattle-Tacoma International Airport

Calendar Year

Footnotes to Terminal Rental Rate Exhibit

(a) Based on the following calculations:

<u>Airline Rentable Space</u>	<u>Estimated 2018</u>
Group A	
Gates	205,658
Group B	
Ticket Counters	55,977
Baggage Claim	115,838
Baggage Makeup	369,081
Publicly-accessible Offices, VIP lounges	163,878
Security Checkpoint Areas	55,780
Group C	
Non-publicly accessible offices	102,162
Group D	
Closed storage	41,713
	<u>1,110,088</u>

<u>Normalized Airline Rentable Space</u>	<u>Relativity</u>	<u>Estimated 2018</u>
Group A		
Gates	2.00	411,316
Group B		
Ticket Counters	1.00	55,977
Baggage Claim	1.00	115,838
Baggage Makeup	1.00	369,081
Publicly-accessible Offices, VIP lounges	1.00	163,878
Security Checkpoint Areas	1.00	55,780
Group C		
Non-publicly accessible offices	0.50	51,081
Group D		
Closed storage	0.25	10,428.35
		<u>1,233,380</u>

(b) Based on the following calculations:

	<u>Estimated 2018</u>
Square feet of Baggage Make up Circulation Space	264,256
Terminal Rental Rate for Group B	\$ 115.90
	<u>\$ 30,628,481</u>
Square feet of Airline Rented Space	<u>794,430</u>
Baggage Make up Circulation Rate	\$ 38.55

Exhibit K.1

GATE RATES AND FEES
Seattle-Tacoma International Airport
Calendar Year

	<u>Estimated 2018</u>
AVERAGE GATE COST	
Terminal Rental Rate for Group A	\$ 270.36
Square feet of Gate space	<u>205,658</u>
[A]	\$ 55,602,346
Terminal Rental Rate for Group B	\$ 154.46
Square feet of Security Checkpoint Area	<u>55,780</u>
[B]	\$ 8,615,741
Airline Support Systems and Equipment Costs (a)	
Capital Costs	
Gross debt service	\$ 3,272,719
Less: PFC revenues	-
Debt service	<u>\$ 3,272,719</u>
Debt service coverage	-
Amortization	<u>1,057,331</u>
[C]	\$ 4,330,049
Operations and Maintenance Expenses	
[D]	<u>1,803,909</u>
[E=D+C]	\$ 6,133,958
Capital Costs and O&M Expenses allocable to airline realignment project	[F] -
[A+B+E+F]	<u>\$ 70,352,045</u>
Total Gate Requirement	74
Number of Gates ^(b)	<u>74</u>
Average Gate Cost	\$ 950,703
PREFERENTIAL USE GATE RENTAL RATE (*)	
Average Gate Cost	\$ 950,703
Number of Preferential Use Gates	<u>62</u>
	\$ 58,943,605
Unrecovered Common Use Gate Requirement (see second page of this exhibit)	-
Preferential Use Gate Requirement	\$ 58,943,605
Number of Preferential Use Gates	<u>62</u>
Preferential Use Gate Rental Rate	\$ 950,703

(a) Excluding Baggage Systems and Passenger Loading Systems.

(b) 2018 gates count excludes 6 gates that are under construction (2 for NSAT and 4 for IAF), and includes the addition of new B5A and B7A gates as allocable gates.

(*) For 2019 - 2022, The Ground-boarded gate fees will be 50% of the PLB gate fees shown above.

GATE RATES AND FEESSeattle-Tacoma International Airport
Calendar Year

		<u>Estimated 2018</u>
COMMON USE GATE TURN FEE		
Average Gate Cost		\$ 950,703
Number of Common Use gates		<u>12</u>
Common Use Gate Requirement	[G]	\$ 11,408,440
Common Use Turns (4 Turns per day, 365 days per year)		17,520
Common Use Turns (4 Turns per day, 365 days per year)		
Class 1 (Widebody, dual aisle aircraft)		4,534
Class 2 (Narrowbody, single-aisle, over 100 seats)		7,654
Class 3 (Regional and Commuter, aircraft with 100 or fewer seats)		<u>5,332</u>
		17,520
Allocation		
Class 1 (Widebody, dual aisle aircraft)		25.9%
Class 2 (Narrowbody, single-aisle, over 100 seats)		43.7%
Class 3 (Regional and Commuter, aircraft with 100 or fewer seats)		<u>30.4%</u>
		100.0%
Assumed Common Use Turns (4 Turns per day, 365 days per year, nor		
	Relativities	
Class 1 (Widebody, dual aisle aircraft)	2.0	9,067
Class 2 (Narrowbody, single-aisle, over 100 seats)	1.0	7,654
Class 3 (Regional and Commuter, aircraft with 100 or fewer seats)	0.5	<u>2,666</u>
	[H]	19,387
Normalized Average Common Use Gate Turn Fee	[G/H]	\$ 588.44
Per Turn Fees (*)		
	Relativities	
Signatory Class 1 (Widebody, dual aisle aircraft)	2.0	\$ 1,176.89
Signatory Class 2 (Narrowbody, single-aisle, over 100 seats)	1.0	\$ 588.44
Signatory Class 3 (Regional and Commuter, aircraft with 100 or fewer s	0.5	\$ 294.22
Non-Signatory Class 1 (Widebody, dual aisle aircraft)		\$ 1,471.11
Non-Signatory Class 2 (Narrowbody, single-aisle, over 100 seats)		\$ 735.55
Non-Signatory Class 3 (Regional and Commuter, aircraft with 100 or fewer seats)		\$ 367.78
Estimated Actual Common Use Turns		
Signatory Class 1 (Widebody, dual aisle aircraft)		6,051
Signatory Class 2 (Narrowbody, single-aisle, over 100 seats)		10,215
Signatory Class 3 (Regional and Commuter, aircraft with 100 or fewer seats)		<u>7,117</u>
		23,383
Non-Signatory Class 1 (Widebody, dual aisle aircraft)		315
Non-Signatory Class 2 (Narrowbody, single-aisle, over 100 seats)		12
Non-Signatory Class 3 (Regional and Commuter, aircraft with 100 or fewer seats)		<u>-</u>
		327
Allocation of Estimated Actual Common Use Turns		
Class 1 (Widebody, dual aisle aircraft)		25.9%
Class 2 (Narrowbody, single-aisle, over 100 seats)		43.7%
Class 3 (Regional and Commuter, aircraft with 100 or fewer seats)		<u>30.4%</u>
		100.0%
Common Use Gate Turn Fees (Signatory and Non-Signatory)		
Class 1 (Widebody, dual aisle aircraft)		\$ 7,583,647
Class 2 (Narrowbody, single-aisle, over 100 seats)		\$ 6,020,279
Class 3 (Regional and Commuter, aircraft with 100 or fewer seats)		<u>\$ 2,093,850</u>
Common Use Gate Turn Fees	[I]	\$ 15,697,776
Unrecovered Common Use Gate Requirement	[J=G-I]	(4,289,336)

(*) For 2019 - 2022, The Ground-boarded gate fees will be 50% of the PLB gate fees shown above.

Exhibit K.2

BAGGAGE CLAIM RATE
Seattle-Tacoma International Airport
Calendar Year

		Estimated 2018
Terminal Rental Rate for Group B		\$ 154.46
Square feet of Baggage Claim Area		<u>115,838</u>
	[A]	\$ 17,892,239
Bag System Costs Allocable to Bag Claim		
Allocable share of baggage system costs		5.86%
Capital Costs		
Gross debt service		\$ 557,264
Less: PFC revenues		<u>(226,544)</u>
Debt service		\$ 330,720
Debt service coverage		-
Amortization		<u>396,149</u>
Capital Costs	[B]	\$ 726,869
Operations and Maintenance Expenses	[C]	<u>620,057</u>
	[D=B+C]	\$ 1,346,926
Baggage Claim Requirement	[E=A+D]	<u>\$ 19,239,165</u>
10% of Baggage Claim Requirement to be allocated equally among all Signatory Airlines		\$ 1,923,916
Number of carriers		13
Baggage Claim Charge per carrier		\$ 147,994
90% of Baggage Claim Requirement to be divided by Deplaned Domestic Passengers		\$ 17,315,248
Deplaned Domestic Passengers		<u>22,423,864</u>
Baggage Claim charge per Deplaned Domestic Passengers		<u>\$ 0.77</u>

Exhibit K.3

BAGGAGE MAKE UP SYSTEM SPACE RATE AND FEES

Seattle-Tacoma International Airport

Calendar Year

	<u>Estimated 2018</u>
PREFERENTIAL BAGGAGE MAKE UP (BMU) DEVICE SPACE RENT	
Terminal Rental Rate for Group B	\$ 154.46
Direct Leased Baggage Makeup Device Space	75,987
Preferential BMU Device Space Charges	\$ 11,736,811
 COMMON USE BAGGAGE MAKE UP (BMU) SYSTEM SPACE FEE	
Terminal Rental Rate for Group B	\$ 154.46
Square feet of Common Use BMU System Space	<u>28,838</u>
Common Use BMU System Space Requirement	[A] \$ 4,454,230
Outbound Checked Bags processed on Common Use BMU Devices	<u>1,720,235</u>
 Common Use Baggage Make up System Space Fee	 <u><u>\$ 2.59</u></u>

Exhibit K.4

BAGGAGE MAKE UP SYSTEM FEES
 Seattle-Tacoma International Airport
 Calendar Year

	<u>Estimated 2018</u>
Allocable share of baggage system costs	87.54%
Capital Costs	
Gross debt service	\$ 8,321,644
Less: PFC revenues	<u>(3,382,989)</u>
Debt service	\$ 4,938,655
Debt service coverage	-
Amortization	<u>5,915,705</u>
Capital Costs	[A] \$ 10,854,360
Operations and Maintenance Expenses ^(a)	[B] 9,259,334
Baggage Make up (BMU) System Requirement	[C=A+B] \$ <u>20,113,694</u>
10% of BMU System Requirement to be allocated equally among all Signatory Airlines	2,011,369
Number of carriers	30
BMU System Charge per carrier	\$ 67,046
90% of BMU System Requirement to be divided by Outbound Checked Bags processed on BMU System	\$ 18,102,325
Outbound Checked Bags processed on BMU System	<u>14,233,846</u>
Common Use Baggage Make up System Rate	\$ <u>1.27</u>

(a) Operations and Maintenance Expenses include cruise baggage valet service (\$800K).

Exhibit K.5

PREFERENTIAL USE TICKET COUNTER RENTAL RATE

Seattle-Tacoma International Airport

Calendar Year

	Estimated 2018
Normalized Rental Rate for Group B	\$ 115.90
Square feet of <u>rentable</u> Ticket Counter Space	<u>55,977</u>
	[A] \$ 6,488,019
Baggage Make up Circulation Rate	\$ 38.55
Square feet of <u>rented</u> Ticket Counter Space (Preferential + Common)	<u>55,526</u>
	[B] \$ 2,140,749
Ticket Counter Requirement	[A+B] \$ 8,628,768
Square feet of <u>rented</u> Ticket Counter Space (Preferential + Common)	<u>55,526</u>
Preferential Use Ticket Counter Rental Rate	<u>\$ 155.40</u>

Exhibit K.6

COMMON USE TICKET COUNTER RATE
Seattle-Tacoma International Airport
Calendar Year

	Estimated 2018
Preferential Use Ticket Counter Rental Rate	\$ 155.40
Square feet of rented Common Use Ticket Counter Space	<u>12,723</u>
Common Use Ticket Counter Requirement	[A] \$ 1,977,092
Common Use Ticket Counter hours of use	<u>151,500</u>
Common Use Ticket Counter Rate	<u>\$ 13.05</u>

Exhibit K.7

NON-PUBLICLY ACCESSIBLE OFFICE SPACE RENTAL RATE

Seattle-Tacoma International Airport

Calendar Year

	Estimated 2018
Normalized Rental Rate for Group C	\$ 57.95
Square feet of <u>rentable</u> Non-Publicly Accessible Office Space	<u>102,162</u>
[A]	\$ 5,920,508
Baggage Make up Circulation Rate	\$ 38.55
Square feet of <u>rented</u> Non-Publicly Accessible Offices Space	<u>93,519</u>
[B]	\$ 3,605,519
Non-Publicly Accessible Office Requirement	[A+B] \$ 9,526,027
Square feet of <u>rented</u> Non-Publicly Accessible Offices Space	<u>93,519</u>
Non-Publicly Accessible Office Rental Rate	<u>\$ 101.86</u>

Exhibit K.7.1

PUBLICLY-ACCESSIBLE OFFICE/VIP LOUNGE SPACE RENTALS

Seattle-Tacoma International Airport

Calendar Year

	Estimated 2018
Normalized Rental Rate for Group B	\$ 115.90
Square feet of <u>rentable</u> Publicly Accessible Office/VIP Lounge Space	<u>163,878</u>
[A]	\$ 18,994,196
Baggage Make up Circulation Rate	\$ 38.55
Square feet of <u>rented</u> Publicly Accessible Office/VIP Lounge Space	<u>141,018</u>
[B]	\$ 5,436,802
Publicly-Accessible Office Space Requirement	[C=A+B] \$ 24,430,998
Publicly-Accessible Office/VIP Lounge Space Rental Rate	\$ 154.46
Square feet of <u>rented</u> Publicly-Accessible Office/VIP Lounge Space	<u>141,018</u>
Payments for Publicly-Accessible Office/VIP Lounge Space	[D] \$ 21,781,378
Amount of Requirement Not Recovered	=[C-D] \$ 2,649,620

Exhibit K.8

CLOSED STORAGE SPACE FEE
 Seattle-Tacoma International Airport
 Calendar Year

	Estimated 2018
Normalized Rental Rate for Group D	\$ 28.98
Square feet of <u>rentable</u> Closed Storage Space	<u>41,713</u>
[A]	\$ 1,208,693
Baggage Make up Circulation Rate	\$ 38.55
Square feet of <u>rented</u> Closed Storage Space	<u>22,266</u>
[B]	\$ 858,447
Closed Storage Requirement	[A+B] \$ 2,067,140
Square feet of <u>rented</u> Closed Storage Space	<u>22,266</u>
Closed Storage Rate	<u>\$ 92.84</u>

Exhibit K.9

PASSENGER LOADING BRIDGE FEES
 Seattle-Tacoma International Airport
 Calendar Year

		Estimated 2018
AVERAGE PASSENGER LOADING BRIDGE COST		
Capital Costs		
Gross debt service		\$ 1,405,184
Less: PFC revenues		-
Debt service		<u>\$ 1,405,184</u>
Debt service coverage		-
Amortization		716,448
Capital Costs	[A]	<u>\$ 2,121,633</u>
Operations and Maintenance Expenses	[B]	1,520,359
Less: Non-Signatory Premiums	[C]	(1,918)
	[D=A+B+C]	<u>\$ 3,640,073</u>
Port-owned Passenger Loading Bridges	[E]	<u>56</u>
Average Passenger Loading Bridge Cost	[F=D/E]	<u>\$ 65,001</u>
 PREFERENTIAL PASSENGER LOADING BRIDGE FEE		
Average Passenger Loading Bridge Cost		\$ 65,001
Port-owned Passenger Loading Bridges serving Preferential Use Gates		<u>44</u>
		<u>\$ 2,860,058</u>
 COMMON USE PASSENGER LOADING BRIDGE RATE		
Average Passenger Loading Bridge Cost		\$ 65,001
Port-owned Passenger Loading Bridges serving Common Use Gates		12
		<u>\$ 780,016</u>
Turns on Gates with Port-Owned Passenger Loading Bridges		<u>23,295</u>
Common Use Passenger Loading Bridge Rate		<u><u>\$ 33.48</u></u>

Exhibit L

FIS RATE
Seattle-Tacoma International Airport
Calendar Year

		<u>Estimated 2018</u>
Capital Costs ^(a)		
Gross debt service		\$ 3,021,839
Less: PFC revenues		(254,862)
Debt service		\$ 2,766,978
Debt service coverage		-
Amortization		1,739,484
Capital Costs	[A]	\$ 4,506,462
Operations and Maintenance Expenses ^(a)	[B]	8,906,258
Gross FIS Requirement	[C=A+B]	\$ 13,412,719
Less: Non-Signatory Premiums	[D]	(60,022)
Less: Rental revenue of space in FIS Facility from government agencies	[E]	-
FIS Requirement	[F=C+D+E]	\$ 13,352,697
Deplaned International Passengers ^(b)		2,171,758
FIS Rate		<u>\$ 6.15</u>

(a) Includes the sum of Capital Costs and Operations and Maintenance Expenses allocable to the FIS Facility, the Common Use Baggage Claim Area serving the FIS Facility, and the Baggage Make up System and Common Use Baggage Claim System serving the FIS Facility.

(b) Deplaned international passengers exclude deplaned passengers under the International Incentive Program.